

من الامم المتحدة

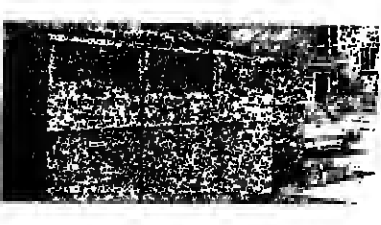
trading



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Finding a successor
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Green dot misses
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FT NEWSPAPER
of the YEAR

FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY JANUARY 27 1993

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Croats ignore UN reprimand and continue advance

Croat forces ignored a reprimand from the United Nations Security Council and pressed forward in their drive to secure control of strategic Serb-held territory in Croatia.

But President Franjo Tudjman of Croatia offered to withdraw his army if Serb militia handed over heavy artillery seized from UN-supervised arms depots in Croatia's four UN-monitored zones.

Page 18: Goeva talks risk being victim, Page 2

Hoover move sparks French threat

France has threatened to take Britain to the European Court over the decision by Hoover to close its vacuum cleaner plant near Dijon and switch production to Scotland. Page 18

Stora, Europe's biggest pulp and paper group, announced a preliminary loss of SKr1.4bn (\$190m) for 1992, a sharp turnaround from last year's SKr1.1bn profit. Page 19

EuroDisney said it incurred a net loss of FF492m (\$92.4m) in the first quarter of the current financial year, worse than analysts expected and confirming fears that the company will make a sizeable loss this year. Page 19; Lex, Page 18

Russian court sets trial date: Russia's Supreme Court set April 14 for the trial of 12 ex-communists accused of staging the August 1991 coup and ordered their temporary release from jail. They will face charges of high treason. Russia urged to favour pro-reform. Page 2

Havel elected Czech president: Vaclav Havel was elected president of the new Czech Republic for a five-year term, according to unofficial results released by state television.

Rabin attacks UN over expulsions

Israeli prime minister Yitzhak Rabin attacked a call by UN secretary-general Boutros Boutros Ghali for the Security Council to take "whatever measures are required" to force Israel to reverse the mass expulsion of Palestinians to Lebanon.

Mr Rabin says the expulsions were a justified response to a wave of fundamentalist killings. Page 4; Editorial Comment, Page 17

American Express share price fell sharply on the news that James Robinson has managed to salvage his job as chairman of the US travel and financial services group, and to have himself named chairman and chief executive of Shearson Lehman, the troubled investment bank and brokerage subsidiary. Page 19; Top cards fail to deal a winner, Page 22

Curfew on Indian towns: Curfews were clamped on two Indian towns after communal violence broke out, marred the country's Republic Day celebrations. Yeltsin redefines relations with India. Page 4

Pressure on Japan: Official figures showed that consumer confidence in Japan is still deeply depressed, increasing the pressure on the government to stimulate the stagnant economy. Page 5; Japan urged to open markets, Page 3; Sumitomo Bank lowers profits forecast by 84%, Page 22

Tanker adrift: The tanker Lyra, with 378,000 gallons (1.43m litres) of heavy oil in its engine tanks, broke loose from a tug and was adrift off the North Carolina coast as a storm loomed, the Coast Guard said. Danish tanker fire out, Page 5

Inspectors resume Iraq search: UN nuclear inspectors resumed their search for secrets of Iraq's nuclear weapons programme, the first team in Iraq since December. Iraqis face humanitarian crisis, Page 4

Elf Aquitaine, the French oil group, is scaling back investment this year as "policy of prudence," after announcing a 36.7 per cent fall in net profit last year to FF6.2bn (\$1.16bn) from FF9.8bn in 1991. Page 20

Wessex Waste Management, joint venture between Wessex Water and Waste Management International of the US, is buying the waste division of transport and logistics specialist NCC for £113m. (\$171.7m). Page 19; Details, Page 24; Lex, Page 18

Clinton chooses ambassador: President Bill Clinton has selected Thomas Pickering, a former US ambassador to the United Nations during the Bush administration, to be ambassador to Russia, the White House announced. Clinton inherits thick file of trade problems, Page 8

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,855.7 (+63.8)	New York lunchtime	1,538
Yield	4.31	London	1,538 (1,598)
FT-SE Eurotrack 100	1,884.24 (+45.6)	DM	2,425 (2,452)
FT-A All-Share	1,373.48 (+2.1)	FF	8,295 (8.3)
Nikkei	16,492.83 (+205.18)	Sfr	2,235 (2.25)
New York lunchtime	3,314.35 (+22.15)	Y	198.25 (192.25)
Dow Jones Ind Ave	442.10 (+2.09)	£ Index	79.5 (80.4)
S&P Composite	442.10 (+2.09)		
US LUNCHTIME RATES		DOLLAR	
Federal Funds	2 1/8%	New York lunchtime	1,577.25 (1,572)
3-mo Treas Bill Yld	2.953%	DM	1,577.25 (1,572)
Long Bond	104 1/4	FF	5,325 (5,325)
Yield	7.225%	Sfr	1,435 (1,445)
LONDON MONEY		Y	123.55 (123.5)
3-mo interbank	6 1/8% (7 1/4%)	DM	1,577 (1,572)
1-mo long bill future - Mar 1993 (Mar 100 1/4)		FF	5,325 (5,325)
NORTH SEA OIL (Argus)		Sfr	1,435 (1,445)
Brent 15-day March	\$ 18.98 (17.875)	Y	123.55 (123.5)
Gold		£ Index	85.4 (85.3)
New York Comex Jan	\$331.1 (328.5)	Tokyo close Y 123.8	
London	\$331.05 (328.75)		

Austria	Sc100	Greece	D100	Lux	17.40	Oslo	QR12.00
Belgium	D11.250	Hungary	P100	Malta	10.00	S. Arabia	SR11
Denmark	D11.250	Ireland	IR100	Morocco	MD13	Singapore	S\$4.10
Finland	FM12	India	RS40	Neth	FL 3.75	Spain	P500.00
France	FF100	Indonesia	RP3000	Norway	NOK15.00	Sweden	SKr15
Germany	DM100	Israel	LS100	Oman	OR15.00	Switzerland	Sfr1.25
Greece	Dr100	Italy	L1200	Pakistan	PKR100	Thailand	THB100
Hong Kong	HK100	Jordan	JOD1.00	Philippines	PHP100	Tunisia	D11.250
India	RS40	Korea	WON200	Poland	ZL20.00	Turkey	L1000
Indonesia	RP3000	Kuwait	KWD1.00	Portugal	Esc15	UAE	DH11.00
Japan	Y100	Lebanon	US\$1.25				

IBM chief Akers quits as dividend is slashed

By Louise Kahoe in San Francisco

INTERNATIONAL BUSINESS Machines, the troubled US computer giant, yesterday said Mr John Akers would step down as chief executive. IBM also announced that its quarterly dividend would be slashed from \$1.21 to 54 cents, the first time the company has cut its pay-out to shareholders.

In an unprecedented move, IBM said the search for a new chief executive will be conducted outside the company as well as within the ranks of IBM's senior executives.

The management shake-up and the dividend cut reflect the severity of IBM's problems and rising pressure from shareholders.

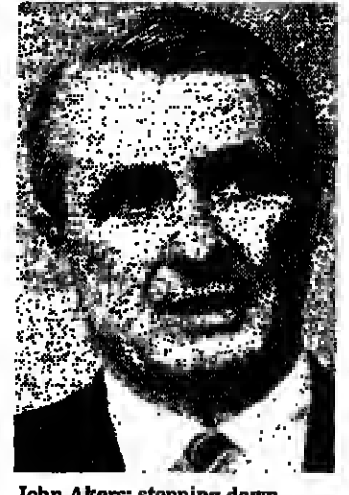
Last week IBM reported a net loss of \$4.9bn on sales of \$64bn for 1992, the largest annual loss in US history, after taking restructuring charges of \$1.6bn to cover the cost of drastic reductions in manufacturing and 40,000 jobs.

But yesterday's moves drew a positive reaction on Wall Street. IBM's shares, which had been languishing at under \$50, down from more than \$100 in July, rose sharply to almost \$53 when trading opened. By midday, they had dipped to \$50 1/4.

The management changes were widely seen as a signal that IBM was prepared to take radical measures to return the company to profitability as quickly as possible.

The dividend cut, although clearly a disappointment to shareholders, had been expected

Ailing computer giant to look elsewhere for executive talent after \$4.9bn setback



John Akers: stepping down

after last week's earnings announcement.

"These actions are clearly positive, but the long-term health of IBM remains a question," said Mr John Jones, Salomon Brothers' computer analyst.

IBM may need to take additional write-offs. The company must also demonstrate that it has the ability to maintain its overall market share in the \$350bn worldwide information technology market, he added.

Mr Akers, who is 58 and had been expected to retire at the end of 1994, proposed that a search for a replacement be accelerated



Frank Metz: early retirement

at a meeting of IBM's board of directors in New York on Monday, IBM said.

"It is the right time in IBM's business transformation to identify new leadership," Mr Akers said in a statement yesterday. He will remain as chairman, at least for the time being.

Sharply underscoring the dramatic cultural changes that have shaken IBM under Mr Akers, he is its first chief executive to retire early and the first for whom the board is seeking an outside replacement.

Moreover, IBM's non-executive directors have gained consider-

able power over IBM's executives in recent days. It was not immediately clear whether they had forced Mr Akers' resignation, as their counterparts had recently done with the chief executives of General Motors and American Express, but they won the right to select Mr Akers' replacement.

Throughout its history, IBM's executives, enjoying the prerogative of great success, had cosily selected their successors. Mr Akers and the other executive directors, fighting a seemingly endless battle to revive IBM, have bowed to the outside directors.

The selection of a new chief executive will be made by the new nominating and executive compensation committee, a group of outside directors chaired by Mr James Burke, former chairman of Johnson and Johnson and a long-time member of IBM's board.

In other top management changes, Mr Frank Metz Jr, IBM's chief financial officer, who is 50, will retire a year earlier than expected. He will be succeeded by Mr Paul Rizzo, a former IBM vice-chairman.

Mr Jack Kuehler, 60, will relinquish the title of IBM president, and becomes a board vice-chairman.

Lex, Page 18
Battle for change, Page 19

Mercedes plans radical overhaul of model range

By Kevin Done, Motor Industry Correspondent, in Stuttgart

MERCEDES-BENZ, the luxury carmaker, is to embark on a radical transformation of its range, in a move which signals a dramatic change in strategy.

Mr Helmut Werner, chief executive-elect of the automotive subsidiary of Daimler-Benz, Germany's highest industrial corporation, said yesterday the company planned to develop during the 1990s a small city car, a "people carrier" or multi-purpose vehicle, and a four-wheel drive leisure/utility vehicle.

Foreshadowing a decade of upheaval, he said that Mercedes-Benz's current models had been "over-engineered" and warned that future ranges could be "priced out" of the market if such over-engineering was allowed to continue through the 1990s.

Mr Werner said radical changes in the structure of the world market had "necessitated the strategic reorientation". He also bemoaned a marked price realignment for future models, implicitly accepting that they should compete more closely with the luxury cars produced by Japanese manufacturers.

The group is also to be drastically reorganised with management layers reduced from six to four, a substantial cut in the 7,200-strong central staff in Stuttgart and introduction of decentralised "performance centres".

The company will also accelerate plans to assemble passenger vehicles outside Germany and to search for partners in the devel-

PAGE 20
Slaughter of a sacred cow
Porsche sales set to fall
Daf delays recovery plan

opment of components.

Mr Werner said the company would be transformed from a traditional maker of exclusive luxury cars into an "exclusive full-line manufacturer offering high-quality vehicles in all segments of the market". Its products would be extended "substantially" beyond the present three car ranges.

This strategy includes plans for the development of:

- a "people carrier" or multi-purpose vehicle to compete with products such as Renault's Espace and Chrysler's Voyager in one of the fastest-growing segments of the world market. Code-named T0, the vehicle will be produced in Spain and launched in late 1994 or early 1995.
- a four-wheel drive utility vehicle to rival products such as Land Rover's Range Rover and Discovery. Chrysler's Grand Cherokee and the Mitsubishi Pajero/Montero/Shogun. The vehicle would be developed by Mercedes-Benz alone, Mr Werner said, after the failure of partnership talks with Mitsubishi of Japan and Peugeot of France.
- a small city car to be introduced during the second half of the 1990s. This vehicle could be similar in size to the Twingo recently launched by Renault and would probably include an electrically powered version.

Boeing plans sharp cut in aircraft production ■ Pratt & Whitney to slash employment by a quarter

Worldwide aviation industry suffers major blow

By Martin Dickson in New York

THE SEVERE recession in the world's aviation industry was underscored yesterday when Boeing, the largest commercial aircraft manufacturer, announced a sharp cut in production and Pratt & Whitney, a leading engine supplier, said it would slash employment by a quarter over the coming two years.

The cuts at Boeing include the 747 jumbo jet, its highest and most profitable product and its only model to have avoided production slowdowns announced over the past year.

Output of the 747 will be

reduced from five aircraft a month now to three a month in the second quarter of 1994. Production of all Boeing's models will drop from 32.5 a month to 21 a month over the same period.

The cuts are a response to the financial difficulties facing many of the world's leading airlines, particularly US carriers, which have forced them to make big cuts in their capital spending programmes.

Boeing said it had yet to determine the impact of the cuts on employment but it was expected to be "significant". The company cut some 7,600 jobs in 1992.

Boeing also announced fourth

quarter net earnings before accounting changes of \$37m, or \$1.11 a share, on sales of \$7.5bn, down from earnings of \$403m, or \$1.17 a share, on sales of \$7.8bn in the fourth quarter of last year.

Separately, United Technologies, the parent of P & W, yesterday unveiled a fourth quarter loss of \$33m, or \$2.77 a share, on sales of \$5.7bn after taking pre-tax charges of \$70m or \$3.45 a share. That compares to a loss of \$1.22bn, or \$10.33 a share, on sales of \$5.5bn in the same period of 1991.

The charge - against the operations of P & W, as well as United Technology's flight

systems division and general corporate expenses - includes \$447m for credit and other exposures to the airline industry, \$169m for contract matters, and \$88m for additional restructuring.

P & W, which lost some \$500m last year, said it planned to streamline its operations and cut employment to no more than 30,000 by the end of 1994, compared to 40,954 at the start of this year and 52,000 at the end of 1990.

Mr Dean Thornton, president of Boeing's commercial aircraft group, said the company remained optimistic about the long-term prospects, but "the present reality is sobering".

Boeing insisted its cutbacks were not tied to any particular customer, however, Japan Airlines, one of the biggest 747 customers, indicated earlier this month that it would delay taking delivery of some of aircraft. Ana-

lysts said at least two US carriers, Northwest and United Airlines, had also signalled they wanted a stretched out delivery timetable.

Boeing is cutting production of its 737 jets from 14 a month now to 10 a month next October, while 767 production, scheduled to drop from 8.5 a month to five in September. Production of the 767, now at five a month will drop to three a month in October.

Britain cuts interest rates by 1 point to 15-year low

By Emma Tucker and Peter Marsh in London

THE British government yesterday stepped up support for economic recovery by cutting interest rates to their lowest level for more than 15 years.

A 1 percentage point cut in commercial banks' base rates to 6 per cent sent share prices sharply higher and was swiftly followed by announcements from mortgage lenders that they would cut rates by just over 1/4 point.

The surprise move was generally welcomed by British industry, which expressed the hope that it would bring down borrowing costs for thousands of struggling businesses. However, it had a lukewarm reception among rank-and-file Conservative MPs and among the government's political opponents on the grounds that the move might not be enough.

Mr Norman Lamont, chancellor of the exchequer, said Britain now had the lowest interest rates in Europe and that prospects were becoming "better and better". Speaking in New Delhi, Mr John Major, prime minister, said the cut was necessary to boost

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economic confidence and return Britain to "a secure pattern of growth".

The London stock market saw the biggest daily rise since September 18, two days after the UK left the European exchange rate mechanism, as investors took the view that the cut in borrowing costs would at last bring recovery from the longest recession since the 1930s. The FT-SE 100 index rose 63.8, to close at 2,855.7, within a whisker of the all-time high recorded on January 4. Investor satisfaction at the move spilled over to the government securities market where prices gained up to 1 point.

The foreign exchange markets, however, took a dim view of the fourth 1-point cut in interest rates since Britain left the ERM. After heavy selling of sterling for

other currencies, the pound closed in London at DM2.4340, down 2 1/2 pence on the day. It also closed just over 2 cents lower at \$1.5380.

The interest rate cut came shortly after the Bank of England reduced the rate at which it lends to the banking system, by the unusual device of announcing a minimum lending rate.

The Bank's move, coming just before today's auction of £2.5bn (\$3.85bn) of medium-dated gilt-edged stock, infuriated many market-makers. Because of the rise in gilt prices, they face losses estimated at £25m in their auction operations.

The decision to take short-term UK interest rates more than 3 points below Germany's Lombard rate came after a string of bleak economic indicators including a sharp rise in unemployment, a fall in manufacturing output and sluggish broad money growth.

In a Treasury statement, Mr Lamont said the cut in rates was "appropriate" given Britain's economic background. The government believed the move was "consistent with the necessary restraining influence on inflation".

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Italy faces threat of big rise in unemployment

The worsening jobs outlook has jumped to the top of the political agenda, writes Robert Graham

UNEMPLOYMENT has jumped to the top of the Italian political agenda with warnings from the Bank of Italy and Prime Minister Giuliano Amato of big rises to come.

President Oscar Luigi Scalfaro took the unprecedented step of writing to the prime minister urging him to tackle unemployment, which had reached levels "an industrial democracy could not tolerate in the long term". Then yesterday the theme was taken up by Mr Bruno Trentin, head of the CGIL, the largest trade union confederation.

Figures vary of the number of jobs at risk. According to Censis, the social research institute, at least 700,000 jobs may go this year. The government has talked of 500,000 potential job losses.

Concern is increasingly evident in the near daily worker protests over job cuts. Last week brought a two-hour stoppage in all Pirelli plants, a march through Naples by employees of the troubled state aerospace group Alenia, and a rally in Rome by 5,000 workers of Enichem, the loss-making state chemicals group.

The unemployment rate is estimated at 11.2 per cent. Although this is similar to that of Britain and nearly a point higher than France, economists say Italian unemployment is increasing rapidly.

Industrial production is falling sharply (down 3.7 per cent this month compared to January 1992). Public and private sector companies are struggling to remain



President Scalfaro (right) with Mr Amato: democracy cannot tolerate long-term high unemployment

competitive amid a growing burden of debt. Hard decisions about job cuts in steel, defence and chemicals have yet to be made. Added to this, civil service recruitment is frozen and the public administration

is about to be overhauled. The latest figures for heavy industry show that in October employment was 6.8 per cent down on the same period in 1991. At the same time, the services sector has ceased to

play its traditional role, absorbing excess labour from industry. Employment here is stagnant. The real unemployment picture, however, is obscured by the employers' ability to lay off

workers for up to two years on near-full pay largely subsidised by the government. Use of this lay-off facility increased 10.9 per cent in 1992 and now embraces 327,000 workers. Many of those industrial

Lower Italian inflation figures made a cut in official interest rates likely in the near term, according to the Industrial employers' federation Confindustria, Reuter reports from Rome.

"We expect a reduction in the discount rate relatively soon," said Mr Innocenzo Cipolletta, head of research. Italian inflation fell to 4.3 to 4.4 per cent year-on-year in January from 4.8 per cent in December, according to data from the city of Bologna. The figures are unofficial but are taken as an accurate guide to consumer inflation. Official figures are released early next month. The discount rate now stands at 12 per cent.

Meanwhile, the Italian budget minister, Mr Franco Reviglio, said yesterday that the forecast of 1.5 per cent GDP growth for 1993 was unrealistic and that the government now expected growth of between 0.5-0.9 per cent this year.

"A GDP growth of 1.5 per cent, as forecast, is now unrealistic. Today we expect a GDP growth of 0.5 and 0.9 per cent," Mr Reviglio told journalists.

"Every one point fall in GDP adds L10 trillion lire to the budget deficit," he added. The 1993 budget deficit target is L150 trillion.

introduced a variant to subsidised lay-offs - funding a job mobility scheme. Those on this waiting list, held open for two years, also are excluded from the unemployment figures. On February 7, the first 70,000 on this scheme who have not found jobs become formally unemployed and then have no formal support from the state.

But the most disturbing aspect of the figures is both the high proportion of youth unemployment and the disproportionate number of jobless in the south. Those aged between 14 (the school-leaving age) and 29 represent on average 29 per cent of the total unemployed. In the south of Italy, youth unemployment represents 42 per cent of the total against 15 per cent in the centre and north.

Last week, the government announced that close to L50,000bn (\$36bn) was available, part in unspent previous budget allocations, to stimulate and sustain employment. Of this L10,000bn was earmarked for public works, L10,000bn for transport, and L10,000bn for the south.

But yesterday the CGIL's Mr Trentin dismissed this kind of assistance as being of limited use in promoting real economic growth and sustaining real jobs. He warned that entire regions in Italy risked being de-industrialised and said it was essential for the government, unions and employers to consider measures which brought longer-term economic benefit.

German unions warned on pay

By Christopher Parkes in Frankfurt

EXCESSIVE wage rises or any other avoidable increases in inflationary pressure will rule out cuts in German interest rates, Mr Helmut Schlesinger, president of the Bundesbank, threatened yesterday.

In an unusually direct criticism of trade union ambitions, he singled out this year's 36 per cent pay claim for eastern German metal workers in a renewed attack on the danger of inflation.

It would be impossible to offset such an increase with rate cuts, however big they might be, he said in Leipzig, Saxony.

Any increase in inflationary tendencies "which can still be avoided" would rule out interest rate reductions, he warned in a speech at the installation of Mr Olaf Sievert as president of the central bank of Saxony and Thuringia.

He was speaking after local IG Metall union leaders rejected a 9 per cent pay offer for members in Saxony. The union insisted on a 26 per cent rise, agreed in 1991 as part of a package assuring eastern members of pay parity with the west by 1994. The issue will now go to arbitration.

Mr Schlesinger's speech coincided with figures from Baden-Württemberg showing a jump in inflation this month to 4.2 per cent a year, compared with 3.5 per cent in December. Mr Schlesinger's choice of words suggest that while this month's increase in value added tax and persistently rising rents - due to a national housing shortage - could be regarded as "unavoidable", inflationary pay increases, either in the east or west, could not.

An over-generous award to Saxony's engineers would almost certainly be followed by similar deals for their colleagues in other eastern states, and increased pressure for equal treatment for other workers in the former GDR.

Record French trade surplus

By William Dawkins in Paris

FRANCE produced a record FF30.55bn (£3.71bn) trade surplus last year, a sharp turnaround from the FF29.55bn deficit in 1991, thanks to a gain in market share by industrial exporters and a slowdown in demand for imports.

Mr Michel Sapin, the finance minister, said the result was the fruit of French companies' rigorous control of wages and other costs, which had improved their competitiveness by 10 per cent over the past five years.

They would continue to gain market share, up by nearly a percentage point to 7.4 per cent in the Organisation for Economic Co-operation and Development over the past three years, despite the recent declines in some European currencies, he predicted.

The result, the biggest reversal of nearly 13 years of French trade deficits, is vital good economic news when the Socialist government is facing electoral defeat partly because of its inability to reduce unemployment of 10.5 per cent.

The news helped strengthen the franc against the D-Mark yesterday, a further sign that it may be recovering from the recent waves of speculative selling of the French currency.

Spanish judge refuses to charge ex-KIO team

By Tom Burns in Madrid

A MADRID court yesterday refused an application by Grupo Torras, the Spanish investment arm of the Kuwait Investment Office, to bring criminal charges against seven former senior executives who had masterminded the KIO's now troubled investment drive in Spain.

Judge Miguel Moreiras of Madrid's senior monetary court ruled that the action did not contain "a single indication" that fiscal crimes had been committed by those it accused.

The judge's decision constituted a sharp reversal for a new Kuwaiti team, headed by Mr Mahmoud al-Nouri, which took over the management of both the KIO and Torras midway through last year.

In a series of controversial decisions the new management cut off funds to Torras companies and put the holding's big chemical conglomerate, Eicres, into receivership last July.

Accusing the former management of an "apparent misappropriation" of funds and of "mismanagement on a massive scale", the new team put Torras itself into receivership last month citing losses of \$4bn.

Torras lawyers had filed a criminal lawsuit two weeks ago alleging a series of irregularities, including fraud, tax

evasion, falsifying public deeds and price manipulation.

The lawsuit accused Sheikh Fahad al-Sabah, the KIO's former chairman and a cousin of the Emir of Kuwait, as well as Mr Fouad Jaffar, the KIO's former general manager, Mr Javier de la Rosa, former deputy chairman of Torras, and four other former senior managers of causing "fraudulent losses for the company well in excess of Pta100bn (\$37bn)".

The judge said that Sheikh Fahad, as chairman of the KIO, had expressed authority from Kuwait's Finance Ministry to manage the office's investments abroad as he saw fit and that the office's Spanish executives had at all times informed the KIO, "up to the last detail", of investments and disposals conducted by Torras.

The ruling seemingly upheld the claims of Mr de la Rosa and others included in the lawsuit that the new KIO management was seeking to settle political scores rather than run the assets under its control.

"All this has had to do with internal Kuwaiti politics," Mr de la Rosa said last night. "The new management has been shown up in a ridiculous light."

A Torras official said the ruling had "caused surprise" and that the company's lawyers were studying it with a view to a possible appeal.

Geneva talks risk being victim

By Robert Mauthner in Geneva

THE international consensus so laboriously built up on the former Yugoslavia, and which has invested the Geneva peace talks with the required weight and authority, risks being one of the many victims of the renewed Serbo-Croat fighting in the enclave of Krajina.

All the main powers have so far backed the diplomatic negotiations on Bosnia-Herzegovina, chaired by Mr Cyrus Vance and Lord Owen, as the best way to reach a settlement, but the past few days have revealed cracks in the common front.

The Croat offensive to reclaim some former territory occupied by the Serbs in the 1991 war has simultaneously deprived the Geneva talks of their momentum, led countries such as France and Britain, with peace-keeping forces in Croatia and Bosnia, to re-examine their role, and reawakened old alliances like those between Russia and Serbia.

Confusion has been compounded by the agonising

reappraisal of US policy towards the former Yugoslavia, by President Bill Clinton's new administration. If, as widely reported, Washington is leaning towards lifting the arms embargo which would favour the Bosnian Muslims in their civil war against the Bosnian Serbs, as long as punitive action was not taken by the international community against the Croats.

Mr Vance is doing his utmost to persuade the new US secretary of state, Mr Warren Christopher, that the lifting of the arms embargo, let alone direct military intervention, would be a recipe for disaster and lead to worse fighting. Not even the two powers

which have contributed most to the UN protection force in Croatia and Bosnia, France and Britain, are entirely on the same wavelength. Both governments have said their forces (5,000 French and 2,400 British) are there only in a peacekeeping role. But the loss of several soldiers' lives has led both governments to send naval task forces, including aircraft carriers, to the Adriatic.

The French government has come under pressure from public opinion to reconsider its opposition to military intervention in Bosnia, following the killing of 11 French soldiers since the UN started operations there. By contrast, British public opinion appears to favour withdrawal of British forces from Bosnia, following the death of one British soldier.

The co-chairmen of the Geneva conference believe the Croatian and Serbian leaders will still try to limit the fighting. But their mediation efforts will have to show results rapidly if the peace process is not to collapse.

Czech and Slovak polls marred

A BOMB threat, a walk-out of MPs and an inconclusive vote marred the election of presidents in the new Czech and Slovak republics yesterday, writes Patrick Blinn in Prague.

In Prague a bomb threat caused parliament to be evacuated as Czech deputies were about to vote. Later Czech television said former Czechoslovak president Vaclav Havel had won with at least 109 votes in the 200-seat assembly.

Earlier, deputies staged a

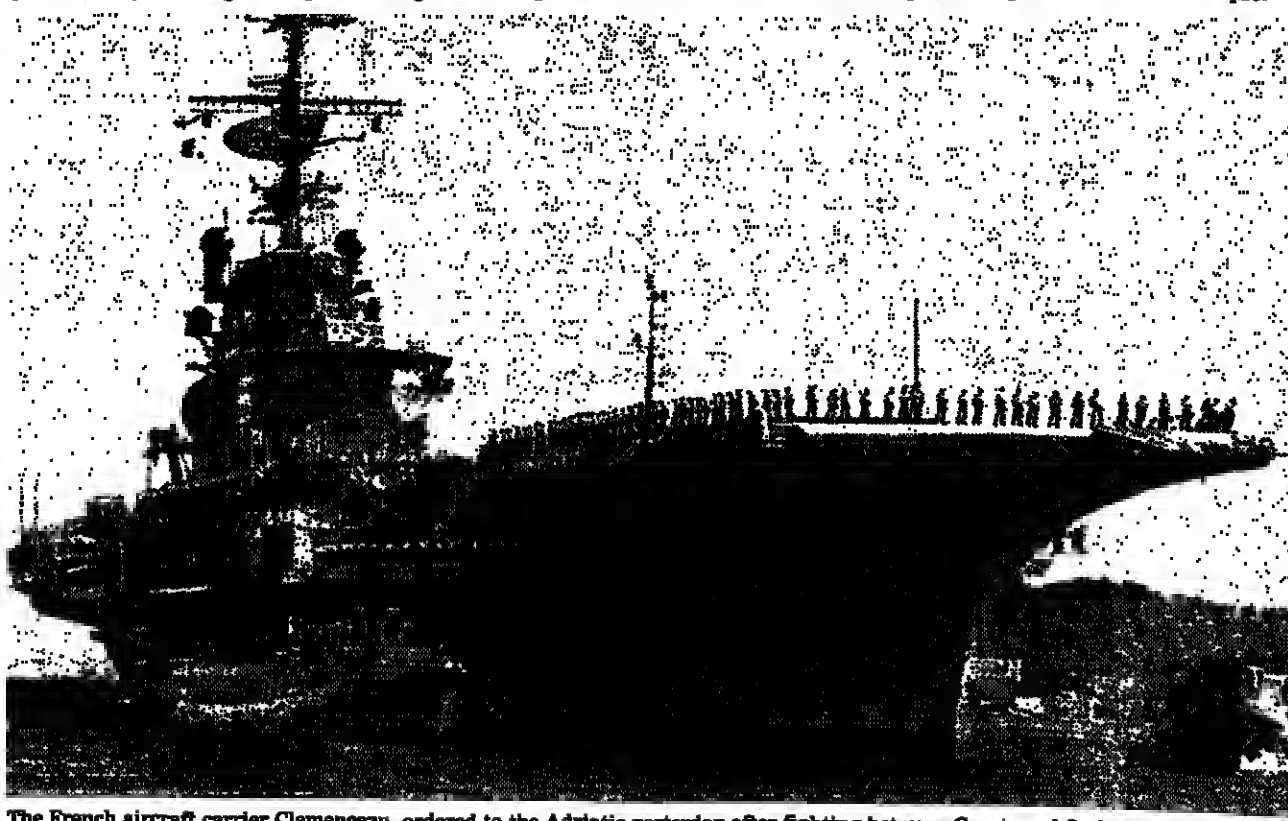
walk-out after an attack on Mr Havel by right-wing opponents who accused him of responsibility for a crime wave following his amnesty of prisoners during his 1990-92 presidency.

Meanwhile in Bratislava, none of the candidates for the Slovak presidency won enough parliamentary votes to be elected. Deputies are to vote again today after what are likely to be hectic talks between parties to try to put together the necessary 90 votes

needed for a candidate's election in the 150-seat Slovak assembly.

The inconclusive first round is a setback for Mr Vladimir Meciar, prime minister and leader of the Movement for a Democratic Slovakia (HZDS), who had strongly backed Mr Roman Kovac, a former member of the Slovak Communist party and current deputy prime minister, for the job.

Mr Kovac received the support of only 69 of the HZDS's 74 deputies.



The French aircraft carrier Clemenceau, ordered to the Adriatic yesterday after fighting between Croats and Serbs worsened

Russia urged to favour pro-reform areas

By Anthony Robinson

THE collapse of the rouble against the dollar on Moscow's narrow inter-bank market yesterday underlines the wider problems caused by shortage of capital, the need for positive interest rates to attract capital, and the importance of concentrating investment in specific regions of Russia where pro-market reformers are in power.

This was the conclusion of discussion on "local power and economic change in Russia" conducted by Prof Philip Hanson of Birmingham University at the Royal Institute of Inter-

national Affairs yesterday. "The size of the country, lack of a consensus on reform, lack of a functioning legal system or the means of coercion, means local power is crucial to the outcome of economic reforms," he said.

His views on the importance of the local factor, in a country which has disintegrated into 82 administrative regional units ranging from cities such as Moscow and St Petersburg to obscure geographical outposts, were reinforced by Mr Grigory Yavlinsky, architect of the still-born "500-day reform programme" rejected by former

President Mikhail Gorbachev. To prevent the "chaotic, disintegration of Russia accompanied by frustration and violence", Moscow should concentrate on re-establishing monetary discipline and control of banking, credit and monetary policy accompanied by maximum devolution of other powers. "Devolution is preferable to disintegration. It recognises the reality that, for the first time in its history, Russia has to keep itself together without force applied through a centralised bureaucracy," he told a meeting at the European Bank for Reconstruc-

tion and Development. Mr Yavlinsky is working with the EBRD and International Finance Corporation on fostering privatisation in Nizhny Novgorod, one of the reformist areas receptive to market reforms which, if successful, could serve as models for wider emulation. "Micro-projects of the Nizhny Novgorod type provide an example of civilised decentralisation and the basis of new types of linkages" to replace Russia's authoritarian structures.

With the Russian economy now on the brink of hyperinflation, the monetary author-

ities must raise real interest rates to encourage higher savings and more rational investment. Russia must also push on with privatisation of key sectors like land, energy, gold and diamonds, to ensure the irreversibility of reform.

The Soviet coup leaders are to be freed from jail but prevented from leaving the country pending a trial set yesterday for April 14, Leyla Boulton writes from Moscow. Of the 12, seven have already been released from custody; the remaining five were allowed home yesterday on grounds of illness.

Ukraine cabinet backs economic reform plan

By Chrystie Freeland in Kiev

THE Ukrainian cabinet yesterday approved a tough economic reform programme which seeks to steer Ukraine towards a market economy over the next year.

The plan, supported by both the conservative and progressive wings of the government, suggests the Ukrainian prime minister, Mr Leonid Kuchma, has succeeded in converting his government to reform.

The programme includes a stabilisation policy to reduce the budget deficit from 36 per

cent of GDP to 6 per cent. It also aims to bring inflation down to 3 or 4 per cent a month by the end of 1993. To do that the government has pledged to cut social welfare payments and state subsidies.

The plan calls for rapid privatisation of small-scale enterprises and the transformation of large state concerns into joint stock companies.

The programme is likely to further anger Ukraine's ex-communist dominated parliament which has already called for the repeal of a number of liberal government decrees.

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Big Three may act over car imports

By Nancy Dunne

THE Big Three US car makers yesterday threatened to file "unfair trade" cases in order to get stiff dumping duties imposed on all Japanese cars.

Mr Steve Harris, a Chrysler spokesman, said the companies had long been monitoring the pricing practices of Japanese companies. However, a final decision on whether to go ahead had not yet been taken.

"At the very least, the situation is unfair," he said. "If we determine that it is also a violation of US laws, we will take appropriate action."

The New York Times reported yesterday that the car makers had already decided to bring dumping action against all car imports. Mr Harris said they were "not looking closely" at filing cases against European producers.

Since the election of President Bill Clinton, the Big Three have been considering various strategies which they believe are now possible in a more receptive climate. They were the only industry group received by the president in Little Rock during the transition.

At the time industry officials said they wanted to ensure that the president fulfilled his campaign promise to raise import tariffs on Japanese mini-vans and sport utility

vehicles. But clearly wider action against imports was under consideration.

Company spokesmen yesterday were emphasising the "chronic" US motor trade imbalance with Japan. They said even US-produced Japanese cars contained only 40-50 per cent US parts - the equivalent of another \$1bn (\$549m) in imports.

The Japanese have to address this problem, said Mr Al Chambers, director of corporate communications for Ford Motor Company.

"The fact that they maintain these imbalances year after year means they are not acting like good trading partners."

The car companies could have much to gain from dumping suits, according to Mr Jim Howard, a trade expert and author of *The Trade Fraud*. Although the suits will cost the car companies millions of dollars, it is easy to prove dumping in the US.

"Almost everything is dumping," he said. "Normal business practices are considered unfair dumping." Whereas foreign companies are assigned an 8 per cent profit margin in the calculations, "the Big Three have lost lots of money and that's legal."

Sales of US-made cars and light trucks are running above last year's levels.

Clinton inherits thick file of trade problems

Nancy Dunne in Washington spells out some of the main issues confronting the new administration

Contenders for Clinton's trade agenda

- Enforcement of US-Japan semi-conductor agreement
- Response to pressure from the US auto lobby for action against Japanese imports and Japanese production in the US
- Renegotiation of Uruguay round draft agreement on: intellectual property, anti-dumping, subsidies, technical barriers, multilateral trading organisation

- NAFTA: trade agreements on: labour, environment, import surges, decision on how far to push Mexico on internal standards
- Multilateral trade agreement on steel
- Retaliatory action on the EC utilities directive
- Review of the Generalised System of Preferences
- Trade policy towards the former Soviet republics

ever, there have been talks between trade officials and Congress about extending the deadline (for the second and last time) by between one and six months.

Mr Kantor has offered to meet the Senate finance committee over the EC utilities directive, which gives advantages to local companies in bidding for government procurement contracts for telecommunications and heavy electrical equipment. He may soon ask industry to suggest a sanctions list totalling about \$1bn (\$549m).

Then he may turn his attention to the US-Japan semiconductor agreement, which set as its goal a 20 per cent Japanese market opening to foreign semiconductors by the end of 1992. The final figures will not be available until March, but initial findings suggest that Japanese companies have fallen 4 percentage points short on the pact.

Mr Kantor told the finance committee that by law he is probably free to impose sanctions, but he also stressed that the 20 per cent was a goal, or "expectation", rather than a commitment.

The US motor industry has already put in its bid for favours from the Clinton administration. It would like tighter "voluntary" restraints on Japanese imports and even restrictions on the number of vehicles produced in the US by Japanese subsidiaries. The latter request is unlikely to win support, but the administration may agree to reclassify Japanese minivans as trucks rather than cars, which would raise their tariff levels from 2.5 per cent to 25 per cent.

The toughest decisions have already been taken over the North American Free Trade Agreement.

President Clinton has said he must have side agreements covering labour standards as well as the environment and

import surges. Without these NAFTA will never get through Congress.

The administration must still decide how far it can push Mexico on internal standards without interfering with its national sovereignty, thus setting a precedent it may later regret.

Mr Kantor will soon have to advise the president on whether to continue the generalised system of preferences, which extends duty-free access to the US for products from developing countries.

It is unlikely that a Democratic president - no matter how centrist - would slash a programme meant to help poorer countries. But this Democratic president is under pressure to save the \$500m a year the programme costs the US Treasury.

President Clinton has said he wants to provide more help to the republics of the former Soviet Union. His predecessor had been able to have it both ways. He gave grain credits to Russia and called them "aid," but when Moscow defaulted on repayments, the "aid" was firmly withdrawn.

The new administration must decide whether to discard the pretence that the republics can repay anytime soon and make a gift of the surplus grain, which in any case is fast piling up in storage bins and depressing US prices.

British seek financial business Indian insurer in joint venture

By Stefan Wagstyl and Ralph Atkins in New Delhi

SUN LIFE Assurance, the UK life company, is planning a joint venture in India to market unit-linked life insurance - the first move into the Indian life industry by a foreign company in recent years.

The venture is expected to be launched this year in partnership with the Life Insurance Company of India (LIC), the state insurance monopoly.

Mr Peter Grant, Sun Life's chairman, won informal approval for the venture this week from the Indian Finance Ministry. He is visiting India as a member of a delegation of senior British businessmen who have accompanied Mr John Major, the prime minister, on an official visit.

Life insurance has been a state monopoly in India since the industry was nationalised in the 1950s. LIC has to lend most of its premium income to the government and its managerial freedom is limited.

Nevertheless, in line with the Indian government's economic deregulation programme, LIC is being encouraged to develop new products and services.

Sun Life plans to take a 20-30 per cent stake in the new venture and to supply expertise in marketing and managing unit-linked schemes, in which insurance is combined with saving.

The remaining 70-80 per cent would be held mainly by LIC, possibly with other Indian partners.

Mr Major was yesterday the chief guest at celebrations marking India's Republic Day, which passed off with great pomp and without incident.

The British prime minister has made promoting British business the main purpose of his trip.

Local businessmen urged him to help the Indian government embark on the privatisation of state-owned industries.

He is likely to offer UK expertise on selling formerly loss-making nationalised industries when he addresses businessmen in Bombay today. Yeltsin visits India. Page 4

Japanese urged to open markets

By Charles Leadbeater in Tokyo

BRITAIN yesterday called on Japan to hasten moves to allow more foreign competition in its financial markets, the most difficult to penetrate among the world's leading economies, according to a British official.

A team of officials from the UK, led by Sir Nigel Wicks, the second permanent secretary at the Treasury in charge of international affairs, concentrated on persuading the Japanese to open the insurance, pension fund management and government bond markets particularly.

Sir Nigel praised the progress made in the last year to deregulate interest rates and the authorities' commitment to continue with liberalisation in the face of the severe downturn in the financial sector.

However, he added: "It is surprising when we see the

sophistication of the economy, the strength and size of the financial houses in both banking and securities that they take such a long time to liberalise."

"Of all the G7 economies, no financial market is so difficult for foreign finance houses to penetrate as Japan's," Sir Nigel said.

There were encouraging signs that the Japanese government was planning gradually to open up the insurance market to competition.

But Sir Nigel said his Japanese counterparts had been unable to justify their unwillingness to open further the government bond market and pension fund management.

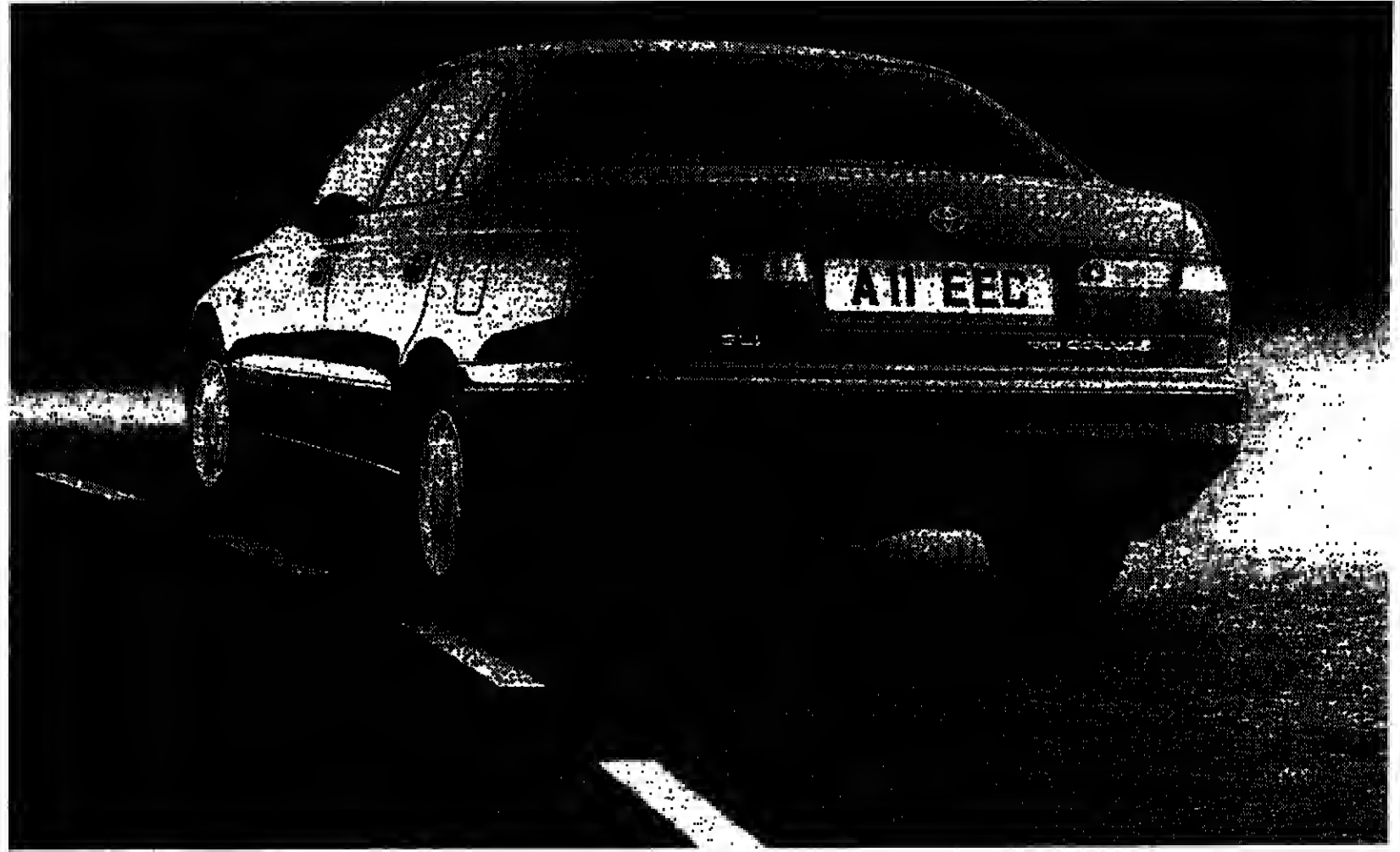
About 60 per cent of Japanese government bonds are auctioned, with the rest sold through a tender system, closed to foreign finance houses. The British team called for all government bonds to be sold by auction.

Wärtsilä wins power orders for SE Asia

FINLAND'S Wärtsilä Diesel has strengthened its position in south-east Asia with orders for power plants worth FM650m (£80m) from the Philippines and Indonesia, writes Christopher Brown-Humes in Stockholm. The main orders have come from Enron Power of the US and Northern Mindanao Power of the Philippines.

The former has ordered a 110MW plant which will start producing electricity for the Philippines island of Luzon next January. Northern Mindanao has ordered two turnkey diesel plants with a combined output of 110MW. Both will be supplied by Wärtsilä Diesel in co-operation with the Japanese trading house Tomem.

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NEWS: INTERNATIONAL

Rabin attacks UN chief on deportees

By Hugh Carnegie
in Jerusalem

ISRAELI Prime Minister Yitzhak Rabin yesterday attacked a call by Mr Boutros Boutros Ghali, the United Nations secretary-general, for the Security Council to take "whatever measures are required" to force Israel to reverse the mass expulsion of Palestinians to Lebanon.

In the latest of a series of tough statements on the issue - which threatens the progress of Middle East peace talks - Mr Rabin said Mr Boutros Ghali's call was "an example of double standards... an almost unprecedented demand from the Security Council to act against Israel, something I cannot recall."

Mr Rabin has refused to overturn the expulsions, saying they were a justified response to a wave of killings by Islamic fundamentalist militants.

But the Palestine Liberation Organisation says it will not resume peace negotiations

until they are reversed. Mr Rabin said he hoped the US would veto any move in the Security Council to impose sanctions against Israel, as it has always done in the past.

Mr William Harrop, the US ambassador in Tel Aviv, said the Clinton administration was "most unlikely" to allow the imposition of sanctions. But he said Washington wanted a prior solution to the issue to avoid any question of the US having to use its Security Council veto for the first time in two years.

There is support for a compromise within the Israeli government despite Mr Rabin's uncompromising public stance. Mr Shimon Peres, the foreign minister, said Israel wanted to avoid a clash with the UN and preserve the peace process.

Mr Nafay Hawatmeh, a radical Palestinian leader, said yesterday the US, Israel and Egypt were discussing a proposal for a phased return of the deportees over 24 months.

Test for Clinton, Leader Page

Iraqis face humanitarian crisis, says Oxfam

By Edward Mortimer

"ORDINARY Iraqis are still facing a humanitarian crisis," according to a team of aid workers that has just returned from Iraq.

The team, from the British-based charity Oxfam, spent two weeks in Iraq visiting Baghdad, the south and the north.

They were especially concerned by the lack of sewage treatment and clean water supplies in the south (where many urban areas are ankle deep in 70 per cent raw sewage) and by the lack of heating oil in the north, where oak forests are being felled for firewood in the absence of other fuel.

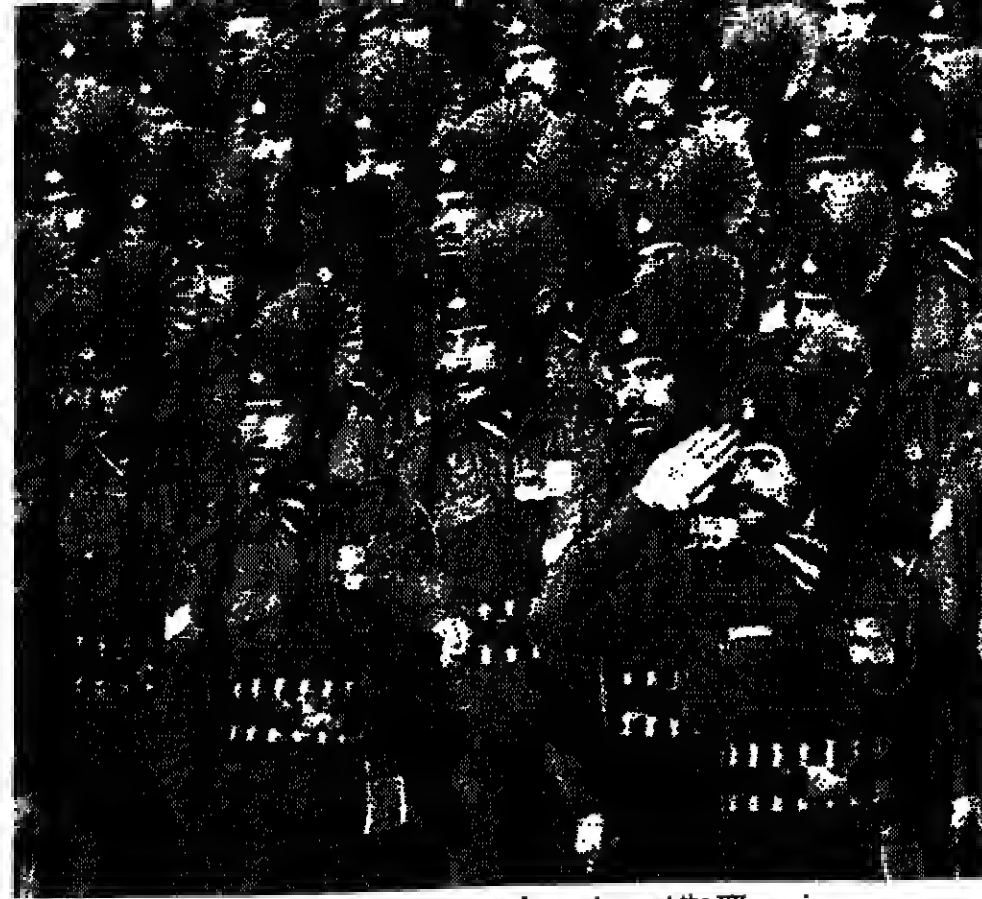
The shortage of textbooks, blackboards and other educational aids throughout the country was another big area of concern.

At a press conference in London yesterday Mr David Jones, Oxfam's associate director who led the team, urged the UN and Iraq to resume negotiations on oil sales to finance the purchase of food and other humanitarian supplies not subject to UN sanctions.

He also called for the sanctions regime to be re-examined to allow more exemptions, notably for educational supplies, the lack of which was "stunting the mental development of a generation of Iraqi children".



John Major and Indian PM Rao celebrate Republic Day yesterday



Eyes Right: A regiment of Indian army border guards marches past the UK premier

Yeltsin redefines relations with India

Shiraz Sidhva on an old debt that is stunting a mutually beneficial relationship

RUSSIAN President Boris Yeltsin arrives in India tonight for a three-day visit that will define Russia's future relationship with India.

At the top of his agenda will be the resolution of a long-standing dispute over India's Rs300bn (\$3.5bn) debt to the former Soviet Union. Neither country has been able to arrive at an acceptable settlement after the rubble's rapid collapse from its previously fixed rate. However, Russia needs the money, and would like to retain its biggest customer for military equipment, and India wants to ensure an uninterrupted supply of arms, including the sensitive high-technology weapons it cannot secure from the west.

Mr Yeltsin, who is accompanied by a high-powered delegation including Russian Foreign Minister Andrei V. Kozyrev, Defence Minister Gen Pavel S. Grachev, and Minister for External Economic Relations

S. Y. Glaziev, assured India on Monday that Russia would respect a 1991 contract for the sale of three cryogenic rocket engines, despite concerns expressed by the US. "If some agreement is signed we should follow it, we cannot stop it," Mr Yeltsin said.

For more than 40 years India has been dependent on the former Soviet Union for its defence equipment. It was one of the largest beneficiaries of the former Kremlin policy of supplying arms to developing countries with little means of paying for them.

The country also enjoyed a special trade arrangement with Moscow which allowed military equipment to be procured on soft credit and against payment in rupees - which are not convertible currency.

"In the changed scenario, India and Russia have a chance to forge a new, more equal relationship," a senior Indian diplomat said. "It seems absurd that an old debt can be

allowed to stand in the way." Realising the potential for trade in India, Russia has shown interest in a joint venture co-producing spares for MIG-21 fighter aircraft. These would be marketed to countries flying 6,800 of the Russian-made aircraft.

Top of the agenda will be the row over an £8.5bn debt

At least 10 bilateral agreements - including a new treaty of friendship and co-operation to update the existing one signed 20 years ago - are to be signed during the forthcoming summit.

However, the planned exclusion of clauses on military aid, in the event of an armed attack on either country, has drawn criticism from Indian Foreign

Ministry officials. "These are the clauses that made the 1971 pact meaningful," one diplomat said. "A friendship treaty makes no sense with India and Russia no longer sharing the same geopolitical and strategic perceptions."

In addition, a hefty defence package including proposals for the co-production of military hardware, the joint development of Light Combat Aircraft (LCA) and the updating of MIG-21s, is due to be agreed. A \$400m (\$253.1m) Indo-Russian arms deal was also signed after Defence Minister Shri P. V. Narasimha Rao's visit to Moscow last September.

Reports yesterday suggested that Mr Vladimir Shumeiko, Russian first deputy prime minister, and Mr Manmohan Singh, Indian finance minister, might have worked out a deal on the debt issue. Indian Commerce Ministry officials said it was for Mr Yeltsin and Prime Minister Narasimha Rao to announce the details of the

compromise, but the Russian news agency Tass reported that the maximum concession Moscow could make on India's dues was up to 28 per cent of an amount pegged by Russian officials at \$15bn.

India agreed last week to pay 45 per cent of its debt pegged at Rs300bn, amounting to about Rs150bn.

Mr Shumeiko, who ranks number two in the Russian cabinet and is co-chairman of the joint Indo-Russian commission on trade and economic co-operation, returned to Moscow yesterday after preparing the ground for Mr Yeltsin's visit. The abundance of skilled manpower, management expertise and cost effective technology in India, together with Russia's vast industrial base, offered huge potential for the two countries to set up joint ventures, he said. He hoped Indian and Russian entrepreneurs would deal independently without depending on governments.

Britain cautious over UN remarks

By Our Foreign Staff

BRITAIN yesterday expressed reservations over remarks by the new US secretary of state, Mr Warren Christopher, suggesting it might be desirable at some time to raise the number of permanent members on the UN Security Council.

British Prime Minister John Major hinted on his tour of India that he did not see a case for early council changes. "I wouldn't wish to do anything to make it less effective," Mr Major, who is anxious to form a good relationship with President Bill Clinton, added: "These are matters that will have to be discussed if there is a general will for them to be discussed. But they are not new ideas. They've been around for some time."

In a wide-ranging discussion with State Department staff in Washington on Monday, it was put to Mr Christopher that the permanent members of the Security Council... reflect the realities of world power in 1945. Is it time for a change? Should the Security Council be expanded? And do you think any further nations should be offered a seat on the permanent membership of the Security Council?

He replied: "Yes, I think it's time for some reorganisation of the UN to bring it into keeping with modern realities. During the campaign, President Clinton said that he could envisage the addition of Germany and Japan to the permanent members of the Security Council at the UN. And I suspect we'll see some developments in that direction."

"But, at the same time, I would want to acknowledge the complexity of that decision. I'm sure we've all been in organisations, and when you begin to make changes, there are other people who feel they are entitled to a seat at the table. So, I wouldn't want to underestimate the complexity of making that change, but I think it is time to bring the UN... into tune with 1993 realities rather than, as you say, with 1946 realities."

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مكتبة الأمل

Britain
cautious
over UN
remarks

Japan under pressure to lift economy

By Charles Leadbeater
in Tokyo

THE JAPANESE government is under mounting pressure to stimulate the stagnant economy, after a clutch of official figures published yesterday which show that consumer confidence is still deeply depressed.

Government figures show that household spending in November rose by just 0.2 per cent from a year before, after adjusting for inflation.

Household spending rose by 0.5 per cent in the first 10 months of last year, compared with the same period in 1991, as consumers slashed spending on furniture, household appliances, electronics and gifts, according to figures from the Management and Co-ordination Agency.

Prospects for an economic recovery largely hinge on a revival in consumption, which accounts for about 57 per cent of gross national product.

The continued weakness of consumer sentiment is fuelling pressure on the Bank of Japan to cut official interest rates and on the government to pledge to cut income taxes this year.

Mr Tsuneo Wakai, chairman of the Federation of Bankers' Associations, added his weight to recent calls by other employers' leaders for an income tax cut.

Ministers emerging from a regular cabinet meeting acknowledged the mounting pressure for further moves to resuscitate the economy.

Mr Hajime Funada, the head of the economic planning agency, said cuts in housing-related taxes were being considered alongside a straight income tax cut. Mr Yoshiro Mori, the trade and industry minister, said the Bank of Japan was seriously considering a further cut in interest rates.

However, the Finance Ministry is still holding out against a tax cut which would lead to a rise in government borrowing.

The ruling Liberal Democratic party yesterday agreed to a Finance Ministry medium-term plan which envisages the government's dependence on bonds falling from 11.2 per cent of the budget this year to 4.9 per cent in 1995.

The economy is likely to remain depressed for the first half of the year, according to the economic planning agency's index of leading indicators which forecast the state of the economy three to six months ahead.

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Mr Hajime Funada, the head of the economic planning agency, said cuts in housing-related taxes were being considered alongside a straight income tax cut. Mr Yoshiro Mori, the trade and industry minister, said the Bank of Japan was seriously considering a further cut in interest rates.

However, the Finance Ministry is still holding out against a tax cut which would lead to a rise in government borrowing.

The ruling Liberal Democratic party yesterday agreed to a Finance Ministry medium-term plan which envisages the government's dependence on bonds falling from 11.2 per cent of the budget this year to 4.9 per cent in 1995.

The economy is likely to remain depressed for the first half of the year, according to the economic planning agency's index of leading indicators which forecast the state of the economy three to six months ahead.

Danish tanker fire out

SALVAGE tugboats yesterday were reported to have extinguished the fire that had burned for five days on the Danish supertanker Maersk Navigator, AP writes from Singapore. The ship had been involved in a collision at the northern entrance to the Strait of Malacca last Thursday.

Foam sprayed by the tugs smothered the blazing crude oil gushing from the 265,000-tonne tanker, according to a statement issued by AP Moller, owner of the ship.

A terse message from the Dutch salvage company Smit Tak, hired by Moller, said: "Foam attack was successful and now cooling. All resources standing by in case of a flare-up. Preparing for oil pollution control."

Pollution experts flying over the stricken ship said it was spilling oil more slowly. However, a 35-mile-long, mile-wide slick has drifted to within 10 miles of the coral-reefed southern coast of India's Great Nicobar Island.

"Our coastguards are on full alert. We are closely watching the slick," the Indian environment minister Kamal Nath said.

Old problems dog Nigeria's new team

IMF looks to a budget which revives reform, writes Our Own Correspondent

WHEN Chief Ernest Shonekan was landed with one of Africa's toughest jobs he promptly called in some old friends.

Inaugurated on January 1 as the chairman of Nigeria's transitional council, he had less than a month to preside over the preparation of the 1993 budget.

Along with other Harvard Business School graduates in Nigeria, Chief Shonekan had helped to prepare an annual pre-budget policy paper for the past several years.

This time it was the real thing. Three weeks later a reworked civil service draft was ready. The result, due to be delivered in Abuja today, is a critical test for Nigeria.

Unless the budget revives a lapsed economic reform programme, paves the way for the renewed agreement with the International Monetary Fund, sets in train further rescheduling of Nigeria's \$29bn (£18.9bn) external debt, and helps restore creditor confidence, the country's prospects remain bleak.

It is a formidable task. In the seven months to the installation in August of an elected government, Chief Shonekan and his team will be trying to impose fiscal and monetary discipline which has been lacking during much of the military regime's past seven years.

But the men in key posts offer a combination of business experience and technical expertise which could well improve the country's economic performance - provided they get the backing from President Ibrahim Babangida.

Chief Shonekan himself, one of the

country's most respected businessmen, has been seconded from the chairmanship of United Africa Company Nigeria, the Unilever subsidiary. He has brought with him Mr Isaac Aluko-Oluokun, one of his closest advisers who is a leading economist.

Mr Oladele Olashoro, who has the finance portfolio, is a former head of First Bank of Nigeria, one of the big three clearing banks. Mr Philip Asiodu, the new oil minister, ran the State-owned Nigerian National Petroleum Company (NNPC) in the 1970s and had a distinguished career as a senior civil servant.

Capable as the team is, it faces strong resistance from senior military officers and from civil servants to reductions and controls on government expenditure. Recent indicators show how necessary they are.

During the first nine months of 1992, net domestic credit grew by 22.3 per cent, compared with 11.7 per cent in the same period 1991, according to World Bank figures, reflecting a sharp increase in net credit to the federal government of 38 per cent.

Inflation more than doubled, from 23 per cent at end 1991 to 51.3 per cent at end-August 1992 (year-on-year basis).

Alongside cuts in spending, and improvements in the taxation system (the federal government derives nearly 80 per cent of its revenues from oil exports), western donors will be watching for action on petroleum products subsidy.

Some of the business community in



Shonekan: daunting task

Nigeria regard the removal of the subsidy as essential to the credibility of the transitional council. They argue that it would save the government approximately N80bn (£2.56bn) a year, enough to wipe out most of last year's budget deficit at a stroke. Proceeds, they argue, could be used to provide public transport.

Opponents of a drastic cut in the subsidy believe that this would only solve

half of the problem. The lack of accountability in Nigeria's public finances would make it very difficult for the transitional council to ensure that the saving from the subsidy was spent on economic development.

Since controls on government spending are very weak, the additional income could well go on military purposes and on uneconomic industrial projects.

Above all, there are fears that a cut in the petroleum subsidy would lead to riots. Nigerians not only cherish their access to the cheapest petrol in the world; they faced a sharp rise in other consumer prices since the 40 per cent devaluation of the naira in March 1992.

Observers will be cautious about making any assessment of today's budget based solely on the figures presented to the National Assembly, however. In recent years budgeted and actual figures have not tallied, and official statistics have been unreliable.

The Central Bank of Nigeria has recently published its 1991 annual report, for example, which states that instead of the government surplus of N100m for 1991 which was announced in last year's budget speech, there was a budget deficit in 1991 of N35.3bn.

This deficit is about 12.5 per cent of GDP, well above IMF guidelines. The surplus in the 1992 budget looks likely to result in a deficit even larger than in 1991, according to local bankers.

The real test of the new government, say observers, will not be the budget but how it puts it into practice.

Seoul cuts rates to boost investment

By Jack Burton in Seoul

SOUTH KOREA yesterday cut the central bank's rediscount rates in an attempt to revive the sluggish economy.

Government officials hope that the interest rate reductions will encourage companies to increase investments and pull the economy out of its slowest growth period since 1981.

The Bank of Korea, the central bank, recently estimated that the economy grew by 4.4 per cent last year against 8.4 per cent in 1991.

The slowdown was primarily caused by the government's strict monetary policy to cool the overheated economy and reduce inflation.

But the measures proved to be more effective than officials had expected, curbing growth far below the target figure of 7 per cent.

The government wants to achieve a growth rate of at least 6 per cent this year.

The reduction in the rediscount rates, which is what the central bank charges on loans to other banks, is the sharpest since 1982.

They include lowering the rediscount rate on commercial bills by two percentage points

to 5 per cent, while rates on trade bills were cut by one percentage point to 6 per cent.

This will result in the commercial banks' general lending rates being lowered by 1.5 to 2 percentage points from the current range of 10 to 12.5 per cent.

The finance ministry estimates that lower interest rates will raise the profitability of Korean companies this year by cutting financial costs by more than Won 3,000bn (£2.47bn) and reducing their interest payments to 5.4 per cent of sales from 6.2 per cent last year. But a cut of one to three percentage points for deposit rates, which were also announced yesterday, are likely to decrease bank profits this year as the gap between deposit and lending rates is reduced.

The government predicts that the interest rate cuts will add one percentage point to economic growth this year and 1.5 percentage points annually over the next five years if companies use the money for industrial investments.

But some warned businesses may be tempted to use the funds instead for property speculation, as Seoul recently eased restrictions on property purchases by large companies.

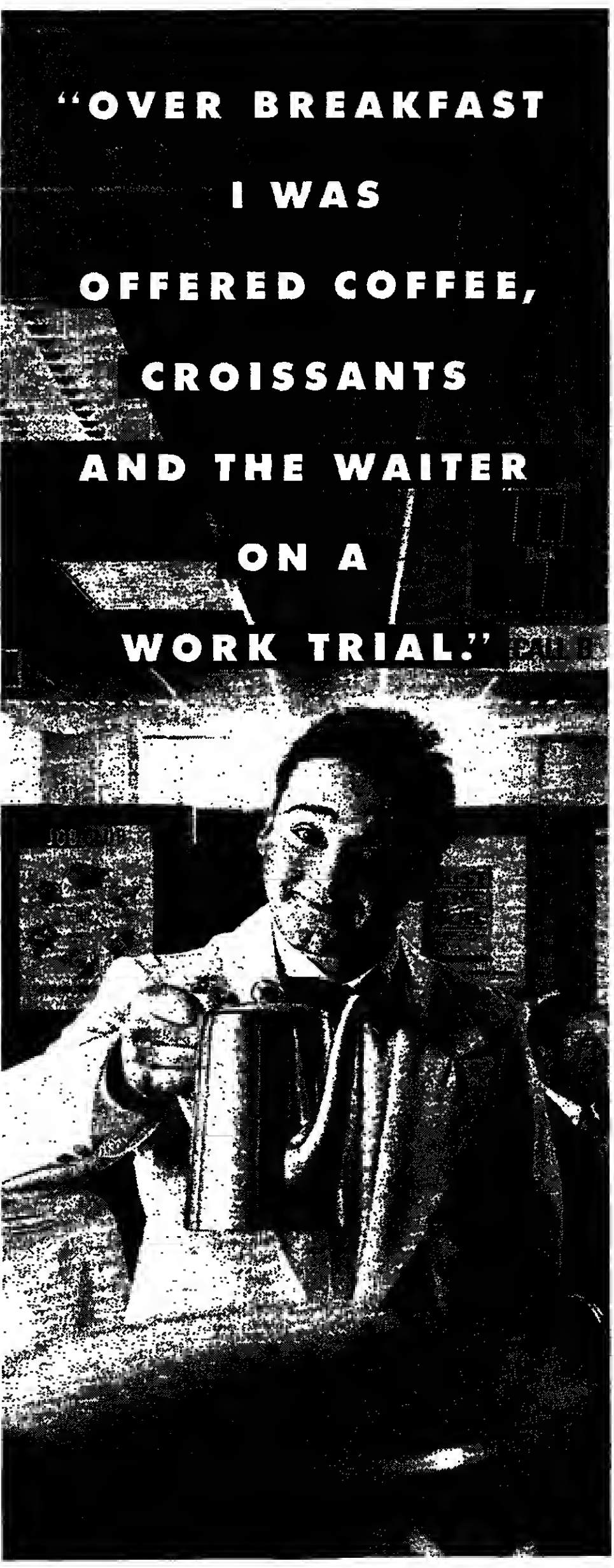
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For more information please contact your local Jobcentre. If you need the number phone 0800 39 00 00 free of charge.

Singapore may relax policies on savings

By Kieran Cooks

MR LEE KUAN YEW, Singapore's senior minister, has said Singapore might relax some of its rigid policies on savings in order to allow entrepreneurs to start businesses and make more wide-ranging investments.

"There is merit in the view that the government should not over-protect people and give them opportunities to take risks and enrich themselves," Mr Lee said.

Several economists and academics have said that Singapore is saving too much and not properly utilising its considerable capital reserves.

The Central Provident Fund (CPF), a compulsory social security scheme funded by employers and employees, has accumulated funds in excess of S\$60bn (£19.6bn) while Singapore's foreign exchange reserves are officially put at US\$40bn (£26bn).

Savings stand at 47 per cent of GDP, one of the highest savings rates in the world. Mr Lee said that, while the government could not allow people to squander their savings, he agreed with suggestions that some CPF funds could be released. Mr Lee has been urging Singaporeans to become more adventurous and invest overseas.

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NEWS: THE AMERICAS

Explosive health costs likely to fuel deficit

By Michael Prowse
in Washington

THE US budget deficit is likely to reach \$650bn (6.6 per cent of gross domestic product) within a decade unless Congress and the White House agree austerity measures, Mr Robert Reischauer, director of the Congressional Budget Office, an independent advisory body, said yesterday.

Sharp increases in the deficit towards the end of the decade - from the present level of about \$300bn (£197.3bn) - would mainly reflect explosive growth of federal spending on health care.

Mr Reischauer, however, was pessimistic about the chances of health-care reform generating significant budgetary savings before 2000.

This was because reforms were likely to extend insurance coverage to 35m more people, improve the benefits provided under federal programmes and raise reimbursement rates in the public sector, to bring them more closely into line with private sector payments to doctors and hospitals.

He was more optimistic about short-term economic prospects. The economy had entered a period of "self-sustaining" growth, said Mr Reischauer, and would expand at an annual rate of about 3 per cent over the next two years.

This would bring unemployment down to about 6.5 per

cent by the end of 1994, compared with 7.3 per cent today. Consumer prices were likely to increase at an annual rate of only 2.75 per cent over the next few years.

Mr Reischauer was testifying before the Senate budget committee following the release of the CBO's semi-annual economic forecast.

President Bill Clinton's first state of the union address will be delivered on February 17, the White House announced yesterday. Jurek Martin reports from Washington.

This will beat by a symbolic one day President Ronald Reagan's initial state of the union message in 1981. Far more than last week's more spiritual inaugural address, it will encompass legislative priorities at home and external foreign policy objectives, though the fine print of Mr Clinton's extensive list of domestic proposals is unlikely to be ready before mid-March.

As part of the preparation, the president is taking his cabinet this weekend to his Camp David retreat to debate policy options. On Monday he named his wife Hillary Clinton to head the health-care reform task force.

Committee members were sceptical about his forecast which implies employment rising at a monthly rate of 200,000 over the next two years, much faster than in the recent past.

Consumer confidence figures released yesterday showed the Conference Board index fell slightly to 77 against 78.1 in December. The stabilising of confidence does not imply economic weakness but suggests that some of the surge at the end of last year was a temporary reaction to President Bill Clinton's election victory.

Mr Robert Reich, labour secretary, said yesterday that a \$15bn-\$20bn fiscal stimulus was likely this year. Mr Reischauer reacted unenthusiastically, pointing out that a small fiscal stimulus would do little for growth and worsen the longer-term problem of reducing the deficit.

The latter was likely to climb modestly over Mr Clinton's first term, from \$310bn this fiscal year to about \$357bn in fiscal 1998, he said. It would then nearly double over the next five years, pushing the ratio of federal debt to 80 per cent of gross domestic product, the highest since the aftermath of the second world war.

The main problem was runaway growth of spending on Medicare and Medicaid, the federal programmes for the elderly and poor, which would account for 7 per cent of GDP by 2003 against 3.7 per cent today.



Hillary Clinton smiles as her husband, President Bill Clinton, speaks at a meeting of the Task Force on National Health which he said she would head

Opposition grows in Congress

Clinton faces fight on military gays

By George Graham
in Washington

PRESIDENT Bill Clinton faces a possible battle with Congress over his campaign promise to end discrimination against homosexuals in the armed forces.

Mr Clinton, who already faces the hostility of his top military commanders, has now run into opposition from many members of Congress, including one of his staunchest allies, Senator Sam Nunn of Georgia.

White House officials insist that the president remains committed to ending discrimination against gays in the armed forces solely on the basis of their sexual preference, while at the same time maintaining military morale and cohesion.

But fulfilling his campaign promise may now force Mr Clinton into a grueling congressional battle and require the expenditure of a good deal of political capital.

Administration officials hope in a first stage simply to direct Mr Les Aspin, the secretary of defence, to stop asking new recruits whether they are homosexual, and to freeze proceedings to remove declared homosexuals from the armed forces.

Mr Aspin wants to proceed much more slowly on drafting an executive order formally lifting the ban on homosexuals in the services, and hopes to win over the military commanders by involving them fully in discussions of how such a move could be implemented.

But Senator Nunn warned the president that many of the actions needed to end the ban - such as revisions to the

military justice code - lay under the aegis of Congress, not the executive branch.

Some Republican senators are also planning to introduce a motion supporting the current policy. Democratic leaders have warned Mr Clinton that he could count on no more than 30 votes against such a motion in the 100-member Senate.

Senator Edward Kennedy, who supports Mr Clinton's efforts to end the ban, acknowledged yesterday that it would take time to implement a new policy.

"It isn't a question of whether there will be gays in the military. There already are. The question is whether they have to lie about it," he said.

Congress moved swiftly yesterday to revive the family leave bill vetoed by President Bush last year. Jurek Martin adds from Washington.

The measure would require companies with more than 50 employees to offer unpaid leave of up to 12 weeks a year to meet family exigencies, such as illness and childbirth. The Senate labour committee approved it easily, as it did another bill to revitalise the National Institutes of Health bill, also vetoed by Mr Bush.

Revival of the family leave bill was a Clinton campaign promise, similar to the series of executive orders he issued last Friday lifting many of the previous administration's restrictions on abortion. The NIH bill is most noteworthy for provisions facilitating the use of aborted foetal tissue in medical research.

Republicans will seek to offer alternative legislation on the family leave issue, involving the use of tax credits.

Brazil's drug companies face anti-trust action

By Christina Lamb in Rio de Janeiro

THE Brazilian government is to use anti-trust laws against pharmaceutical companies in an effort to force down prices.

Mr Paulo Haddad, economy minister, yesterday began legal processes against 40 pharmaceutical companies accused of "abusive price increases" on 150 products.

Mr Haddad claims that between March 1990 and November 1992 medicine prices increased by 613 per cent above inflation. He said one company had increased prices by 192,000 per cent

compared to accumulated inflation of 26,687 per cent.

Abifarma, the association of pharmaceutical companies, says that medicine prices were under government control until last April and that they are simply making up for past losses.

The 40 companies facing legal action have not been named but are believed to include several leading multinationals. Foreign companies make up the lion's share of Brazil's \$4bn pharmaceutical industry.

Mr Ruy Coutinho, head of the economic defence department, blames the price rises on the oligopolistic nature of

the sector, where, for example, seven multinationals control 87 per cent of the antibiotics market. Last year he fined six multinationals \$100,000 for repressing stocks to force up prices.

The companies now have 15 days to send details of their cost structures to the Justice Ministry. If it is proved that they are making "arbitrary profits" then they will have to adjust prices to levels set by the government. In the meantime the government has decided to import 260 products.

"The central preoccupation of this government is protecting the consumer," said Mr Haddad. "This is a

legal and civilised way of doing so".

However, analysts fear that the attempt to control pharmaceutical prices might spread into other sectors as the government tries to contain inflation, now running at 28 per cent a month.

President Itamar Franco began the so-called "Medicine wars" in November by complaining that recent price rises, including for his own ulcer cream, had been excessive.

Mr Franco said yesterday: "These companies are more troublesome than children and when children are badly behaved we put them in play-pens."

By George Graham

THE Clinton administration is "actively reviewing" US policy towards Angola, and diplomats believe it could soon establish full diplomatic relations with the first time since the civil war that followed independence from Portugal in 1975.

Mr Venacio da Moura, Angola's foreign minister, is expected to meet senior State Department officials in Washington this week, although the

precise level of the meeting has not yet been arranged.

Under the Bush administration, US patience with its long-time ally, the Unita resistance movement led by Mr Jonas Savimbi, was already wearing thin.

US officials were irritated by Mr Savimbi's refusal to accept the results of last year's elections, which they viewed as broadly fair.

Democrats in Congress have never been as convinced as Republicans that Mr Savimbi

was a heroic fighter against communism, and the new administration is expected to have few qualms about abandoning Unita. Indeed, administration officials last week stiffly warned Mr Savimbi not to attack US-owned oilfields in the province of Cabinda.

However, with peace talks between Unita and the MPLA-led government due to begin in Ethiopia, the Clinton administration is expected to delay any formal move to recognise the Luanda government.

Barclays Base Rate Change.

Barclays Bank PLC and
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announce that with effect from
26th January 1993 their Base Rate
decreased from 7.0% to 6.0%.



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Britain faces £20bn tax rise study warns

By Peter Marsh, Economics Staff

BRITAIN faces the possibility of tax increases totalling £20bn over the next few years, according to a new report by the Institute of Fiscal Studies, a research group, in collaboration with the US investment bank Goldman Sachs.

The study says extra taxes are needed to combat the "dramatic worsening" in the UK's finances, mainly brought about by extra social security spending and lower tax income, triggered by the recession.

As a tax increase in the March 16 Budget would put at risk tentative signs of recovery, the government will probably delay any fiscal tightening until this year's December Budget, which applies to 1994-95 and is part of a new Treasury system for planning fiscal policy and public spending at the same time.

The IFS-Goldman Sachs study - called The Green Budget - says the government is likely in December to start clawing back the deficit through tax increases of £5bn to £6bn. That could be done by higher national insurance contributions and by extending the scope of value added tax.

If, over the next few years, VAT was levied on all items such as food which are zero rated at the moment, that

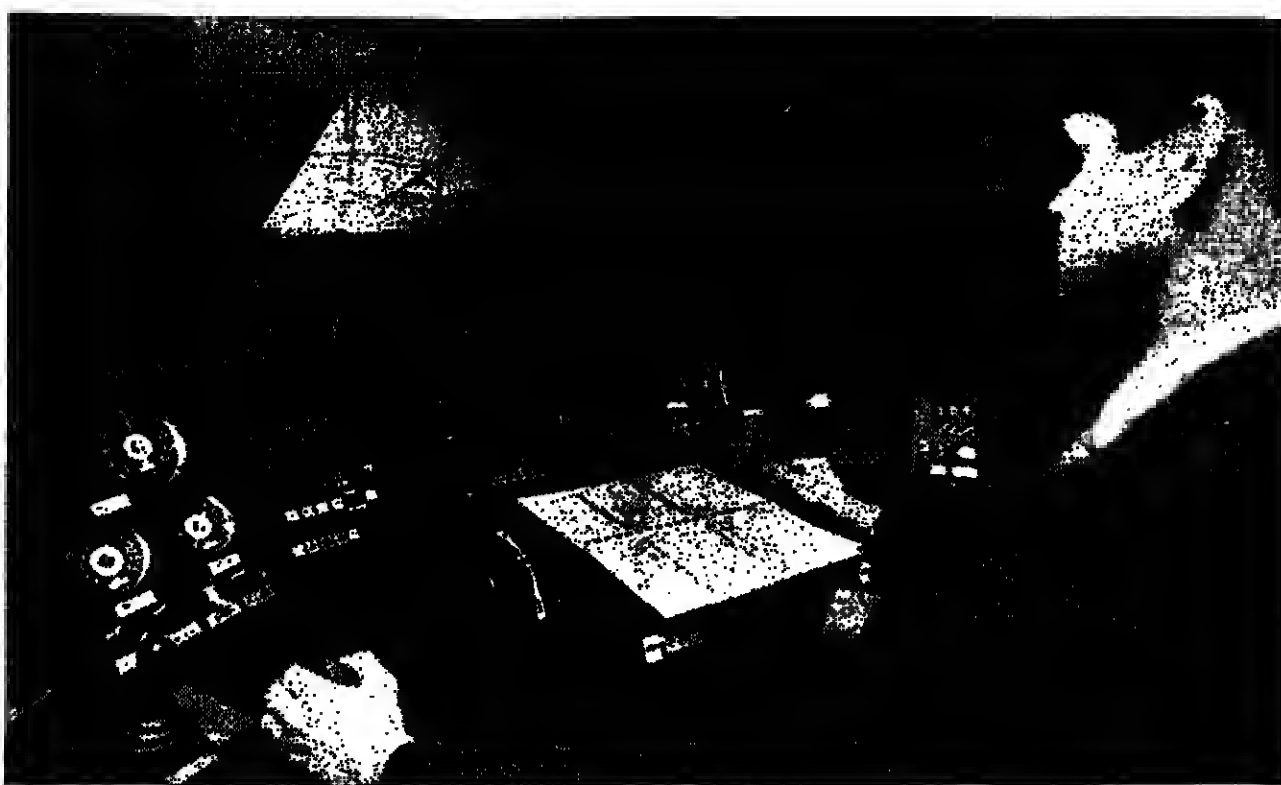
could raise up to £11bn a year. Other possibilities are for new "environmental taxes" which could apply to carbon-based fuels, higher taxes on savings such as pensions and the phasing-out of mortgage tax relief. Even though non-indebtation of income tax allowances could bring in extra revenues, an increase in income tax rates is considered "politically impossible."

The study says Mr Lamont should try to stimulate a recovery over the next few months by looser monetary policy.

Once the recession has clearly ended, the government should start regaining control of public finances through tax increases phased over two or three years.

The IFS-Goldman Sachs team thinks the public sector borrowing requirement will be £38bn in 1992-3, against Treasury projections of £37bn. It may climb to about £54bn in 1993-94, significantly more than the Treasury's £44bn estimate.

Assuming 3 per cent a year growth is achievable, the study says the Treasury should aim to reduce the PSBR to about 3 per cent of GDP by the mid to late 1990s. Because only modest public spending cuts are likely in this period, that leaves most of the "black hole" in public finances to be filled by a tax increase of 3 per cent of GDP - about £20bn.



European Passenger Services, the BR subsidiary that will run Eurostar rail services to Paris and Brussels through the Channel tunnel, has unveiled a £1.7m driving simulator at London's Waterloo station which will be used to instruct train crews

Fraud office seeks halt to Maxwell hearings

By Norma Cohen and Alison Smith

THE Serious Fraud Office has asked a House of Commons select committee to halt public hearings into the alleged theft of funds from the Maxwell company pension schemes because many of those to be called are material witnesses in forthcoming trials.

Among those scheduled to

testify were Lord Walker, Lord Rippon and Lord Stevens as well as officials of Lehman Brothers International, Capel-Cure Myers and Bank of America.

Mr Frank Field, chairman of the select committee on social security, yesterday abruptly called off the scheduled questioning of Mr Basil Brookes, former finance director of Maxwell Communication Corpora-

tion, after receiving a letter on Monday from the Serious Fraud Office.

The SFO explained that MPs were likely to question witnesses about matters that the SFO itself was pursuing in criminal proceedings.

So far, Mr Maxwell's sons Kevin and Ian, plus Mr Larry Trachtenberg and Mr Robert Bunn have been charged in connection with the alleged

theft of more than £440m from the pension schemes.

Some select committee members privately expressed frustration with the request, but said they would have little choice but to co-operate.

MPs are concerned that those charged in connection with the theft may try to claim that adverse pre-trial publicity prevented them from getting a fair hearing.

Britain in brief



Bull group set to win £100m order

An initial contract expected to lead to a £100m computer order for the British army has been awarded to a consortium led by Bull Information Systems, UK subsidiary of Groupe Bull of France.

Bull wooed the £1m trials contract against two other consortia, one led by Hewlett-Packard and including British Telecom, the other led by computer services company EDS-Scicon.

The Unicom system will provide the army with an integrated computer network for the administration of personnel, training, pay, catering, stores and equipment. Leading sub-contractors are Northern Telecom and the Logica software group. Trials are to be held next year, and the full system is scheduled to be in place by 1997.

Wider role for defence agency

The Defence Research Agency, which runs the four armed forces research establishments, is to become a trading concern from April 1.

The DRA is the ninth government executive agency to become a trading fund, required to manage its finances much more like a commercial company. It faces increasing competition for the research work it carries out for the Defence Ministry.

JCB loader Europe-bound

J C BAMFORD Excavators (JCB), the largest UK-owned earthmoving equipment maker, yesterday made its long-awaited entry into the European market for skid-steer loaders with the launch of the JCB Robot.

The move by JCB, one of the

UK's most successful privately-held engineering groups, is a significant development in the European market for skid-steers - compact machines which can be used for a variety of light engineering work. JCB is known to have been considering entering the skid-steer market for a decade. Total European sales surged from 3,600 units in 1985 to about 10,000 in 1992.

Safety drive cuts lost ships

Pressure from insurers on owners of older ships to improve safety standards has led to a reduction in the number of ships lost at sea, claim marine underwriters.

Figures issued by the Institute of London Underwriters (ILU) show that 111 ships were lost in 1992, compared with 182 in 1991 and 144 in 1990. Tonnage lost fell to 1.08m tons, compared with 1.74m in 1991 and 1.36m in 1990. The total cost to insurers will exceed \$500m, though final figures are still not available.

In its annual commentary on the marine insurance market, the ILU said this reflected a vigorous campaign by insurers against "older, unsafe tonnage." Underwriters had begun to discriminate against "sub standard" ships by making insurance dependent on owners carrying out structural surveys and implementing recommendations.

London council cuts pensions

Westminster City Council is set to cut the pensions of 600 former employees, on the grounds that existing payments are too generous under the law.

One-in-six of Westminster's pensioners will be deprived of an average of £750 a year, about 15 per cent of their pension. They were nearly all made redundant at age 50 or above within the past five years, mostly as a result of restructuring or competitive tendering of services. The cuts are expected to save the council's superannuation fund £450,000 a year.

On the basis of advice from lawyers, Westminster believes pensions paid under the redundancy package exceeded those prescribed by the law.

Banking ombudsman scheme to cover small businesses

By John Gapper, Banking Correspondent

THE BANKING ombudsman scheme is to be extended to cover complaints from small businesses, Mr Norman Lamont, chancellor, announced yesterday as he disclosed that a survey had cleared banks of failing to pass on cuts in base rates.

The Bank of England survey, which found that average loan margins had "hardly changed"

since June 1991 although fees had risen by 5 per cent, was welcomed by banks but criticised by the Labour party.

The Bank survey found that 61 per cent of small business loans linked to base rates fell exactly in line with the 4.5 percentage point cut over the period. Margins widened on 30 per cent of loans, and narrowed on 9 per cent of them.

Mr Lamont has agreed with the British Bankers' Association (BBA) to extend the

ombudsman scheme to cover complaints of maladministration from incorporated businesses with a turnover below £1m. Banks initially resisted this suggestion.

Mr Lamont said he welcomed the confirmation of cuts in loan margins but said the extension of the scheme - which until now has covered only personal customers and non-incorporated businesses - would provide "an independent view".

Sir Nicholas Goodison, president of the BBA and chairman of TSB Group, said banks had been concerned that Mr Laurence Shurman, banking ombudsman, would be asked to adjudicate on matters of "commercial judgment" such as loan margins, but they were happy at the final terms of reference.

Mr Gordon Brown, Labour's chief finance spokesman, said the largest four banks had increased charges by £1.5bn in

3½ years, and the chancellor had been a "pushover for the banking establishment".

Mr Brown said the report offered "no comfort at all to thousands hit by bank charges, high margins and over-charging".

Its "minimalist recommendations" showed the government dragging its feet in the face of complaints, he added.

The banking ombudsman scheme is funded by banks, and last year received 10,109

complaints - an increase of 60 per cent on 1991. The ombudsman's council said it hoped for "an early start" to new staff.

Mr Derek Wanless, chief executive of National Westminster Bank, said his bank had considerably strengthened its internal complaints procedures in the past 18 months, and he did not think the ombudsman would face a wave of complaints.

When you invest in Pakistan, there are around 32 million people to make your products. And another 1.2 billion to buy them.

Liberal economic reforms and high returns on investments are attracting multinational companies to Pakistan on an unprecedented scale. Some, like Gillette and Coca-Cola, have come to take advantage of the seventh largest domestic market in the world, over 114 million people and a current GDP of 6.5% growth. Others, such as Daewoo, Alcatel and Shell, are capitalising on the government's aggressive privatisation programme.

They are playing a major role in developing Pakistan's infrastructure by building roads, expanding telecommunications and powering the nation.

And then there are companies like Johnson & Johnson. They are reaping the numerous benefits of Pakistan's Export Processing Zones including no import or export tariffs, tax holidays up to the year 2000, minimum red tape for set-up, access to abundant raw materials and a productive, low-cost workforce of around 32 million people. And they are not alone. Over 229 industrial units worth around \$210 million are already operational.

Most are accessing Pakistan's historic and strong trade links with China, the former Soviet Central Asian Republics and the Middle East, a regional market of well over a billion people.

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UKRAINE

Wednesday January 27 1993

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If it succeeds, Ukraine's programme of reforms will set an important example for other former Soviet republics and also elicit a sigh of relief from its eastern European neighbours. This survey by **Chrystia Freeland and Edward Balls**

Facing harsh realities

FOR the rest of the world, Ukraine's emergence as a fully independent state has come as a not entirely welcome surprise.

Just a few months before Ukraine's referendum on independence on December 1 1991, US President George Bush solemnly lectured Ukrainian leaders on the need to remain within the Soviet Union.

The day after an overwhelming 90 per cent of Ukrainians voted for sovereignty, former Soviet President Mikhail Gorbachev appeared on television to tell them that their ballots did not reflect a popular desire to leave the Soviet Union.

In defiance of this advice, Ukraine has quietly but firmly prevented the Commonwealth of Independent States from growing into anything more than a talking shop. At the same time, the government of President Leonid Kravchuk put muscle behind its diplomacy by winning the allegiance of former Soviet soldiers serving on Ukrainian territory, giving Ukraine the largest army in Europe to the west of Russia.

At home, Mr Kravchuk has developed a national vision sufficiently tough to secure the loyalty of fiercely patriotic western Ukraine, yet mild enough not to alienate the Russianised east. By initially putting together an ideologically diverse coalition of nationalists and former communists in the

capital city, he has earned for his country a reputation as one of the most stable, if least progressive, former Soviet republics.

But independent Ukraine, with a population nearly as large as Britain's and a territory the size of France, has not met with the warm western embrace many nationalist politicians anticipated in the first heady days of sovereignty. The US has been concerned chiefly with trying to bully Ukraine into giving up its nuclear missiles while western Europe remains largely indifferent.

Russia, meanwhile, has yet to come to terms with having an independent, and not necessarily co-operative, Ukraine on its western border. Negotiations over the division of military and financial assets have been tense, while Moscow became so exasperated with the Ukrainian government's refusal, under the leadership of Mr Vitold Fokin, former prime minister, to stop creating rouble bank credits that it effectively forced Ukraine to leave the rouble zone last November. Only Ukraine's eastern European neighbours, happy at last to have a strong state separating them from Russia, have greeted Ukraine with enthusiasm. For the most part, Ukrainian leaders have been forced to draw the conclusion expressed in a recent interview by Mr Leonid Kuchma, the



Kiev and the River Dnipro: Here Ukrainians accepted Christianity in 988 but since then the nation has enjoyed only brief periods of independence

Picture: James Hill

new and economically progressive prime minister. "We know that independent Ukraine is a bone in the throats of many countries," he said. "Many nations would prefer that Ukraine did not exist."

A year ago, when Ukraine was preoccupied with establishing its place in the world, no one in Kiev would have dared to speak so bluntly. Ukraine today is at the same time more self-confident and more coldly realistic. As the country's economic problems have mounted, Mr Kravchuk and his romantic nationalism have faded into the background, and a team of economists and industrialists, led by the hard-headed Mr Kuchma, has taken centre stage.

The shift in power has been dictated by a shift in political focus. The concern with the attributes of indepen-

dence - flags and anthems - and its guarantor - the army - has given way to dismay at the collapse in the value of Ukraine's fledgling currency against both the dollar and the rouble. The World Bank estimates that Ukraine's economy contracted by 20 per cent last year while inflation was 2,500 per cent.

After less than three months in office, Mr Kuchma - previously director of the world's largest rocket factory - has concluded that the only solution is a radical move to the market. His government tripled state food prices in December and abolished most agricultural subsidies. It is now pressing ahead with plans to commercialise state enterprises and privatise retail and agriculture sectors.

"I cannot imagine doing anything other than maintaining

the reform programme and I will continue with the steps I have taken," Mr Kuchma says. "There is no other path. If someone could show me another path and say it were possible not to raise prices I would take it, but I do not think it exists."

Mr Kuchma's government has the authority to rule the economy by decree until May and has already used its expanded power to produce a stream of market-oriented decrees.

Yet, few of the really tough decisions have been taken. The real test will be whether the government can act to stop the extension of credits to struggling state enterprises; the first steps in this direction have already provoked fierce opposition from factory directors, and from workers who will lose their jobs, particularly in the eastern regions which are

heavily dependent on coal-mining, and least loyal to the new Ukraine. In the short term, Mr Kuchma has the political strength to push through unpopular measures. Parliament, under pressure from its reformist chairman, Mr Ivan Plushch, agreed in November to restrict its own right to pass economic legislation. In theory, parliament can reject any decree within 10 days after the cabinet has issued it. However, given the legislature's sluggish reaction time and Mr Plushch's skill at riding rough-shod over dissenting voices, Mr Kuchma has considerable authority in Kiev.

Whether the reforms will succeed depends, in large part, on whether they are implemented locally. The network of presidential representatives, created last year by Mr Kravchuk to extend his authority to

the regions, is now responsible to the prime minister as well. But the reforms risk being blocked by the state bureaucrats and factory and farm directors who are profiting from the chaos in the Ukrainian economy.

The government wants to use economic reform to reduce the power of the bureaucrats and Mr Kuchma has launched a high-profile anti-corruption drive. But these vested interests will put up a formidable fight against market measures.

While Ukrainian reformers face powerful enemies at home in their efforts to find solutions to the economic problems which are at the top of this year's political agenda, the external issues which preoccupied Ukraine last year will continue to influence the government's course.

Ukraine's most important

foreign relationship remains that with Russia. Last year, Ukraine's chief worry was that Russia would stand in the way of its independence drive and pursue unresolved territorial claims over the Crimean peninsula; this year Ukrainians are concerned that Russia's insistence on world prices for its oil will, in Mr Kuchma's words, result in "a complete paralysis of Ukrainian industry."

Ukraine, like eastern Europe two years ago, will be required to pay a stiff price for its independence. One solution to Ukraine's balance of trade crisis with Russia might be a western financial aid package to support Ukrainian reforms and help wean the Ukrainian economy away from its dependency on Russian oil. Yet, western aid could hinge on the outcome of the escalating dispute between Ukraine and the US over the 176 Inter-Continental Ballistic Missiles located on Ukrainian territory. The Ukrainian parliament is hesitating over ratification of the Strategic Arms Reduction Treaty (Start 1), which provides for the dismantling of all the Ukrainian missiles, in an attempt to extract security guarantees and economic aid.

America has been slow to listen to Ukraine's demands, expecting Kiev to cave in to strong diplomatic pressure. But Ukrainian leaders have yet again taken the State Department by surprise. Mr Kuchma's reaction has been to accuse America of "treating Ukraine like a puppet" and to point out that, having given Ukraine little aid, America has little leverage.

Over the next few months, America and the other G7 countries may find themselves compelled to take Ukraine more seriously, and not just because of the nuclear missiles. If it succeeds, Ukraine's reform programme will set an important example for other former Soviet republics and elicit a sigh of relief from its eastern European neighbours. If it fails, the existence of an economically collapsing Ukraine alongside a troubled Russia could imperil the security of the entire region.



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UKRAINE 2

FOREIGN POLICY

Low international profile

UKRAINE, the second most populous and powerful former Soviet republic, is a large question mark on Europe's eastern flank.

Neither the west nor Ukraine has come to terms with the geopolitical significance of this fledgling country which possesses the largest army in Europe and shares borders with four eastern European nations.

Part of the explanation for Ukraine's low international profile lies in the success of Ukraine's foreign policy. Widespread fear of overt conflict between Ukraine and Russia did not materialise.

Thanks to the diplomatic skills of Mr Leonid Kravchuk, the Ukrainian president, and the political restraint of his Russian counterpart, Mr Boris Yeltsin, quarrels over the rusting Black Sea fleet and the lush Crimean Peninsula did not erupt into a fight.

The second reason for the west's oversight of Ukraine is less commendable. As diplomats stationed in Kiev are wont to remark sadly, their governments have not yet worked out where Ukraine fits

into the redrawn map of Europe.

One possibility, which senior American officials admit is favoured by some quarters in the US State Department, is that Ukraine, while nominally independent, could remain within the Russian sphere of influence.

Ukrainian leaders, however, are adamantly opposed to such an outcome. In the 178 ICBMs stationed on Ukrainian territory they appear to have found a means of compelling the west to focus its attention specifically on Ukraine.

The missiles, many of which are guarded by soldiers loyal to Kiev, are scheduled to be dismantled under the provisions of the Strategic Arms Reduction Treaty (Start 1). But, while Ukrainian leaders remain committed to becoming non-nuclear in the long run, the parliament is stalling over ratification of Start 1 in an effort to extract financial assistance and security guarantees from the west.

Ukraine's nuclear bargaining position has been strengthened considerably by the Start 2 pact with which Mr George

Bush, outgoing US President, and Mr Yeltsin ushered in the new year. Without Start 1, Start 2 cannot go ahead. Thus, the international disarmament process, as well as the agreement on non-nuclear proliferation, depend upon Ukraine.

However, horse-trading with ICBMs could backfire. If Ukraine takes an overly recalcitrant stance it could earn a reputation in the west as a bellicose and immature state for years to come. Worse, hardliners in Moscow could force a Ukraine-Russia confrontation over the nuclear missiles which might compel Ukraine not only to give up the nuclear weapons without further hesitation but also to surrender some of its independence in foreign policy.

While the nuclear issue has the greatest ramifications beyond Ukraine's borders, for Kiev it is only the tip of the iceberg. Ukraine's understaffed and inexperienced foreign ministry must cope with the question of what role newly independent Ukraine should play in the world.

In the first months of sovereignty, Ukraine pinned its

hopes on close links with countries such as Canada and the US, home to powerful Ukrainian émigré communities. European nations such as Germany and France, and Ukraine's eastern European neighbours.

But, as time wore on, Ukrainian leaders realised the west was in no hurry to embrace Ukraine. Kiev's focus has since shifted to the Middle East and Asia - as exemplified by burgeoning relations with Turkey, Iran, India and China - and an effort to renew economic, though not political, ties with former Soviet republics, including Russia.

Even so, relations with Russia remain a sore point. Mr Leonid Kuchma, the new Ukrainian prime minister, has - with a sharp rejection of the nationalist rhetoric of his predecessor - made a point of re-establishing trading relations with Russia, Ukraine's most important trading partner and its principal source of oil.

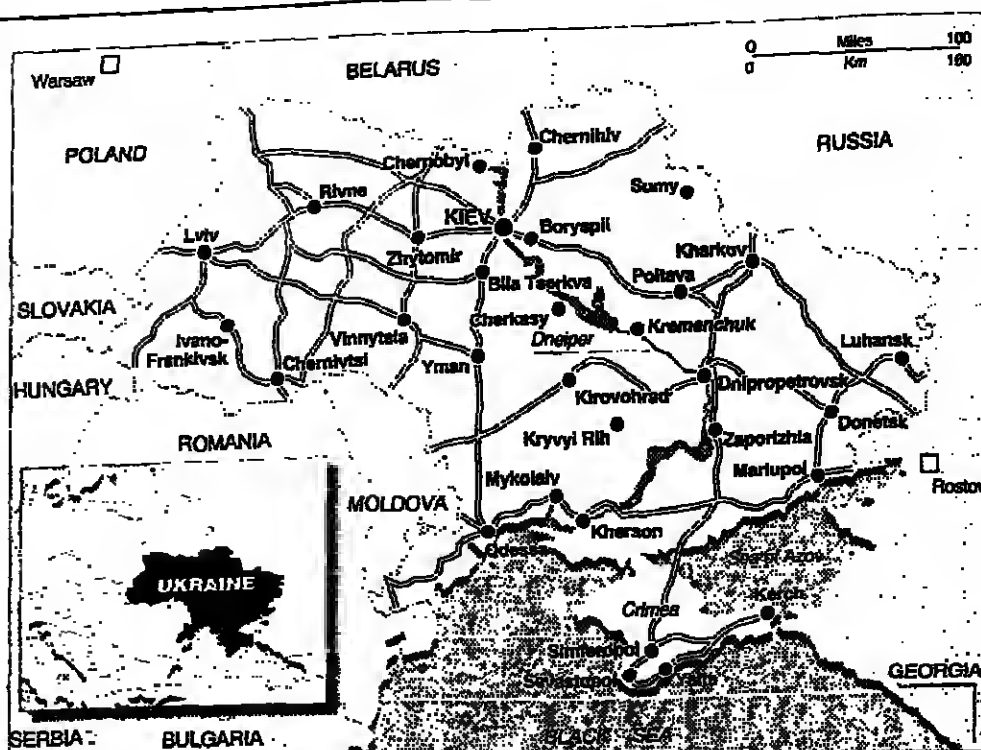
However, his efforts are impeded by the insistence of some Russian leaders that working economic ties be accompanied by closer polit-

cal links. This latent friction between the two Slav neighbours recently exploded at the Commonwealth of Independent States summit meeting in Minsk, where Ukraine clashed with Russia over its refusal to sign a new CIS charter which sought effectively to transform the organisation into a confederation. Ukrainian leaders fear that Russia will retaliate by cutting essential fuel supplies.

If the influence of the hardliners continues to grow in the Kremlin, disputes over the military and borders could also erupt between Ukraine and Russia.

Over the past year, the Russian military establishment has watched with impotent rage as Kiev has taken full command over the 650,000 soldiers who make up the conventional forces stationed in Ukraine and assumed administrative control over many of the strategic nuclear weapons stationed on Ukrainian soil.

A resurgence of nationalists in Moscow could also unravel the delicate agreement reached this summer by Mr Kravchuk and Mr Yeltsin over the Black Sea fleet and, by extension, the Crimean Peninsula, which is part of Ukraine but eyed covetously by many leaders in Russia. A disagreement could also emerge over Ukraine's eastern territories, which border Russia and are inhabited by a large Russian



minority. Ukraine's generous treatment of its 11m-strong Russian minority has already helped to avert conflict in these regions, but the tensions provoked in eastern Ukraine by economic reforms could disrupt the stability Mr Kravchuk has achieved with his sensitive handling of Ukrainian minorities.

Unlike their confrères in the Baltic republics and central Asia, Russians have not suf-

fered overt discrimination in independent Ukraine. Many key government posts, including the ministry of defence, are occupied by ethnic Russians. Other minorities have also fared well. Jewish organisations say that the Ukraine government is more helpful than that of any other former Soviet republic.

Mr Kravchuk has created this relative ethnic harmony by espousing a new notion of

what it means to be Ukrainian. In contrast with the Ukrainian nationalists' emphasis on ethnic Ukrainians, Mr Kravchuk has encouraged all inhabitants of Ukraine, regardless of their ethnic background, to consider themselves fully fledged citizens of the new state.

His task in Ukraine's second year of independence will be to define the role of that state in the world at large.

INTERVIEW

Crooked path to reform

Mr Viktor Pynzenyk, deputy prime minister with responsibility for economic reform, talks to Edward Balls and Chrystia Freeland

Question: What are the goals and methods of your economic reform programme?

Answer: The goal of the reforms is to stabilise the economy and to create circumstances which will be favourable for its growth. But we are opposed to the view that we should have stabilisation first and then structural reform.

The lesson we have drawn from Russia's experience is that a pure monetary approach which looks very good on paper is nearly impossible to implement in an almost entirely monopolised economy. You cannot expect that with a single "big bang" liberalisation you can initiate all of the necessary structural changes in the economy.

For example, one of the most profitable sectors in the economy is metallurgy but these profits are due entirely to its monopoly position. Until we manage to de-monopolise this sector we cannot free prices.

Another problem is that there are effectively no owners

of state property. Property is controlled by the directors but no-one controls the directors. This has led to very serious abuses. We have seen the slow growth of a very strong alternative economy - an uncontrolled process of free or spontaneous privatisation. Before we can stabilise the economy we must reassume control over the state sector.

Q: How will you liberalise the economy and tackle corruption?

A: Wherever you have a closed stock company you should look for corruption. So we must commercialise enterprises and transform them into open joint stock companies. We also plan to transform collective farms into open stock companies.

The other way that these enterprises will change their form is through bankruptcy. The decision we have taken to liberalise prices and end subsidies will lead to the almost immediate bankruptcy of many collective farms. Most collective farms were very positive

about our decision on price liberalisation, especially the good ones because the good farms subsidised the weak farms.

The people who are opposed to it are the local bureaucrats because our decisions have restricted their authority considerably. But these days the private garden plots are the main source of food for the cities. They had a rise of 50 per cent in their production last year. Not all of this food reaches the people because the central system of procurement was not interested in using these garden plots as a source of food.

The only mechanism which

can get food from the countryside to the cities is private small trade and this year we are chiefly interested in small-scale privatisation to encourage this. Already there are small private concerns which drive around the countryside buying food which they then sell in the cities.

Q: So why not just push ahead with mass, small-scale privatisation?

A: The problem is that many monopolist trading organisations have gone over to a leasing arrangement, thus preventing commercialisation of the trading system. But we plan a decree which gives the state

the right to break the leasing arrangement if privatisation occurs. Then we will have established the legal basis for a move forward.

But there is another problem. When some government officials talk about the interests of the people they are talking about their personal interests. The private racket takes 10-15 per cent of the profits of the private retail stores but the state racket hands 50 per cent of state store profits to local bureaucrats. Opposition to commercialisation comes from people who have very specific economic interests which they are protecting. So before we can push ahead with commercialisation we have to take much stricter control of state enterprises.

Q: Are you going to fire the corrupt regional presidential representatives?

A: We cannot fire presidential representatives, only suggest to the President that they should be fired. But today the presidential representatives have a dual subordination (to the president and to the prime minister). What we want is for the whole presidential administration in the regions to be dually responsible as well. If we do not manage to secure this lie between central authorities and regional authorities then our decisions will hang in the air.

Q: What is the timetable for capping credit emissions and how long will it take before we see effects on the inflation rate?

A: We are now preparing a decree which will limit credit emission to 80 per cent of our inflation targets. We expect a significant slowing of inflation only in March when the government will enact its decision to freeze the average wage and impose high taxes on enterprises which pay higher wages.

Q: Can you control inflation and meet the budget targets without western aid?

A: I think it is realistic to aim for a budget deficit of 6 per cent of GDP by the end of this year and we think we need to cover about 1 percentage point of this with western aid. There is a danger that if we meet this target then the unemployment rate will rise to 10 per cent, although in our economy there has always been a category I call the working unemployed.

What we have to do is find a balance between an acceptable level of unemployment and an acceptable budget deficit. This is a very serious problem for us which can influence the further course of the reforms and we cannot avoid taking it into account.

Q: Can you link the decommissioning of nuclear weapons to economic aid?

A: No, I do not think that is realistic. A realistic path is to implement serious economic reforms in order to attract foreign investment. No-one is going to invest here when the economic situation is so uncertain. But at the moment we are concerned about getting a rehabilitation loan from the west.

Q: How long do you expect to keep your job?

A: The government has been granted expanded executive authority for only six months and in this time we can manage to achieve only the first

positive changes. Once we start implementing the economic reform programme we are always going to have to be taking corrective actions and we are going to have to change many details of our programme to make it more politically acceptable. But you have to assess our programme not on the written plan but on the actions that are taken.

We have a good saying in Ukraine: a crooked path is faster than a straight path if it avoids the bureaucrat. The straight path for us could be very dangerous but this is one of those times when we can take a crooked path. It will be faster.



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UKRAINE 3

Converting what was until recently a part of the vast Soviet empire into an economically viable economy was the most important, and most daunting, task facing the architects of the new state of Ukraine. But only recently has the march to the market economy finally begun.

The appointment of Mr Leonid Kuchma as prime minister last November, with enhanced executive authority to govern by decree, and the selection of known economic reformers to the cabinet, has been followed by a flurry of market-oriented reforms.

But the reformers have inherited a bleak and chaotic economy from Mr Kuchma's conservative predecessor, Mr Vitold Fokin. The collapse of the Soviet Union left an over-industrialised Ukrainian economy, dependent on military production, Russian trade and cheap oil. Months of drift and indecision have meant a reversion to a primitive combination of barter and corruption.

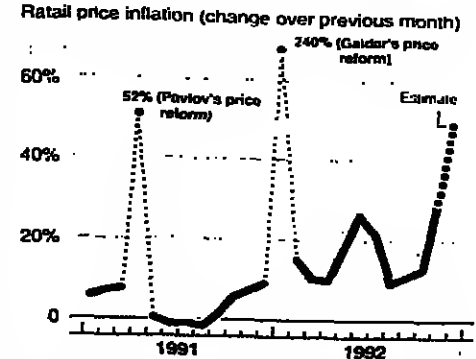
Not surprisingly, the arrival of the reformers has coincided with a battery of bleak economic statistics. Rising state spending, now equivalent to more than 60 per cent of total gross output, and dwindling tax revenues mean that the government budget deficit has grown to 36 per cent of gross domestic product, which is financed by credit creation.

It was the persistent release of these credits that provoked the Russian government to stop recognising Ukrainian-issued rouble credits last summer. This in turn led to Ukraine's departure from the rouble zone in November and effectively made Ukraine's government-issued coupons an independent currency. But the breakdown in monetary relations with Russia has left Ukrainian enterprises with Rhs426bn in unpaid bills from Russian enterprises, and no convertible currency in which to conduct essential trade.

The result is hyperinflation. The monthly inflation rate has risen to 50 per cent (13,000 per cent a year), fuelled for the moment by the liberalisation of state food prices in December. In the illegal currency black markets that cluster around the entrance to Kiev's main department store, Ukraine's fledgling currency has collapsed in value against both the dollar and the rouble, although the Ukrainian population remains surprisingly willing to use the coupon.

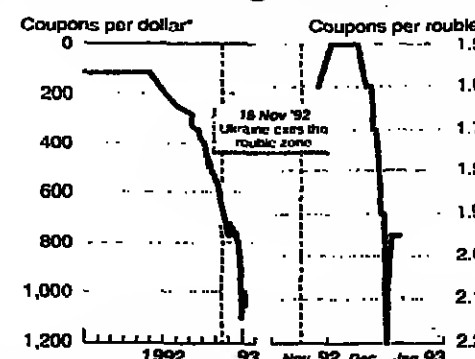
Yet while Kiev's citizens wearily go about their busi-

Monthly inflation accelerates ...



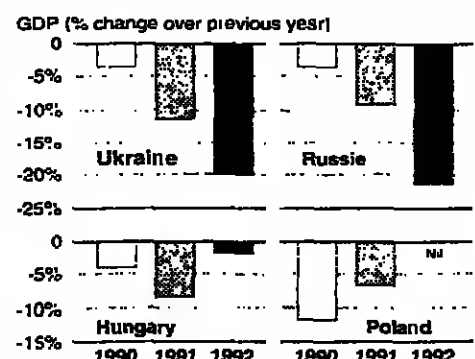
Source: World Bank, Ministry of Finance, National Bank

Coupons per dollar ...



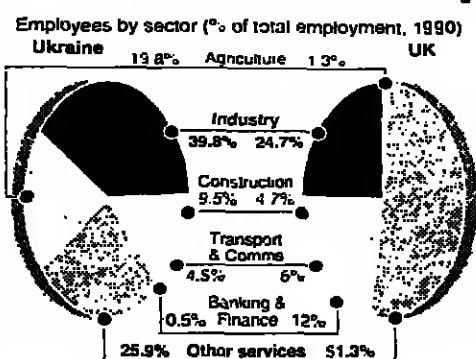
Source: Johnson & Higgins, Oslo

as industrial output collapses ...



Source: World Bank estimate

in Ukraine's distorted economy



Source: World Bank, UN Employment Gazette

THE ECONOMY

March to market begins

ness, bemused by fuel shortages and rising prices, there is no mistaking the new mood of optimism among Ukraine's western advisers. World Bank officials have been closely involved in drawing up the government's reform programme while the International Finance Corporation, the World Bank's private finance arm, which only recently was considering pulling out of Ukraine, is now pressing ahead with plans for small-scale auctions of state property in the western Ukrainian city of Lviv.

Even the resident representative of the International Monetary Fund walks the streets of Kiev with a spring in his step, as IMF teams from Washington tour government offices in search of meaningful statistics before negotiations over a stand-by agreement can begin.

The Cabinet of Ministers' draft reform programme sets ambitious targets. By the end of 1993, Mr Viktor Pynzenyk, minister of the economy, hopes to reduce inflation to between 3 and 4 per cent a month and cut the budget deficit to 6 per cent of GDP.

One advantage of delay in starting reform is that Ukrainian officials, and their western advisers, have been able to learn from the failure of the Russian government to stabilise inflation and encourage private employment. All agree that the reformers must take steps to reduce the budget deficit, stabilise the currency and tax excessive wage increases.

But the prevailing wisdom in Kiev, accepted by both Ukrainian leaders and western officials, is that budget austerity cannot work without liberalisation and privatisation. The powerful industrial lobby, which undermined Russia's attempt to stabilise its inflation rate by demanding

inflationary credits from the central bank, is also responsible for Ukraine's inflation. The Black Sea shipyard at Mykolaiv, for example, received Rhs3bn in low interest credit over the past six months in order to pay its 25,000 largely idle workforce. This practice explains why Ukraine's output has fallen by 20 per cent over the past year but the registered unemployment rate remains only a little over 1 per cent.

Simply to cut off the credits at once, however economically desirable, would bankrupt not only industries but whole cities and regions, particularly the politically unstable eastern regions of Ukraine. The solution, argues Mr Daniel Kaufman, the World Bank mission chief in Kiev, is to press ahead with rapid small-scale privatisation, especially of retail stores, trucks and farmland, and to remove all legal barriers to the registration of new businesses in order to generate alternative employment.

This is the strategy that Mr Kuchma's government appears to have embraced, at least on paper. The government has liberalised and partially privatised agriculture, simplified the system of corporate taxes and plans to adopt mass small-scale privatisation on the Lviv model. In the meantime, it also wants to commercialise state enterprises as fast as possible but to keep potentially profitable large enterprises aloof.

"We will pay money for the conversion of the military-industrial complex," says Mr Pynzenyk, "but we will only pay these subsidies when we

see a concrete programme for conversion. We want to privatise some military establishments as soon as possible, while others will simply have to close but keep paying their wages for two or three years."

Yet the real test is whether the government can face up to the many hard choices which it must make if it is to bring the budget deficit down to a manageable level. Some have been taken, for example the introduction of means-tested welfare payments which reduced the number of recipients from 20m to 2m. But the government watered down its decision to cut food subsidies, which caused many food prices to triple overnight, by doubling the minimum wage in the face of popular protest.

Mr Kuchma has not managed to rein in this credit emission as he promised when he assumed office last November. Central bank officials say that in the last two months of 1992 there was a net emission of 100bn coupons while Ukraine's coupon currency has continued to slide on the black market. Until the government manages to stabilise the inflation rate, it dare not implement its plan to introduce a new and convert-

ible currency, the hryvnia. More fundamentally, the government has made little progress in establishing an effective monetary authority or banking system with which to control credit emission and finance trade with other republics, including Russia. After two months of delay, the government has still not appointed a new National Bank governor.

"Whatever the government says it will do now, the reform programme cannot succeed without credible and stable institutions, including an independent central bank," laments Mr Oleksandr Sharov, the bank's deputy governor. The biggest uncertainty which hangs over the reformers' prospects is whether the Cabinet of Ministers will be able to implement any of its decrees. It will face opposition from recalcitrant local bureaucrats and powerful factory directors who have assumed much power over the past year as the hand of the central state has withered, a problem that Mr Pynzenyk highlights in the interview opposite.

Still, compared to Russia, the Ukrainian reformers have some advantages, not least the executive powers that parliament has granted under pressure from the chairman of par-

liament, Mr Ivan Plushch. "All intelligent people in Ukraine today realise that the road backwards is a dead end, although the road forward is steeply uphill," he says. "But all we are doing now is consuming what we already have and crawling further into

the pockets of future generations."

Moreover, Ukraine's relatively small geographic size compared to Russia, with only a third of its population, means that the government in Kiev can hope to have more power in the regions than the reformers in Moscow, especially as Mr Kravchuk's presidential representatives now also take orders from the prime minister.

"Even the best laws require a mechanism for implementation in the regions," says Mr Anatoli Kinakh, presidential

representative in the Nykolayev region. "I see my role as the fulfilment of the decrees of the council of ministers."

Whether Ukraine's politicians can manage to achieve the delicate balance between a politically acceptable level of unemployment and an economically manageable budget deficit will depend on whether they can find new markets for their agricultural and industrial production in Europe and the Middle East and whether western aid materialises.

Ukrainian leaders are keen to develop trade agreements with western Europe. But to date, Ukraine has received little interest and only miserly assistance and investment from the west, although its nuclear weapons and decaying nuclear power plants could represent a significant bargaining chip and a number of World Bank project loans are said to be in the pipeline.

Mr Kuchma, while disappointed at the lack of western aid, says that the western attitude is too short-termist. "If this government falls then the next government will be one which goes back to the old system," he says. "But the road back will be much worse."

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UKRAINE 4

■ AGRICULTURE

Reforms aim to free farmers

The contrast between Ukraine's prosperous farms and the sparse shelves in Kiev's state stores provides a dramatic demonstration of the breakdown of the planned economy. Ukraine's farmers are no longer willing to sell their produce to the state market now that the threat of retribution from the centre has disappeared. So the government is trying to bring the market economy to the Ukrainian countryside.

Agriculture is Ukraine's most efficient and potentially profitable export industry. Last year, Ukraine's farms produced 39m tonnes of grain, despite a mild drought. But the Ukrainian government, once responsible for 35 per cent of grain production in the entire Soviet Union, was forced to import 3m tonnes of grain last year to make up the short-fall in its 17m-tonne state order.

Ukraine's new reform-minded government hopes that the agricultural sector will be the first to reap the fruits of reform and shake up Ukraine's 8,000 collective farms, many of which are inefficient and inert. It has abolished subsidies for almost all agricultural products, raised the food prices in state stores by 300-500 per cent and is preparing a package of agricultural reforms which aim to free farmers to sell their produce at market prices and dismantle the system whereby the state pro-

vided farms with all of their inputs.

The plan, intended to erode the power of Ukraine's vast agricultural bureaucracy and bankrupt the most inefficient farms, is political risky. But Mr Viktor Pynzenyk, minister for the economy and architect of the government's overall reform programme, is confident that the government can succeed in implementing its agricultural package.

A decision to continue the old practice of setting a target for government grain purchases, with the official "state order" for 1993 pegged at 13 million tonnes, illustrates the reformers' technique for evading criticism by conservatives. On the face of it, no single measure could be more threatening to reforms because it is the state order system which has been used to force farmers to sell to a single monopoly purchaser - the government.

But, as Mr Pynzenyk explains, officially perpetuating the state order system is a cosmetic effort to appease political opponents of reform. While the state order will

exist on paper, farms will be able to fulfil their state order by selling their grain anywhere, including for export. "The state order is just a formality, a formal sacrifice we are making to some of our bureaucracy," he explains.

The system of central state orders and subsidies may be the main reason for the relative inefficiency of the agricultural

sector. But those farms which have begun to free themselves from state control have a long way to go.

The 40 Years October (as in "October Revolution") collective farm, in the village of Ustynivka about 70km south of Kiev, is one of the more progressive collectives in the region. The 2,000ha farm, which employs more than 500 people, began a co-operative venture with ICI nearly a decade ago. It sold only 70 per cent of this

year's crop to the state, and is trying to sell more of its output independently. Small meat and vegetable processing factories have been set up on the farm to give it independence from the monopolistic state food processing industry.

Chemicals bought from the west have boosted grain yields to nearly double the Ukrainian average. Mr Vasyli Vasylenko,

hand of the state has withered, farms such as 40 Years October have converted themselves into closed joint-stock companies dividing the farm into non-tradeable shares owned by the former collective farm members.

In practice, this has allowed farm directors throughout Ukraine to assume control of the assets, according to research by Mr Simon Johnson of the Fuqua School of Business at Duke University and Ms Zanny Minton-Beddoes of Harvard University.

The government plans to compel the 50 per cent of collective farms which have become closed stock companies to convert to open joint-stock companies so that workers can trade their shares and inefficient or corrupt directors can be replaced.

For more immediate and dramatic results, the government is focusing its attention on giving plots of land to its citizens, similar to those which collective farm members have always possessed. More than 13m citizens now farm these

smallholdings. The loosening of state controls in 1992 triggered a 50 per cent increase in the output of these plots which now provide nearly a third of total agricultural production.

Earlier this month the government passed a decree giving the cultivators of private plots full ownership of their land. It is now seeking to increase the size of the garden plots. "These garden-plots are the main source of food for the cities," says Mr Pynzenyk.

In Ustynivka, the importance of the garden plots to the general health of the Ukrainian economy is evident. In the 0.6 hectare garden plot behind her immaculate, white-washed house Mrs Paraska Mykhnenko, a retired member of the 40 Years October collective farm, feeds an entire extended family.

With her pigs, cattle, chickens, turkeys and vegetable garden, Mrs Mykhnenko supports herself and her husband, her daughter and grand-daughter and the family of another daughter who lives in Kiev.

"We always gave her almost all of her food," Mrs Mykhnenko says of the daughter in Kiev. "But earlier, she was reluctant to take it. Now, with the very high prices, she takes everything we give her. It is harder to live in the city. Here we do not feel the crisis. We grow everything we need."

For more immediate and dramatic results, the government is focusing its attention on giving plots of land to its citizens

■ PROFILE: Ukrainian entrepreneurs

The power of sausages

THE success of the Kyryshko brothers, a trio of bearded giants, each 6ft 6in tall and weighing in at more than 250lb, is one of the most hopeful signs that 70 years of Soviet rule has not snuffed out the entrepreneurial instinct of the Ukrainian people.

From their home base in Bila Tserkva, a provincial city 100km south of Kiev, the three brothers have built up a food processing empire which achieved a turnover of \$1m and 1.5m roubles in 1992.

The biggest obstacles the Kyryshkos face are the endless changes to Ukrainian law and the breakdown in trade with the former Soviet republics. The collapse of the inter-republican banking system, and the difficulties of trying to pay for raw materials with Ukraine's new currency, have persuaded the Kyryshkos to revert to barter in almost all of their trade outside Ukraine.

"We produce sausage" explains one of the brothers, Mr Ivan Kyryshko, "and in the uncertain economic conditions of our country, sausage is better than money."

To obtain glass jars for his vegetable canning factory last year, Mr Kyryshko

was forced to journey to the distant forests of Siberia in order to buy lumber in exchange for sausage and a cash payment. The lumber was sent to Kazakhstan, so that steel could be made and shipped to Tiumen so that caustic soda could be sent to Kiev where Mr Kyryshko's glass jars were produced.

Building on the power of sausages, the Kyryshkos have created a business which has a staff of 175 and an additional 150 part-time workers. The brothers have a contract with farmers in the southern Ukrainian region of Mykhaliv - chosen because the land there has not been seriously affected by Chernobyl - to produce vegetables for their canning factories and feed for their 2,000 cattle and 600 pigs.

Altogether Mr Ihor Kyryshko, another brother, says the business produces as much meat and vegetables as the entire Bila Tserkva region.

The Kyryshkos also operate a textile factory, have shares in a leading Ukrainian bank and commodities exchange, and own three Ukrainian newspapers, a local TV station and a volleyball team.

The Kyryshkos bring a religious zeal to

business. "I only found real personal fulfilment after perestroika, when I could become a businessman," says Mr Ihor Kyryshko.

This attitude seems to be shared by the Kyryshkos' employees. Mr Serhii Kasianov, manager of the Kyryshko canning factory where 36 workers produce 8m cans a year, explained that he has developed a new work ethic since he left his job at a state canning factory, not surprisingly as his salary is now triple the average Ukrainian wage.

Despite the many frustrations that Ukraine's fledgling entrepreneurs face every day, the Kyryshkos are cautiously optimistic about Ukraine's reform-minded government. They describe Mr Leonid Kuchma, prime minister and himself a former factory director, as a man who can get things done.

Businessmen are the people who should be running Ukraine, in the view of Mr Ihor Kyryshko, who does not rule out a political career for himself. "If not us then who?" asks the man whom Ukrainian newspapers have dubbed "The Capitalist of Bila Tserkva."

■ PROFILE: Western investors

A rash of difficulties

WHEN Tambrands, the US

tampoon company, first began to make their cotton products in Ukraine, back in 1989, tam-

poons were as unfamiliar to Ukrainian women as market economy. Today, billboards featuring slightly plumper gymnasts than might appear in a western magazine advertise tampons on the streets of Kiev and television viewers are blitzed with commercials.

But if Tambrands, the first Fortune 500 company to begin manufacturing in Ukraine, has found a ready market, it has also encountered a rash of difficulties since it began producing tampons with 36 employees at a plant 20 kilometres outside Kiev on March 8, International Women's Day.

Four hundred employees now produce 14m tampons a month at a brightly-lit, spotless plant in the town of Boryspil. Seventy per cent of production is sold within Ukraine, but the plant also exports to eastern Europe and the UK. Tam-

brands plans to increase production to about 250m tampons a year, still only about 2 per cent of the potential market.

Mr Terry Mannix, the British plant director, has been pleasantly surprised by the high quality of the Ukrainian workforce, recruited locally and attracted by an average wage of 18,000 coupons a month, more than double what they could earn in Ukrainian factories. Tambrands is using part of its locally-generated funds to build 104 high-quality apartments for its workforce.

"I am very surprised that there are not more companies producing here," Mr Mannix says. "The skills of the local people are excellent."

But the management of Tambrands Ukraine has been faced with a double-headed problem: the challenges of doing business in a crumbling post-Soviet economy and the additional obstacles created by governmental mis-management, both of which combine to make it difficult for the plant to do more than cover its running costs and service its debts.

"It is difficult to operate in this country," says Mr Mannix, who is scheduled to leave later this month when the factory will be turned over completely to Ukrainian management. "Every day there are little surprises."

Tambrands Ukraine started out in 1989 as Femtech, a joint venture formed by Tambrands' wholly-owned British subsidiary, Tambrands Ltd, and GPU, the Ukrainian pharmacy monopoly. The arrangement flourished when GPU was disbanded by the Ukrainian government and Tambrands was forced to buy out its Ukrainian partner and replace the joint venture with a western-owned company, Tambrands Ukraine.

Tambrands, like all other western investors in Ukraine, initially enjoyed a two-year tax holiday. This has now run out and the company has been subjected to the same irrational and fluctuating taxation system which has crippled many Ukrainian enterprises.

The plant is also vulnerable to an erratic supply of electricity and water and has had painstakingly to educate Ukrainian producers in order to obtain the quality product Tambrands requires.

A further reason why more western companies have not been tempted to set up manufacturing operations in Ukraine may be the sort of difficulties which the political convulsions in the former Soviet Union have created for Tambrands.

Ukrainian government officials say that when Vnesheconombank, the Soviet bank for

foreign economic activity, retaliated against Ukraine's declaration of independence by freezing all Ukrainian accounts, Ukraine lost more than \$1m. Some \$1m of this belonged to Tambrands.

More damaging still for Tambrands has been the disintegration of the rouble zone. The initial concept behind stepping up production in Ukraine was to buy all inputs domestically, using the proceeds from the sale of finished tampons.

Since Ukraine's withdrawal from the rouble zone last autumn, this scheme has fallen apart because Tambrands' suppliers of cotton in Uzbekistan will not accept Ukrainian coupons as payment. This has forced Tambrands to experiment with the same complex barter arrangements which take up so much of the energy of Ukrainian enterprises.

The difficulties of producing in Ukraine have made just-in-time delivery a distant dream for Tambrands. Instead, as Mr Roman Luchkov, the 31-year-old Ukrainian who will take over from Mr Mannix, explains, they have built a special warehouse where 74 tonnes of cotton are stored to cushion the factory against fluctuations in supply.

But there could be a light at the end of the tunnel if the Ukrainian government pulls off its ambitious market reform programme. Mr Mannix welcomes a plan by Mr Leonid Kuchma, prime minister, to make the Ukrainian currency at least internally convertible in the fourth quarter of 1993.

"The main success for us would be if the coupon becomes convertible," Mr Mannix says. "Then we are home and dry."

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Українська держава

Martin Dickson looks at how AT&T and NCR bucked the trend of failed computer marriages to form a successful partnership

The toddler begins to show promise

It was not love at first sight, but a match based on the sheer wealth of the rudely aggressive suitor. Many onlookers pronounced with relish that it would all end in tears.

Yet after 18 months of married life, American Telephone & Telegraph's \$7.5bn (\$4.9bn) takeover of NCR, the US computer company, seems to be shaping up rather better than the Jeremiahs predicted.

NCR and AT&T's much smaller computer business have combined their product lines and sales forces relatively smoothly, and without any evidently serious loss of customers. And whereas AT&T's old computer business lost money for years, the merged entity is modestly profitable.

Nor is there any of the rancour which critics feared could linger between the two companies in the wake of AT&T's hostile bid.

However, these are still very early days and the combined business has a long way to go to justify the \$7.5bn paid by AT&T or the strategic thinking behind the takeover - that the convergence of computer and telecommunications technology will give a competitive advantage to a company which successfully combines both skills in-house.

Still, the progress so far does point up some lessons for the management of computer sector mergers, which in the past have proved difficult to execute, either because of differences of technology, making it hard to put customer bases together, or of corporate culture.

Four main factors have helped overcome such potential difficulties: the way in which AT&T approached the takeover; the technological similarities between the two companies; the compatibility of their product mixes and customer bases; and the execution of the merger.

Arguably most important was AT&T's decision from the outset of the bid that, although it would be acquiring NCR, it wanted NCR to be in the driving seat as the computer operations of the two companies were merged.

There were very good reasons for this. NCR, the fifth largest computer manufacturer in the US, was a large and reasonably successful business. Founded as National Cash Register in Dayton, Ohio, in the late 19th century, it had expanded far beyond its origins in retail sales tills into general business information systems, though its slowness to move from electro-mechanical to electronic equipment in the 1960s and 1970s had left it in the second rank of computer companies.

However, at the time of the bid, NCR had just started introducing a new product range which correctly anticipated a move by the industry towards open systems, which allow

computers made by different manufacturers to operate together, rather than proprietary products, which lock the customer into one company's products.

By contrast, AT&T's computer operations were only founded in the mid-1980s, were much smaller and were awash in red ink. AT&T essentially handed this business to NCR and said: "Take what you want, discard the rest, but make sure you keep customers happy and are profitable."

Charles Exley, the NCR chief executive who headed the fight against AT&T, left the company when the bid was successful but his place was taken by another NCR executive, Gilbert Williamson, the former president. AT&T's clear-cut approach to the post-merger power structure meant, he says, that there was no waste of energies discussing "who's going to sit in the corner office".

NCR only took on about 2,000 of AT&T's 7,500 computer staff and AT&T formed a special unit responsible for redeploying the discarded employees elsewhere in the group.

As a result, NCR did not become bogged down in politicking or administrative minutiae and could remain externally focused, concentrating on the critical tasks of combining product offerings and reassuring customers that they would continue to be served properly.

In so doing, it was helped by the fact that both companies were pursuing the same technological strategy of open systems based on Unix, the computer operating system devised by AT&T, with microprocessors manufactured by Intel.

The two companies shared a belief that the future of the industry lies in what Williamson likes to call the "new way of computing". Apart from a commitment to open systems, this involves computer power being distributed by networks across an enterprise, using many small desktop machines, rather than being centralised in a mainframe computer.

Transition teams, involving people from both companies, began integrating the product range the



moment the takeover was clinched, and three months before the deal was legally consummated.

They found there was a lot less overlap than many had expected. Take, for example, network interface boards, the peripherals which allow a computer to connect to local and wide-area networks. There was only one serious conflict among 36 products made by the two entities.

Nor was integration of the sales force too difficult, since the two companies had different areas of strength. NCR was particularly well placed internationally (some 60 per cent of its revenues came from outside the US) and in finance, retailing and state and local government

AT&T was essentially North American and better represented in telecommunications, transport, manufacturing and the federal government.

Culturally, too, the two hostilities were a relatively good fit. Both were members of the eastern business establishment, but both had been through big shake-ups in the recent past. AT&T, once a slow-moving, paternalistic bureaucracy, was turned into a more profit-oriented operation through a restructuring in the late 1980s.

Since the merger, AT&T headquarters has largely left the computer business to run itself, though NCR has been exposed to

AT&T's business methods by representation on the parent company's management committee and numerous cross-business initiatives.

But while the combined business is reporting profits, these are modest and are partly dependent on NCR's two large non-hardware businesses - computer services and business forms.

Moreover, while NCR is faring reasonably well in a depressed computer market, it still seems less dynamic than some of its most direct US competitors, such as Hewlett-Packard, which has been enjoying double-digit revenue growth.

Nor is it clear how strongly NCR will grow when the US and Euro-

pean markets recover. Its areas of greatest strength, cash registers and banks' automated teller machines, are mature although the link-up with AT&T will help it introduce more sophisticated offerings, such as an ATM which identifies customers by voice, rather than the numbers punched on a key-board.

Significant growth is likely to depend on gaining market share in the ferociously competitive general business computer market, and on using the AT&T link to provide both innovative products and distinctive ways of solving clients' computer networking and communications problems.

NCR now has one of the industry's broadest product lines, which is compatible across the range and fully dedicated to open systems. Elton White, the company's president, reckons AT&T has given the company much stronger networking products.

However, open systems by definition allow customers to pick and choose equipment from the cheapest manufacturers or those who are fastest to market with new products, and neither AT&T nor NCR have traditionally been known for strength in these areas.

Moreover, some of the greatest profit opportunities in computer networking come from providing software. Many industry analysts feel NCR still lacks muscle here, though company officials argue that AT&T's celebrated Bell Laboratories may add to their strength.

Even less certain is how far AT&T's telecommunications businesses and NCR will take advantage of the convergence of the two industries. Williamson says six cross-business initiatives set up after the merger have produced some early results, and he is enthusiastic about the potential. He insists that this depth of co-operation could not have taken place in an alliance between two separate businesses.

The proof will come in the form of new products. The company is promising to unveil the first "computing telecommunications" product next year and Lee Hoevel, who heads the technology and development division, says NCR can spend three to five years just "strip mining" inside Bell Laboratories, "going after ore that is already there, buried by a small layer of dirt of disuse".

"As mergers go, so far so good," says Bob Allen, chairman of AT&T. "We've done better than most people expected, but the jury's still out. It's probably going to be five years before people can look back and say this made sense."

An article on AT&T's wider strategy appeared on the Features pages yesterday.

Blow for passive smokers

The US Environmental Protection Agency's recent classification of second-hand cigarette smoke as a first-class carcinogen is prodding many US companies to reassess workplace smoking rules. The judgment makes employers which do not ban smoking more vulnerable to lawsuits.

The EPA ruling blamed passive smoke for 4,000 lung cancer deaths a year in the US. New federal regulations, to be issued as a result of the EPA report, could soon make it mandatory for companies with more than 10 employees to prohibit smoking at the workplace altogether.

Such regulations would mean the end of employee smoking rooms. "Because the smoking room uses the same ventilation system as other offices in the building, it doesn't provide enough protection to non-smokers," said Fran Dumelle, deputy managing director of the American Lung Association.

Many US companies have already banned smoking, and groups of smokers can increasingly be seen huddled outside large office buildings.

Concern over smokers trespassing out of doors in inclement weather has prompted some of the more innovative companies to erect external "smoking shelters". They look like bus shelters and shield smokers against rain, wind and snow.

The ALA also recommends that companies offer "smoker sensitivity training", which explains to non-smoking employees how difficult it is for smokers to quit.

Many employers also adopt a series of motivational programmes to encourage smokers to give up. These often include support groups with worksite meetings, free counseling and discounts on nicotine patches.

Cigarette companies say the problem should be addressed in another manner. "With improved ventilation systems, non-smokers would not be bothered by people smoking," said Thomas Borelli, director of science affairs for Philip Morris.

Victoria Griffith

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TECHNOLOGY

Germany's recycling scheme is under attack from both industry and environmentalists, says Ariane Genillard

Falling victim to its own success



By July 1 1995, 80 per cent of German packaging must be collected and 80 per cent of this amount recycled

For millions of conscientious Germans, rubbish is not just something to be thrown away these days. It is looked at closely first. If the packaging has a green dot, it goes into a special yellow bin and not into the usual black container.

Printed on 80 per cent of all packages sold in Germany - including wine bottles, food wrappings, cans and cartons - the green dot (*der grüne Punkt*) has become the most visible sign of the ambitious German scheme which aims to sort, collect and recycle the bulk of household waste.

But one and a half years after its birth, the green dot system has come under attack. Concerned that the fast-growing scheme is fostering a monopoly, the Federal Cartel Office recently opened an investigation against Duales System Deutschland, the nationwide rubbish collecting enterprise which operates the green dot system. Moreover, an increasing number of environmentalists claim the system is only a fig-leaf used by industry to avoid costly environmental investment.

Launched in mid-1990 by 600 German industrial groups, DSD was set up after parliament adopted a ground-breaking law which raised penalties in the packaging industry in Germany and the rest of western Europe. The law effectively coerces manufacturers into recovering and re-using the ever increasing quantities of packaging waste, and has been considered by the EC as a possible blueprint for a European packaging directive.

Meanwhile, member countries are trying similar systems. Last September, France set up an "eco-baggage" scheme which requires municipalities to collect packaging products already marked for sorting. So far, the scheme is in its infancy, with little sign of the French picking up the habit of sorting their own rubbish. Arthur D Little, the US management consultancy group, is devising a DSD-type organisation for the more orderly-minded Austrians.

The German law says manufacturers must ensure that, by July 1 1995, 80 per cent of all packaging is collected and that 80 per cent of this amount is recycled. There is a phase-in period: since January 1 1993, 60 per cent of glass packaging, 40 per cent of tin-plate packaging and 30 per cent of aluminium, cardboard, paper and plastic packaging has had to be collected.

The law obliged Länder (states) to choose, by January 1 1993, a nationwide waste collection and recycling system. Most Länder have chosen DSD, which is now required to extend its operations from house-to-house collection into the small business sector.

Set up to operate in 95 per cent of German cities and districts - not all affected households have yellow bins yet - DSD has attracted the attention of the Berlin-based cartel office with its planned expansion. "We cannot ignore the law, but we must decide the limits within which DSD should be allowed to operate," says Jürgen Kiecker, the cartel office spokesman.

DSD regards the cartel office's move as unjustified. "The law forces us to have a nationwide network and therefore operate as a monopoly," replies spokeswoman Ines Sieges. "And the Länder are now calling on us to organise the collection of packaging in the business sector. This is an extra burden for us, as it means developing a new collection infrastructure for industrial packaging."

Furthermore, she argues, DSD is a non-profit organisation. The system itself is based on the "polluter pays" approach. For DSD and the packaging industry, that means the end-user. Consumers pay an aver-

age of two pfennigs on products bearing the green dot. The money is used to cover the expenses of DSD, which collects and sorts the waste before handing it over to recycling companies. Set up by industries to ensure that waste gets recycled as prescribed by the law, DSD does not make a profit or lose the waste.

Small recyclers have been complaining the scheme is preventing competition in the recycling industry

collected waste, have been complaining to the cartel office. They claim DSD prevents competition in the recycling industry.

DSD has a network of waste disposal contractors across the country. Run on the grounds that it is

more cost efficient, the network is fostering a concentration in the waste industry. "We cannot say now if the recycling industry will also become monopolistic as a result of DSD activities. But pressure is likely to grow on legislators to ensure this is not the case," says Frank Amnighofer, German-based head of Arthur D Little's European environmental department.

Those members of the recycling industry which do business with DSD defend themselves against the complaints of their competitors. They say that the large investments needed to make recycling profitable for some products, such as plastics, justify expansion.

But the capacity of the recycling industry remains below the targets set by the ambitious law. Recycling industries which were well-developed before its adoption, such as those for glass and paper, have been able to cope with the increased quantities of collected waste.

Today, some 44 per cent of the feedstock into the German paper

industry is waste paper. A similar percentage applies to glass products.

For more complicated industrial products, however, where recycling is less profitable, reprocessing facilities are lacking. According to Amnighofer, plastic is recycled "for political reasons". Scientifically, so little raw material is recovered that it makes more sense not to recycle plastic products.

The waste industry estimates that it will need to invest about DM7bn (£2.8bn) to build up an efficient infrastructure for all forms of waste disposal.

The law offers a solution to the under-capacity of the recycling industry, however. Classifying waste as raw material, it allows for it to be exported. About 30 per cent of the 350,000 tonnes of plastic products to be collected in 1993 by DSD (out of an estimated 1m tonnes of plastics used each year in Germany) will be exported to foreign countries, including France, Belgium, Switzerland and China.

The export of German waste has led to a series of international controversies. To ward off accusations of illegal dumping, DSD has pushed for the investigation of waste disposal contractors.

The independent German Technical Inspection Agency (TUV) is now charged with verifying the sorting and recycling plants in Germany and abroad. It submits regular reports to DSD on incoming and outgoing materials.

But some environmentalists claim that inspection is not enough to ensure viable ecological processes are carried out. They say that waste exported to developing countries is not being recycled but dumped or incinerated instead.

"The law offers a neat way of circumventing the Basel Convention limiting the export of waste," says Michael Braumgartner of the Hamburg-based Environment Protection Enforcement Agency, a private institute. "It also takes incentives away from industry to invest in recycling its products at home."

But industrialists say such problems will be solved in time. "Every law opens up 1,000 questions for each waste disposal company and manufacturer," says Norbert Böhm, a director of TK Umweltdienste, the DSD waste disposal contractor for Bonn. "It takes know-how and large capital investment, which cannot be acquired overnight."

Clearly, incentives for recyclers will increase as more waste is collected. The venture's success will also depend on the public's response. Other European households could soon be treated to the sight of "Hugo the bin" and "Egon the sack", two comic characters used on German children's television to publicise the green dot.

Emission-free car shows its mettle

By Kenneth Gooding

With the big three US car makers, General Motors, Ford and Chrysler, ready to co-operate more closely on the development of an electric car, metal producers are watching developments with great interest, as electric vehicles promise big new markets for both lead and nickel.

Inco, the Canadian group, reckons that by 2000 there will be 200,000 to 500,000 electric vehicles produced each year to meet legal requirements. Given the short time-scale of the tough emission laws in California, and with other states considering whether to follow, car makers see electric vehicles as the only available technology to give immediate pollution-free driving.

To meet the challenge, the Advanced Lead-Acid Battery Consortium (ALABC) was formed in the US. Japan's Ministry of International Trade and Industry also has an electric vehicle battery programme.

With tentative plans to keep conventional cars out of the polluted centres of European cities, Fiat of Italy and Peugeot of France estimate that by 2000 there will be a European market for 250,000 electric vehicles a year.

For nickel producers, this means the search is being speeded up for better rechargeable batteries to take vehicles further and faster, charge more quickly and need charging less frequently.

Five different types (nickel-cadmium, nickel-iron, nickel-zinc, nickel-hydroxide and nickel-sulphur) are under study. Competition is mainly from standard lead-acid and

more advanced batteries under development, such as sodium sulphur or lithium systems.

Inco believes a new nickel market of 25m lbs to 30m lbs a year would be created; present nickel consumption in batteries is probably less than 22m lbs. Altogether, countries outside the former eastern bloc will consume about 1.5m lbs of the metal this year.

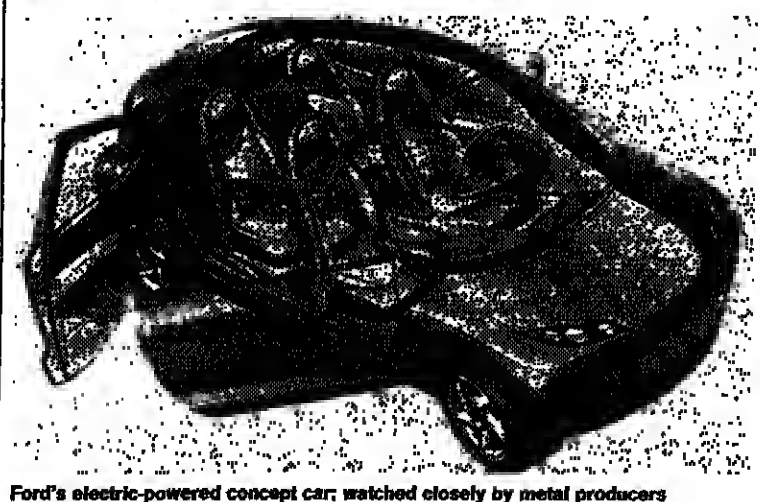
Lead-acid battery producers are also enthusiastic about electric vehicles. At the Alabac headquarters in Durham, North Carolina, experts reckon this type of battery offers the only affordable alternative to the internal combustion engine in vehicles.

"If society is to make a big impact on pollution from cars, a large number of people have to switch to electric or hybrid cars. And only electric cars with lead-acid batteries can be priced within reach of large numbers of the population," says John Sharpe, an Alabac official.

Alabac makes no estimates about future demand, but the potential for lead producers can be judged from the fact that today's conventional battery in a US car weighs between 60 and 70 lbs.

Lead-acid battery packs in an electric vehicle would weigh between 600 and 800 lbs, while there would be about 400 lbs of batteries in a hybrid vehicle. Most of the weight is accounted for by the lead content.

Today, about 5.5m lbs of lead, or 60 per cent of that consumed, is used in batteries, of which about 1.1m lbs is used in the production of new cars.



Ford's electric-powered concept car, watched closely by metal producers

PEOPLE

Barclays: speedy moves to and from Tokyo

Barclays Bank, which has been more severely hit than most of the clearing banks by bad loans, is for the first time appointing a director of group credit policy. At short notice, it is bringing back one of its top men in Japan, Alan Brown, to fill the job and sending out a UK corporate finance specialist to fill his slot.

Brown, who went to Tokyo three years ago, will report straight to Peter Wood, Barclays' finance director.

Brown joined the bank from Oxford in 1968, and progressed up the clearing side before becoming a director of Bar-

clays Merchant Bank in 1981. Before Japan he was deputy head of the corporate division.

A Barclays spokeswoman said Brown would be looking at credit policy from a strategic point of view, "not authorising individual loans, but looking at the mix and balance of the portfolio. No one individual did that before."

Before Christmas the bank confounded the City with the news that it had lost £40m to a single property developer, Imry, against which it was providing £240m, more than any UK bank had ever previously had to set aside against a loan

to a single company.

BZW acknowledged that Brown's return from Japan, which under the new structure reports to BZW rather than to Barclays, was not ideal. "The timing is not what we would have decided for ourselves. We had to find someone to pick up the reins," a spokeswoman said.

Hence Callum McCarthy, who only last month had been appointed chairman of BZW UK corporate finance, goes out to replace Brown, who was in charge of corporate and structured finance, foreign exchange, money markets,

swaps and options and what remains of the corporate lending business in Japan.

This is curious in so far as McCarthy, who was headhunted in 1989 together with Graham Pimlott from Kleinwort Benson, came in to beef up the UK corporate finance client list, a task in which the two have had limited success. McCarthy had previously been an under-secretary at the DTI.

Meanwhile, BZW's securities business in Tokyo remains under the wing of Ben Grigsby, who assumes country manager responsibility from Brown.

Clarke moves to another Australian team

David Clarke, a former head of the London office of Australian brokers Potter Warburg, has joined the London arm of County NatWest Securities Australia, where he will help develop its corporate broking business.

Clarke, one of the best known figures in London's Australian broking community, is the latest in a string of Potter executives who have defected to County NatWest Securities Australia, one of the few jewels in the overseas operations of National Westminster Bank's often troubled investment banking operations.

County NatWest Securities Australia was formed six years ago around a nucleus of young ex-Potter executives who had quit following S G Warburg's decision to take a 50 per cent stake in Potter. Led by Rob Thomas and Kevin Crotty, and recently joined by Greg Burns, a top equity salesman, County NatWest Securities Australia has overtaken the renamed Potter Warburg, and now has the biggest share of institutional broking business in the competitive Australian market.

The arrival of Clarke, who had been with Potter for 24 years, is fresh evidence of County NatWest's plans to exploit its strength in Australia's secondary market by expanding its corporate broking side. Clarke's new job will be much the same as it was at Potter Warburg. He will set up a corporate and investor relations unit in London.

Professor George Bain (right), the principal of London Business School, has been appointed a non-executive director of The Economist Newspaper Ltd, publisher of one of the world's most influential business weeklies. He is the first non-executive to join the board since Sir Evelyn de Rothschild retired in July.

Bain, 53, joins the board just as the 149-year-old magazine begins its search for a new editor to replace Rupert Pennington, who has been appointed deputy governor of The Bank of England. The Economist is half-owned by the Financial Times.

Millman: md at Merrydown

Paul Millman has been appointed managing director of Merrydown, the cider, fruit drinks and natural foods group, following a decision to split the roles of chairman and managing director.

Richard Purdy, who continues as chairman, says that the move will better serve the development of the group, now enlarged by the acquisition of Shloer and PLJ from Smith-Kline Beecham.

Millman, 46, joined the group as sales and marketing director in 1990 from Guinness where he had been sales manager for Harp Lager. He will continue to oversee the sales and marketing department until a new sales director is appointed.

Purdy, 50, will concentrate on the group's overall strategy.

IT at Revenue

The Inland Revenue's huge computer services operation has a new chief. John Yard, 48,

takes over as director of the Revenue's Information Technology Office, succeeding Geoff Bush. He will be responsible for all the IT needs of the Inland Revenue, including 2,600 staff, a budget of £250m a year and the 13 regional computer centres.

John Yard is one of the diminishing band of top civil servants who has worked his way up from the bottom of the ladder, having joined the civil service in 1962 as a clerical assistant in the Ministry of Labour. He transferred to the Inland Revenue, becoming a tax inspector in 1971 and working as a district inspector in the west end of London. In 1988, he became deputy director of operations, in charge of developing systems for the Revenue's local office network. For the past nine months he has been running a new change management group planning strategy for the department in the 1990s.

Geoff Bush remains with the ITO, concentrating full-time on the Revenue's search for a partner from the private sec-

tor to jointly develop IT in the Inland Revenue.

Sir Roderick MacLeod

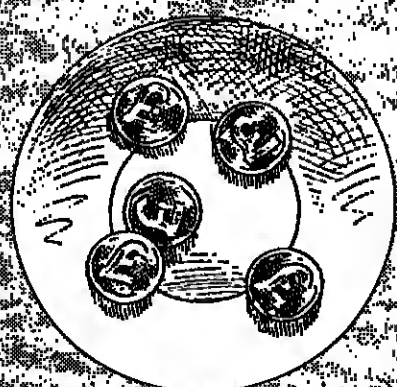
Sir Roderick MacLeod, the chairman of Lloyd's Register of Shipping, died on January 22 at the age of 63. Sir Roderick became chairman and chief executive of Lloyd's Register in June 1983 and was due to retire in June this year. His successor, Patrick O'Ferrall, had already been announced.

A former joint managing director of Ben Line, Sir Roderick's career also included being a member of the National Ports Council, chairman of Associated Container Transportation, chairman of British Rail Board (Scotland) and a director of British Rail Board (London).

During the last year, as chairman of the International Association of Classification Societies, of which Lloyd's Register is a member, he set up a permanent secretariat in London.

FT Lunch for a Fiver.

Two for a Tenner.



On Saturday January 9 the Financial Times announced the introduction of the "FT Lunch for a Fiver" with over 150 restaurants participating nationwide.

From Monday January 10 until Friday January 22 inclusive, every weekday, you are being offered an "FT Lunch for a Fiver" at a participating restaurant. These have been listed daily in the Financial Times. The "FT Lunch for a Fiver" means a two course, although some restaurants are offering three. Drinks, coffee and service extra.

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Batraz, 4 Wood Lane, London W12	Tel: 081 743 6787	75 Wigmore Street, Jansons Court, London W1	Tel: 071 224 2932
Belgo, 72 Chalk Farm Road, London NW1	Tel: 071 267 0718	Sheeky's, 29-32 St. Martins Court, London WC2	Tel: 071 240 2565
Brasserie du Marché, 349 Portobello Road, London W10	Tel: 081 968 5828	Smollensky's on the Strand, 105 The Strand, London WC2	Tel: 071 497 2101
Café des Arts, 82 Hampstead High Street, London NW3	Tel: 071 435 3608	Villandry Dining Rooms,	
Canal Brasserie, 222 Kensal Road, London W10	Tel: 081 960 2732	89 Marylebone High Street, London W1	Tel: 071 487 3816
Drones, 1 Port Street, London SW1	Tel: 071 235 9638	Zoe, 3-5 Barratt Street, London W1	Tel: 081 342 9797
Frederick's, Camden Passage, Islington, London N1	Tel: 071 369 2888	Café Rouge, 855 Fulham Road, London SW3	Tel: 071 371 7600
Gilbert's, 2 Exhibition Road, London SW7	Tel: 071 589 8947	Café Rouge, 6-7 South Grove, Highgate Village, London N6	Tel: 071 371 7600
Graham's Seafood, 38 Poland Street, London W1	Tel: 071 437 0575	Café Rouge, 19 High Street, Hampstead, London NW3	Tel: 071 433 3404
Ming, 35-36 Greek Street, London W1	Tel: 071 734 2721	Café Rouge, 31, Kensington Park Road, London W11	Tel: 071 221 4449
Pallo, 175 Westbourne Grove, London W11	Tel: 071 221 6624	Tuttal, 17-20 Kendal Street, London W2	Tel: 071 724 4637
Pizzicato, 34 Rupert Street, London W1	Tel: 071 734 0122	Wheeler's, 1-4 South Molton Street, London W1	Tel: 071 629 2471
La Fave Gauche, 61, The Cut, London SE1	Tel: 071 928 8645	Wheeler's, 20 Dover Street, London W1	Tel: 071 629 5417

We are also running a competition to enter a free prize draw in which you could win a weekend for two at Gulliver Park, Chagford, Devon.

Every weekday, from 11.30am to 2.30pm, the Financial Times has posed an "FT Lunch for a Fiver" question. Answer any 10 of the 12 questions (Clue: The answer is the name of a restaurant given in this day's listing), complete an entry form published every day in the Financial Times, and send them to us at the address given below. Your comments on your favourite "FT Lunch for a Fiver" meals will also be welcome.

QUESTION 13: Note to Australia to be returned here?

ANSWER 13:

Answer this question, together with 9 others published during the competition period, and send them, together with a completed entry form to "FT Lunch for a Fiver", Number One Southwark Bridge, London SE1 9HL, to arrive no later than Friday February 12 1993. The prize draw will be made on Monday February 15 1993. The sender of the first correct entry drawn after the closing date, from all the entries received, will be declared the winner. Full details of the competition and previous questions are available from the Marketing Department of the Financial Times at the address given above, or on Tel: 071 873 3670.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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هكذا من العمل

Edward Mortimer



Denmark has a new government. The foreign minister has pledged himself to secure a Yes to Maastricht in the second Danish referendum on the subject, to be held probably "before June". All's right with the world.

Some moaning Euro-minnies are still muttering about the dangerous precedent set by Denmark's special "opt-outs", negotiated at last month's Edinburgh summit. Won't Conservative backbenchers try to obtain the same deal for Britain, as the price of ratification? Won't candidates for EC membership, with three of whom formal negotiations are to start on Monday, demand that the same exemptions apply to them? Isn't this the beginning of the *in carte* union so dreaded by Mr Jacques Delors, president of the European Commission?

Much louder is the chorus of self-congratulation. Danish ministers have waxed eloquent about their success in wringing recognition of their country's special preoccupations from their European colleagues. The one thing everyone seems to agree on is that Denmark did obtain significant concessions, and that to squeeze these through without amending the treaty required ingenious legal draftsmanship.

The truth is slightly different. The reason the treaty does not need amending is that it has not been changed. The deal being offered to the Danish people in 1993 is the same one they rejected in 1992.

In popular journalistic shorthand, Denmark has been exempted from European citizenship, economic and monetary union (Emu), joint defence and some aspects of co-operation on justice and home affairs. But to see what has actually happened, one has to read the official conclusions of the Edinburgh summit, in conjunction with the text of the Maastricht treaty.

On citizenship, the "decision" of the heads of state and government in Edinburgh says nothing about exemption, nor about Denmark. It simply says that European citizenship does not replace national citizenship, and the latter remains a matter of national law. In the annexed unilateral declaration, Denmark itself

Same deal as before

The Danes did not win new concessions on Maastricht

explicitly undertakes fully to "respect all specific rights expressly provided for in the treaty and applying to nationals of the member states". It turns out that nationals of other member states already have the right to vote in Danish municipal elections, and the declaration actually warns that Denmark "has no intention of accepting" that the Maastricht arrangements on this point "could lead to rules detracting from the rights already given in Denmark".

I suppose it is conceivable that some Danish voters rejected Maastricht last June out of fear that the existing

The opt-out was already contained in a protocol attached to the treaty

right of foreigners to vote in their local elections might be curtailed. If so, they have been fully reassured.

On Emu, Denmark does indeed have an opt-out from phase three (the single currency), as does Britain. But this opt-out was already contained in a protocol attached to the treaty as originally negotiated. All that happened in Edinburgh was that Denmark served notice in advance of its intention to exercise the right accorded to it by that protocol.

That notice is, of course, not irrevocable. In fact, the Edinburgh decision says quite explicitly that Denmark may "at any time... in accordance with its constitutional requirements, inform other member states that it no longer wishes to avail itself of all or part of this decision". Moreover, the duration of the

decision is governed by articles Q and N(2) of Maastricht. While article Q says the treaty is of unlimited duration, article N(2) promises a revision conference in 1996. There is thus a clear implication that Denmark's opt-out will be on the agenda of that conference.

Denmark did not need to be exempted from joint defence, since Maastricht only refers to this as a future possibility. The treaty does foresee "the definition, in time, of a common defence policy", but leaves defence as such to the Western European Union, of which Denmark has chosen to become an observer rather than a member. The Edinburgh decision notes this, and draws the conclusion that "accordingly, Denmark does not participate in the elaboration and implementation of decisions and actions of the Union which have defence implications".

The heads of state and government also noted Denmark's intention not to exercise the presidency of the Union when matters with defence implications were discussed, and stated that in such cases "the normal rules for replacing the president, in the case of the president being indisposed, shall apply".

On justice and home affairs, the decision says explicitly that Denmark will participate fully. A separate declaration points out that, although under article K9 of the Maastricht treaty some aspects of these affairs can be transferred from an intergovernmental procedure to an EC one, involving qualified majority voting, a unanimous decision is required before any transfer can be made. And it notes that in Denmark such a decision will require a five-sixths parliamentary majority or a referendum. But nothing in the original treaty could have obliged Denmark to adopt any such decision without going through that procedure. The essence of unanimity is that no state can be obliged to implement something it has not agreed to.

In short, all that happened in Edinburgh was that Denmark's rights under the treaty were spelt out. One may reasonably hope that the misconceptions of some Danish voters were thereby removed, and that this will encourage them to change their vote. But any claim by Denmark's leaders to be offering a new and better deal this year than last is, at best, to put too fine a point on it, boloney.

Larry Tisch and David Letterman made for rather an odd couple — perched alongside one another recently on director's chairs in a room on the 19th floor of "Black Rock", the Manhattan headquarters of CBS Television. Mr Tisch, the diminutive billionaire investor who controls CBS, was informing the world that he had just poached Mr Letterman, the tall, sandy-haired comedian and chat show host, from rival NBC for a salary reported to be about \$14m a year.

In doing so he won a high stakes battle between two of America's four national networks. The competition between CBS, which under Mr Tisch has strengthened its management and become the top-rated network in terms of audience share, and NBC, which has fallen into the ratings cellar and seen its profitability tumble, comes at a critical time for the networks. Recession and declining advertising revenues have taken a toll over the past two years. Cost-cutting has become the new religion as the industry undergoes a bout of soul-searching, strategic rethinking and management reshuffling.

The growth of the cable television industry, as well as that of Mr Rupert Murdoch's profitable and expanding Fox network, have also combined to pose a new threat to the traditional Big Three networks — ABC, CBS and NBC. A decade ago the networks held 85 per cent of the market of \$3m television watching American homes. Today that share has dropped to little more than 61 per cent, largely because of inroads made by cable television and Fox.

Mr David Weston, a senior vice-president and general counsel at ABC Television, says his superiors at Capital Cities, the media company that owns ABC, "have a deep concern that we need to realign our cost structure. One cannot spend the same amount of money on a third of a market that reaches 60 per cent of US homes as one did on a market that captured nearly 90 per cent of the viewers."

The American television industry is at a crossroads, according to Mr Weston, who says that the current uncertainty stems from the fact that the networks have been slow to react to the growth of cable. That the industry is in the middle of profound change is evident from estimates of operating profits of \$200m made last year by Time Warner's

The Big Three television networks are facing a prolonged period of change, says Alan Friedman

Fuzzy future of American TV

Home Box Office (HBO) cable programming subsidiary more than any single network earned. HBO is in a partnership with ABC to develop new programming for the network's lacklustre Saturday evening line-up, something that might have been unthinkable a few years ago, when the networks viewed cable as the enemy.

Mr Michael Fuchs, chairman of HBO, has presided over a steady average profits growth of 10 per cent a year for the past eight years. HBO is no longer just a cable programming unit; it has diversified and is now among the biggest outside suppliers of shows for Fox. But Mr Fuchs says that while he foresees an increasing number of alliances between the networks and cable, even more radical change is on the horizon. "At the end of this decade it's not going to be cable and broadcast anymore. It is going to be wireless. It is not even inconceivable that a cable company might own a network," he predicts.

Clearly the old structure of American television is breaking down. The ownership of all three networks has changed hands since 1986 and the need to share costs has led to co-operative programming ventures involving cable, networks and Hollywood studios.

The current turmoil, which was partly driven by a decline in advertising revenues in 1990-91 and partly by the view of network executives that they must change their target audiences to compete with cable, has manifest itself differently at each network.

CBS experienced a slump in morale a few years ago amid harsh staff cuts on the news side and made a \$400m loss in 1991 when it spent too much on sporting events. But the new management installed by Mr Tisch has received plaudits for its successful new programming, and is estimated to have turned a small profit in 1992.

Ms Jessica Reif, entertainment analyst at Oppenheimer & Co, the New York investment bank, says that hiring Mr Letterman for the late night

US television networks

Stn	1991		1992 est		1993 est	
	Operating profits	Revenue	Operating profits	Revenue	Operating profits	Revenue
ABC	135	2,636	114	2,520	140	2,650
CBS	408	2,366	17	2,730	160	2,800
NBC	80	2,530	50	2,698	116	2,300
Fox	50	424	55	440	102	2,000

*Analysts' estimates: General Electric does not break down NBC figures. Fox Broadcasting's fiscal year ends June 30.

Source: Oppenheimer & Company, Sanford Bernstein & Company, and industry estimates.



Larry Tisch, chairman, CBS Inc

slot could prove a highly lucrative move, taking viewers from NBC's popular Tonight Show and thus worsening NBC's position as the network with the lowest audience share.

NBC's management is the most widely criticised in recent television history. Observers fault its senior executives, who include Mr Robert Wright, the network president who came from General Electric, the company that owns NBC and is widely believed in the industry to be willing to sell it if the right buyer offers \$3bn to \$4bn.

Mr Wright's background includes years in the plastics business; his most recent job was running GE's financial services business. "The GE people are deal-makers who know about widgets, but they are not very good at managing creative talent," according to a senior executive at a rival network who asked not to be named. Mr Wright could not be reached for comment.

The picture at ABC, which is presently offering buy-outs to many executives as part of its cost-cutting programme, is somewhat better. The network, which has the second highest prime-time ratings, is generally deemed by Wall Street analysts to be the best-run of the Big Three. Ms Reif of Oppenheimer is forecasting a 1992 operating profit for ABC of \$114m, the highest of any network.

The financial position of the Big Three has been further complicated by Fox, which has come a long way since it was launched six years ago by Mr Barry Diller, who resigned last year as Mr Murdoch took over day-to-day operations as chief executive of both the Hollywood studio and the television network. Observers have been puzzled by a string of recent executive departures and reshuffles at Fox, but Mr Murdoch insists there was no tur-

moil at the network and says that some of the personnel changes had been planned before Mr Diller's departure. Mr Murdoch, who says Fox's revenues in the year to next June will rise to more than \$600m from \$440m last year, praises the higher networks for "stringent" cost reductions. He seeks, however, to distinguish his own attitude toward the cable industry from that of other networks by saying his rivals have considered cable the enemy, whereas Fox wants "to be friendly with them".

In fairness, Fox is not the only network with links to cable. ABC owns 80 per cent of ESPN, the lucrative cable sports channel, and has other cable interests. And NBC has CNBC, a cable financial news channel.

The growth of cable over the past year has slowed, however, and newly approved federal legislation could help the networks by forcing cable operators to pay local stations for the right to carry their signals. The networks could also gain when the Federal Communications Commission finally responds this spring to a recent court order requiring that it clarify the muddled financial-syndication (fin-syn) rules that ban networks from moving into the syndication market and other areas.

"The networks are likely to be less regulated, even unshackled," predicts Ms Reif. She adds that in the near term, networks should also benefit from the US economic recovery and signs of a modest improvement in advertising.

Mr Weston of ABC says it is unrealistic to expect any of the Big Three to achieve double-digit growth in advertising revenues again. The exception is Fox, which has prospered as a start-up operation with new programming that includes comedies and tabloid shows which have more appeal to young viewers than more standard network fare.

In broader terms, the likely future of US television could be radically different in as little as five years. Digital compression technology means that cable operators such as Telecommunications Inc, the nation's biggest, could offer 500 channels of programming within two or three years.

The implication of the continued proliferation of viewer choice is more cost-sharing, joint ventures and perhaps even mergers between cable and network television companies. The only certainty in American television, therefore, is the prospect of change.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Justifiable despair over Britain's economy

From Mr Gavin Cleary

Sir, It is not often that I find myself so diametrically in disagreement with an article appearing in the Financial Times, but Sir Geoffrey Owen's "The Myth of Britain's Decline" takes the biscuit. Anyone who has worked in industry and commerce as I have done for 40 years, and largely at the sharp end overseas, is in no doubt that regular doses of despair over Britain's economic performance are absolutely justified. We should drink deep draughts of the stuff!

He blames the media for trotting out the usual culprits, but both the press and politicians seem very loath to confront, respectively, their readers and the electorate with the unpleasant truth that the British people themselves, in failing to measure up to competition in world markets, are largely to blame for Britain's undoubted decline. We British must accept that we must begin to match in our attitude to work the diligence and dedication, not only of the Japanese and Germans but also an increasing number of nationals such as the Koreans and the Taiwanese. Until we do Britain will continue its inexorable descent down the slippery slope, taking with it our valued institutions and our standard of living.

As George Walden MP rightly said recently, "tell the people the truth". And the truth is that the deep-seated flaw that Sir Geoffrey doubts exists is conspicuously clear in an all too common sloppy disregard of customer interests both domestic and overseas. There are brilliant exceptions such as British Airways, which, despite its present problems, has in recent years given an impressive performance on a world stage, but we need more. I hope Sir Geoffrey will accept what I say as the constructive self-criticism which he says is welcome. Gavin Cleary, chief executive, British Chamber of Commerce for Italy, Milan

Only the technical innovators can expect to compete

From Mr Ian Mackintosh

Sir, In the report "Getting ideas to market" (Technology, January 21), the impression is given that Professor John Kay of the London Business School has a jaundiced view of the role of technical innovation in determining commercial success.

While this article may not fully represent the views of such a respected and senior economist, my own position at UCL requires me to make the point that technical innovation is of salient importance in business enterprises of all kinds.

In the first place, there is massive evidence that only those companies which have learned to harness the power of technical innovation can prosper in a competitive marketplace.

Of the older British companies, Pilkington and float-glass technology spring to mind, of course; but also Glaxo which, contrary to a point made in the cited article, rose to global status through its intelligent use of innovation in developing the anti-ulcer drug, Zantac, in competition with the similar and then-dominant drug, Tagamet. And, on a topical note, it is not difficult to believe that most of IBM's recent and well-publicised problems stem from its inability to practise market-led innovation as competently as its competitors.

On the other hand, a significant portion of world trade is now conducted by companies of which we have hardly heard 20 years ago.

Prime innovators such as Intel, Nintendo, Compaq, Microsoft and Sony have

grown rapidly — sometimes to where they dominate their sector — on the basis of a new idea, thoroughly researched, carefully developed, diligently produced and intelligently marketed; or, in short, successfully innovated.

It would be possible to go on and on, of course. But I believe that the world and his brother actually know by now that innovation is a "good thing". What they may not know is how to practise it effectively, which is the cause to which this embryonic UCL-based foundation is devoted.

Ian Mackintosh, director, European Foundation for Technical Innovation, University College, Wilkins Building, Gower Street, London WC1E 6BT

Call to amend commercial property legislation flawed

From Mr D I Hunter

Sir, The call by the governor of the Bank of England for commercial property legislation to be amended is flawed and displays a lack of understanding of the economics of the property market ("Commercial lease provisions criticised by Bank", January 21).

First, on priority of contract, he should realise that a property lease is like any contract; it is for an agreed period between the two contracting parties. Under most commercial leases the tenant is entitled to assign his obligations, often to a letter covenant. It is absurd to suggest that by doing so the original tenant should escape his contractual obligations.

It is also quite inappropriate

for the governor to quote the example of Scots law on privity without acknowledging that tenants in Scotland do not have the protection of the Landlord and Tenant Act.

Even more importantly, in suggesting that the 25-year lease with five-yearly upwards only rent reviews should be abolished, the governor is again wrong. It would clearly be morally wrong to interfere with existing leases — just as contracted interest rates cannot be unilaterally altered. The terms of new leases will be a matter for negotiation between landlord and tenant.

D I Hunter, property director, Scottish Amicable Investment Managers, 150 Vincent Street, Glasgow

Co-existence

From Mr Ole K Roed

Sir, Uffe Sillemann-Jensen has once again spoken out refreshingly on a controversial issue ("Danish speech on Macedonia provokes Greek rage", January 21). Maybe the Greeks could learn from a precedent set in this part of Europe, where the Grand Duchy of Luxembourg happily exists alongside the Belgian province of Luxembourg. The latter provides much-needed staff for the Grand Duchy's financial services industry in the form of cross-border commuters. These "frontaliers" sleep safely at night knowing that the monetary union between Belgium and the Grand Duchy protects their earnings from any devaluation (sorry, realignment) of the latter's currency.

Ole K Roed, 9 Rue Beatrix de Bourbon, L-1255 Luxembourg

Slogans and company directors have their day

From Mr Osman Streater

Sir, When Lord King set about the task of turning round British Airways he sacked a great many people, explaining as he did so that it took too long to change people's attitudes — it was quicker to change the people. I cannot imagine why this

memory came back to me as I read your comment about the unsatisfactory nature of the statement from the board of BA ("BA off course", January 22). Lord King's place in history is secure, as — strangely enough — seems to be the place of the slogan "Fly the flag", which came to me one

lunch-time as I was walking from the offices of BA's then advertising agency PCB to the Saville. But it is not just slogans that have their day. Directors do too. Osman Streater, Saville Club, 69 Brook Street, London W1Y 3ER

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FINANCIAL TIMES

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Wednesday January 27 1993

Too little, too late

THE ONE percentage point cut in the UK's base rate of interest, announced yesterday, was necessary. But it will probably prove yet another case of too little, too late. The FT argued last October for an immediate cut in base rate to 6 per cent, combined with a new fiscal strategy and, more important still, with radical institutional reform, including an independent central bank. The government clung, instead, to caution, when it should have been decisive. It remained conservative, when it should have been radical. It is paying the price. Economic forecasts are inescapably imprecise. But the extrapolations of current trends presented by the Institute of Fiscal Studies in yesterday's Green Budget demonstrate why caution is probably the riskiest policy that the government can now adopt. The probable developments in the fiscal deficit and the current account mean, first, that the economy has to grow and, second, that this growth has to be exported.

recovery would be riskier - given the prospective build up of public debt, even riskier for inflation - than a fast one. The grim fiscal picture, the worsening prospects for external demand, particularly in continental Europe, and the overhang of personal indebtedness make interest rate cuts not merely necessary, but inescapable. Exchange rate depreciation is a valuable bonus. Goldman Sachs argues, for example, that the UK needs a further 10 per cent improvement in competitiveness if it is to combine recovery with a current account deficit below 3 per cent of gross domestic product. Base rates must be pushed to a level at which early recovery becomes not just possible, nor likely, but virtually certain. Moreover, they will be pushed that low in the end, however cautious the government wishes to be. The mistake has been not to push interest rates down faster. A principal excuse for the caution is fear that the public would fail to believe in the government's willingness to raise interest rates once more. Yet such caution would be unnecessary if the government were not so determined to hold on to all the levers of monetary policy. It is, after all, this determination which makes the public doubt the government's willingness to raise interest rates. This government does not just keep on getting its monetary policy wrong, its determination to be able to do so has become an important reason for its continuing to do so.

Test for Clinton

MR BOUTROS Boutros Ghali, the UN secretary-general, has recommended that the Security Council take "whatever measures are required" to compel Israel to allow the return of 396 Palestinians whom it deported to Lebanon last month. It would be quite wrong to dismiss this as the partisan advice of an Arab or an Egyptian. In just over a year in office Mr Boutros Ghali has shown himself quite willing to confront his fellow Arabs with unpalatable truths, including the fact that Security Council Resolution 242 does not order Israel to withdraw unconditionally from occupied Arab territory, and therefore is not equivalent to the resolutions on Iraq withdrawal from Kuwait passed in 1990. But Resolution 799, demanding the immediate repatriation of the Palestinian deportees, is a much more clear-cut affair. Israel's failure to comply with it, and the council's failure to enforce compliance, does contrast glaringly with the treatment of Iraq in a way which casts serious doubt on the council's authority and credibility. The question is widely regarded as a test case of the new world order.

It is inconceivable that the US would allow the UN to take military action against Israel; scarcely less so for it to agree to economic sanctions. Yet Mr Clinton must surely point out as forcefully as he can to the Israeli prime minister, Mr Yitzhak Rabin, that in asking the US to use its veto in such circumstances Israel is drawing very deeply on its reserve of goodwill. In a country on which it remains heavily dependent. The trouble is that Mr Rabin, very unwisely, has made the affair a test of his own credibility with the Israeli public opinion. If he is now seen to buckle under international pressure, his room for manoeuvre when it comes to concessions on bigger issues, ultimately of greater importance to peace and to Palestinian interests, may well be reduced. The best hope is that Israel's supreme court will let him off the hook by ordering that the deportees be allowed to return pending appeal. Failing that, the US could perhaps negotiate a compromise under which some would return immediately while the period of deportation for the rest is drastically shortened. What is certain is that all parties should treat the affair as one of extreme urgency. Every day it lasts makes it harder for the Palestinian delegation to return to the peace talks on the basis of anything less than a complete Israeli capitulation.

Serious fraud

A SERIES of recent trials has thrown grave doubt on the ability of the criminal justice system in England and Wales to handle cases of serious fraud. Trials have begun too long after the events to which they relate. Indictments have been excessively complex. Proceedings have stretched to inordinate length and cost millions of pounds before collapsing or ending in acquittal. As last year's Blue Arrow trial - in which all the defendants were eventually acquitted - have raised questions over the competence of juries to hear serious fraud cases. However the fault in such trials has lain more with the prosecution which overloads charge sheets and with judges unable to keep a grip on proceedings. In a report published yesterday, the Bar Council rightly urges the retention of trial by jury for serious fraud as for other serious crimes. Instead, it proposes reforms to streamline fraud trials and make them more manageable. These include efforts to what is at dispute in a trial. Non-contentious summaries of events might be distributed at intervals to keep jurors informed of how the case is developing. And the trial could be structured to focus closely on points of difference between prosecution and defence, so that the jury knows exactly what they have to decide. These recommendations are sound and since most could be introduced without new legislation, they should be implemented speedily.

New legislation would be needed to give effect to the Bar Council's proposal to introduce a more specific offence of simple fraud to replace the catch-all charge of conspiracy to defraud. This would make the nature of charges clearer to jurors by specifying particular acts as fraudulent. It might also encourage more defendants to plead guilty, knowing exactly what they are pleading guilty to; a guilty plea to a conspiracy charge exposes the defendant to unpredictable severe punishment. Such guilty pleas - which save the courts time and money - might be further encouraged by the wider use of plea bargaining in serious fraud cases. While bargaining over charges goes on informally at present, it could be extended to sentencing. It should also be brought into the open as part of court proceedings under the supervision of the judiciary. Finally, the Bar Council suggests that only cases leading to a custodial sentence should be tried in court. Where the likely penalty for a serious fraud offence is a fine, restitution or disbarment, the regulator is better placed to deal with the case. This approach has much to commend it, although regulators would need to be more open in their proceedings to avoid charges that financial fraudsters were treated more leniently than other criminals. The Bar has set out an agenda for reform which has the merit of being simpler and therefore more realistic than other offerings. It should be acted upon.

It was an interest rate cut that caught the City by surprise. Just before 10 o'clock yesterday morning, the Bank of England was forced into the unusual position of declaring a minimum lending rate of 6 per cent because discount houses were not anticipating cheaper borrowing costs in their dealings with the Bank.

But the Bank's move, which immediately triggered cuts in clearing bank base rates from 7 per cent to 6 per cent, should have come as no shock. Since the beginning of the year, economists and commentators in Britain had been calling increasingly for a decisive lowering of UK base rates amid faltering signs of economic recovery and news of sharply rising unemployment. In the event, Mr Norman Lamont, the chancellor, went half-way to meeting the more radical of those calls for a cut in base rates to 5 per cent. There was some puzzlement yesterday as to why Mr Lamont had not cut rates last week after Thursday's news of a jump in unemployment in December, or the previous week when the government reported that the annual rate of retail price inflation had fallen to 2.6 per cent last month. It seems likely that the chancellor waited for signs that the foreign exchange markets would accept a new rate cut without unceremoniously dumping sterling.

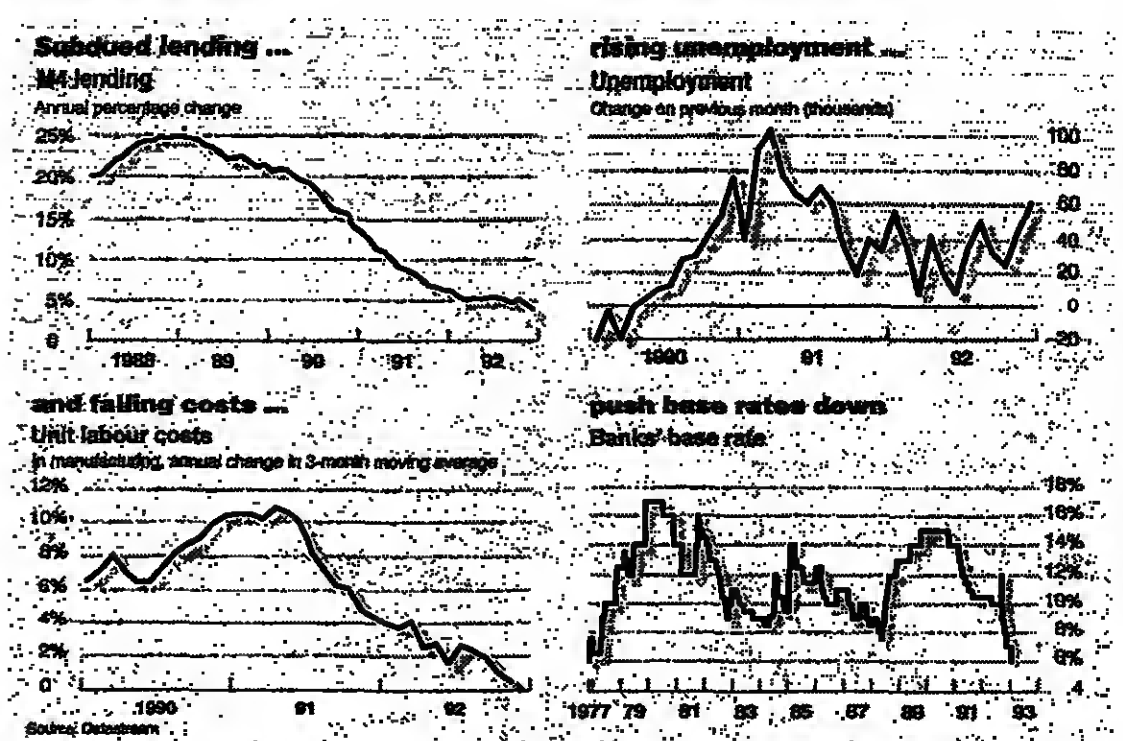
In other respects, his move, decided in principle last week in talks with Mr Robin Leigh-Pemberton, the Bank of England governor, and in consultation with Mr John Major, the prime minister, is a calculated gamble. The government is hoping that the latest cut - the fourth one-point reduction since Britain left the European exchange rate mechanism in September - will give consumers the confidence to spend and businesses encouragement to invest while keeping underlying inflation below its 4 per cent target ceiling.

By cutting rates a full percentage point to their lowest level since 1977, the government has almost certainly ruled out any further easing of monetary policy before the Budget on March 15. Whether a further reduction is announced around the time of the Budget will depend partly on monetary conditions at the time but more on the fiscal stance that the government adopts. With independent forecasters now pointing to a public sector borrowing requirement of more than £50bn in 1993-94, some analysts suggested that yesterday's move may be part of a rebalancing of policy in which the government might start cutting its fiscal deficits in the coming financial year rather than in the second of this year's Budgets in December.

While the fiscal counterpart to yesterday's monetary easing

Chancellor gets back to basics

Peter Norman examines the reasons behind yesterday's base rate cut and its implications for economic policy



remains obscure, it was clear that the authorities feel they have more leeway regarding inflation than they could have hoped for at the time of the last interest rate cut in November. At the same time, concern has grown about the gap between capacity and output in the economy and the near certainty that unemployment will top the 3m level this month. The December jobs statistics were shocking not only for the seasonally adjusted 50,900 increase in the numbers of unemployed claiming benefit but also for the fact that the average monthly change, whether measured over three or six months, is rising after nearly three years of recession. In his statement yesterday justifying the rate cut, Mr Lamont showed that he is paying far more attention to what is actually happening in the economy than to confidence indicators. As reasons for the move, he cited: Monday's reports of slow growth in bank and building society lending and a fall in broad money in December, which brought growth in

M4, the government's chosen broad money measure, below its 4 to 8 per cent monitoring range for this year. The 0.7 per cent fall in seasonally adjusted retail sales last month. Falling pay settlements in the autumn and the drop in manufacturers' unit wage costs to 0.5 per cent annual rate of growth in November. Continuing falls in house prices over the past two months. Weak price rises at the factory gate, with producer output inflation (excluding food, drink and tobacco) of 2.4 per cent in November and December - its lowest level since April 1989. Although manufacturers' input prices rose by a seasonally adjusted 7 per cent between August and November, they fell marginally in December. The Chancellor ignored anecdotal and survey evidence that had persuaded some observers that a rate cut was not in the offing until the Budget. Although officials have welcomed recent reports of increased business optimism from the British Chambers of Commerce and the Confederation of British Industry

and the latest Gallup poll pointing to some recovery in consumer confidence, these indicators have signalled false dawns in the past. They are no longer considered a reliable basis for policy change. There was, however, some debate between the Treasury and the Bank about whether the cut should have been limited to 0.5 percentage points and so in line with practice before Black (or White) Wednesday. One argument in favour of a more cautious cut was the rise in December of underlying inflation, as measured by the retail prices index minus mortgage interest payments, to 3.7 per cent from 3.6 per cent and therefore close to the top of the 1 to 4 per cent target band announced by Mr Lamont last October. Officials admit that the underlying inflation measure is likely to "blirt" with the 4 per cent target limit over the coming year. But it is hoped that a steeper than expected downward trend in domestic cost pressures should prevent underlying inflation breaching the barrier in spite of higher imported goods costs following devaluation.

The low growth in unit wage costs and the recent decline in wage settlements to just over 3 per cent are hopeful signs that inflationary pressures are so low as to justify the full one-point rate cut. But if the government is to meet its longer-term objective of price stability - defined as zero to 2 per cent underlying inflation - wage settlements will have to be lower still and unit labour costs falling. There is a reasonable chance of wage inflation continuing to ease as negotiators focus on the headline rate of retail price inflation, which is likely to continue downwards from December's 2.6 per cent as yesterday's mortgage rate cuts and those that took effect earlier this month feed into the index.

However, the debate over a 0.5 per cent cut suggests that the authorities will be increasingly cautious about reducing interest rates further from current levels, and that credence should be given to yesterday's health warning that rates will rise again if inflationary pressures reappear. What remains uncertain is the impact that the latest rate cuts will have on activity. Opposition politicians were predictably sceptical yesterday. Mr Gordon Brown, Labour's shadow chancellor, said the government would "have to do far more on employment and industry to ensure substantial recovery". Mr Alan Beith, the Liberal Democrats' Treasury spokesman, argued that "only government-led investment leading to real contracts is likely to get industry moving".

The Treasury calculates that the latest rate cut should lower industry's interest burden by about £1.25bn this year and brings to about £11bn per year the reduction on interest costs of successive rate cuts since October 1990. Monthly payments on an average £33,000 mortgage should fall by about £15, leaving the householder £160 a month better off than 27 months ago. The government hopes that by putting such funds at the disposal of companies and households, it can break through the vicious circle of rising unemployment, weak demand, falling activity, increased business failures and still higher unemployment. Another aim is to inject some life into a housing market crippled by falling prices, repossession and negative equity. There are already some encouraging signs, including a rise in inquiries at estate agents, reports of retail sales growth this month and strong growth of cash and bank notes in circulation. Interest rates of 6 per cent should be good for activity. But after so many false dawns, only the brave would predict the end of Britain's longest post-war recession.

Contenders lay claims to the title

Judy Dempsey on the problems of deciding ownership of confiscated east German property

THE last chance to claim ownership of property confiscated by the Nazis and the former east German Communist regime ended on New Year's eve. But the workload of the staff at Barby, a sleepy village south-west of Magdeburg, is unlikely to be affected. For the past two years, the 30 employees at Barby, the centre of eastern Germany's *Grundbuchamt*, or land registry, have been inundated with tens of thousands of requests from people applying for title to property confiscated after the second world war. Now that the deadline has passed, the staff will spend several more years scouring the land registers to establish the whereabouts and status of the claimed property.

Manfred Kottke, who was seconded from the Justice Ministry in Bonn to oversee the process a year ago, says the task is enormous. "One of the problems is that the vast land registers are not on computer. We computerise only the requests. It would take one year, and 300 people, to put the registers on computer. We haven't got the time, or the personnel." After the fall of the Berlin Wall in November 1989, east Germany's land registry was taken over by the federal government. Barby has received more than half a million requests from German citizens, emigrants and foreigners seeking information about their confiscated property. Officials at the Justice Ministry in Bonn say the total number of claims could exceed 2m, and could take up to 10 years to process. Those whose property was confiscated between 1935 and 1945, and from 1949 until 1990, can seek compensation from local authorities and, in many cases, restitution of the property. But people whose property was taken from them during the Soviet occupation of 1945-49 cannot regain it. Instead, they can seek compensation based on the value of property in the 1950s.

Mr Kottke said: "Barby does not deal with the issues of restitution or compensation of property. It is our job to locate, if possible, the original land register for those who are able to identify where they held property before it was confiscated. Once we have done this, we send them a copy of the register so they can go through the courts or local authorities to follow up the claim." Processing the claims can take as little as three weeks or as long as eight months. "In many cases, we receive inadequate information about the whereabouts of the property being claimed," said Ms Dagmar Schiffler, an archivist. "Some of the requests come from very old people, or from their descendants who have property on the grounds that it was confiscated by the Communists - property they had earlier illegally confiscated from Jewish families - according to Justice Ministry officials and the staff at Barby. As a means of establishing the legitimacy of the original titleholder, the authorities at Barby have installed an infra-red machine, which can read through the black

ink on the land registers. "But we can do little if the page was torn out," said Ms Schiffler. The registers - large tomes dating from 1789 - are housed in the cellars of a neglected, red-brick, 18th-century mansion, once owned by Prince Heinrich of Saxony. Stacked on high shelves, they would stretch more than 15km if laid out. Until 1979, the East German authorities used the mansion as a hostel for Cuban and Vietnamese *Gastarbeiter* (guest workers). Then the former Communist regime centralised at Barby the country's land registries, which had previously been held by the individual Länder, or states. "The place, strictly controlled by the Communists, was completely closed off to the public," said Ms Schiffler. "Putting the land registers into some acceptable order was done in complete secrecy." Thankfully, the German tradition of bureaucracy and order outweighed any temptation the Communists might have had to destroy them.

Old Lady's flower power

Giles Radice, Labour MP for Chester-le-Street and the man who, as head of research at the General and Municipal Workers Union, awarded Rupert Pennant-Rea his first job as a lowly research assistant, is planning a reunion with his protégé. As deputy chairman of the House of Commons Treasury and Civil Service committee, he will be summoning the new deputy governor of the Bank of England, together with his soon-to-be boss Eddie George, for a grilling in front of the television cameras before the two men take up their appointments in March. George is in for a hard time. The Treasury committee report is expected unanimously to criticise the Bank of England in its handling of BCCI. But at least Radice still has a soft spot for Pennant-Rea. "He was very much a child of the 1960s, you know," says he whimsically.

No joking

Lord Hanson needs to get a new joke book. Despite the notable absence of his old chum Lord White, who is stuck in bed with bronchitis, Hanson's polished annual meeting was only marred by the staidness of some of the

Lucrative deal

GJW Government Relations is one of the best political lobbying firms around. It is also one of the funniest when it comes to making money. Having sold out for £5.5m to a company headed by Frank Lowe and Sir Tim Bell just before the 1987 stock market crash, the three key figures, Andrew Gifford, Will Weeks and Jenny Jager, have bought back their business - now owned by Interpublic - for next to nothing. Andrew Gifford is terribly discreet about the terms of the buy-back from Interpublic, a US advertising agency, save to admit that most of the consideration is deferred. If GJW does well, so will Interpublic. But given that GJW is three times bigger, and profitable, than it was when Gifford and his pals last sold it, they seem to have got a bargain. It also means that they will be able to compete head

Old Lady's flower power

peer's jokes. Takes the one about his visit to an old people's home in his native Huddersfield. The noble Lord was chatting to a "delightful" lady resident and asked her if she knew who he was. "No," she responded, "but if you ask that young lady at the desk she'll tell you." Surely, Lord White could have phoned across a few better jokes from his Los Angeles hideaway.

Lost spark

The final showdown between British Airways and Richard Branson's Virgin Atlantic is in danger of degenerating into a farce. The only information of substance to leak out of Monday's peace-making pow-wow between

Old Lady's flower power

Virgin's Richard Branson and BA's Sir Colin Marshall was that the two big birds had drunk "lots of cups of tea" and felt a "great deal warmer" towards each other than they did a few weeks ago. Perhaps events have moved on, but weren't some big heads supposed to have rolled by now? To date, the only casualties are an outside PR flunky and The Sun's chief leader writer for the last 14 years - 63-year-old Roland Spark. The latter committed an unthinkable crime. He disassociated himself from a Sun leader attacking British Airways's dirty tricks. Spark thinks that BA's 75-year-old chairman Lord King has been "kicked around long enough" and wrote a letter of sympathy after a particularly vicious Sun attack. When Sun editor Kelvin MacKenzie learned about it, he sacked him. If only the BA board were as ruthless. But then they might not be allowed to get away with it.

Royal reception

Mohammed Ben Madani, editor of the Maghreb Review, is not best pleased with the Moroccan authorities. Returning to his native land on January 3 to see his ailing mother, after 25 years' self-imposed exile in London, Ben Madani was subjected to a less than rapturous welcome. To wit, he was detained at the pleasure of the Casablanca police for four long days.

Terminal

As the government, the Labour party and the BMA debate whether or not - the National Health Service faces a cash crisis and terminal decline, the Institute of Health Service Management at least appears to have made up its mind. The cover article in the current issue of the institute's magazine, Health Services Management, is devoted to detailed discussion about whether Britain's health bosses are better off opting for redundancy or early retirement.

INTERNATIONAL COMPANIES AND FINANCE

Elf investment cut as profits tumble 36.7%

By David Buchanan in Paris

ELF ACQUITAINE, the French oil group, is scaling back investment this year as "policy of prudence," after announcing a 36.7 per cent fall in net profit last year to FF6.2bn (\$1.16bn) from FF9.5bn in 1991.

Mr Loik Le Floch-Prigent, president, said capital expenditure would be cut to between FF2.6bn and FF2.7bn this year from FF2.9bn in 1992 and oil and gas exploration outlays would be reduced to FF4.2bn from FF4.7bn over the same period. But he stressed this would not hit any big projects.

"Whatever the economic cycle, we must do better than in 1992," he said. "I have taken measures to ensure that." Last year, the group generated a cash-flow of FF22.5bn, compared with FF26.4bn in 1991.

The drop in net profits which Elf had clearly signalled last month, was the result of a rare combination of unfortunate developments and sharp deterioration of margins in a number of sectors, the Elf president said.

In their belief in an imminent economic upturn, European refiners have brought some plants back into operation and have halved their refining margin to an average of less than \$3 a barrel.

Petrochemical investments planned in the late 1980s came on stream last year, while French farmers, in the uncertainties caused by EC farm reform and the Gatt trade negotiations, by the end of 1992 had bought half the amount of fertiliser they had purchased a year earlier. However, Elf's speciality chemicals had done well, especially in the US, Mr Le Floch-Prigent said.

He said he had built the group's 1993 budget around an assumed oil price of FF105 (\$19) a barrel. But he would not exclude a drop to \$13 to \$14 a barrel, because Opec countries were over-producing.

The slowdown in investments reflected not only Elf's "prudence" but also the desires of some of its partners who were experiencing similar difficulties, Mr Le Floch-Prigent said.

Airtours steps up battle for Owners Abroad

By Richard Gourlay in London

AIRTOURS, the UK holiday company, yesterday stepped up its campaign to show that the industry would remain "highly competitive" if its hostile bid for rival tour group, Owners Abroad, was successful.

In a letter to the Consumers' Association, an independent watchdog, Mr David Crossland, Airtours chairman, described as "grotesque" the suggestion that it would combine with Thomson, the market leader, to create a duopoly. A copy of the letter is being sent to the Office of Fair Trading which was last week asked by the Consumers' Association to recommend a referral to the Monopolies and Mergers Commission.

Airtours is expected to explain its case to MPs, pressure groups and the OFT before the Department of Trade and Industry decides whether to refer the bid next month.

In its letter, Airtours accused the Consumers' Association of distorting statistics. Its claim that a combined Airtours and Owners Abroad would have a 34 per cent market share, ahead of Thomson, was wrongly based on extrapolating November's figures for summer bookings.

Airtours said all the evidence showed there was "intense price and other competition" in the market and that there had been no fundamental changes in the industry since Thomson took over Horizon in 1989.

Bouygues advances by 7% to FF680m

By Alice Rawsthorn in Paris

BOUYGUES, the French construction group, saw its net profits rise by 7 per cent to FF680m (\$127.7m) in 1992 from FF635m in 1991, according to provisional figures published yesterday.

The company, which last month won a FF530m contract in Hong Kong to build a new football stadium and new headquarters for the Jockey Club, has not allowed for possible provisions on its losses on the Channel tunnel project.

Bouygues, one of the largest construction contractors on the Channel tunnel, has been in dispute with Eurotunnel, the tunnel operator, over payment for its work on the project. In 1991, it made a provision of FF123m for its share of the losses on the scheme.

The group, like other construction companies, has been affected by the sluggish state of the international building and property markets. Its overall sales fell by 4.4 per cent from FF64.3bn in 1991 to FF61.5bn last year.

Mr Martin Bouygues, chairman, has been rationalising the group in an attempt to withstand the competitive state of the construction sector.

Wallenberg back at SE Banken

SKANDANAVISKA Bank

SKANDANAVISKA Bank, Sweden's biggest commercial bank, yesterday said Mr Jacob Wallenberg would be rejoining it to act as an adviser on business development, writes Christopher Brown-Humes in Stockholm.

Mr Wallenberg will be leaving his post as deputy managing director of Investor, the key Wallenberg sphere company.

He first joined SE Banken in 1984 and was responsible for North American and west European operations when he moved to Investor three years ago.

Mercedes-Benz slaughters a sacred cow

Kevin Done analyses the car manufacturer's decision to adopt a new pricing policy

MERCEDES-BENZ, one of the world's most prestigious and tradition-laden carmakers, has taken its time to wake up to the daunting dimensions of the challenges it faces in the rapidly-changing world car market of the 1990s.

But the Mercedes juggernaut is finally rolling. It arrived publicly at the starting line yesterday with an agenda for change which will astonish the rest of the world car industry. With a breathtaking abandonment of its traditional air of arrogance, the company set out a strategy for change aimed at transforming its fortunes and position in the world car market by the end of the decade.

The bearer of the dramatic tidings was Mr Helmut Werner, the 56-year-old former tyre industry executive who takes over officially as Mercedes-Benz chief executive on May 27 from the long-serving Mr Werner Niefer. He joined Daimler-Benz in 1987 from Continental, the tyre maker.

Mr Werner, a potential candidate for the chairmanship of Daimler-Benz when Mr Eddard Reuter retires in the mid-1990s, revealed that the new Mercedes-Benz management team was now ready to challenge virtu-

ally all of the most dearly-held tenets of one of the world's most exclusive carmakers. There are to be no more sacred cows in Stuttgart. The company has accepted that radical changes in the world car market mean that Mercedes-Benz will no longer be able to demand premium prices for its products based on an image of effortless superiority and a content of the ultimate in automotive engineering.

With a disarming frankness - and a devastating attack on Mercedes-Benz's most recent past - Mr Werner admitted that if the company were to continue to "over-engineer" its products it would be "piled-out" of its market. In order to avoid this "trap" the company has decided to turn on its head its whole product development strategy.

Instead of developing the ultimate car and then charging a correspondingly sky-high price as in the past, Mercedes-Benz is taking the dramatic and radical step of moving to "target pricing". It will decide what the customer is willing to pay in a particular product category - priced against its competitors - it will add its profit margin and then the real work will begin to cost every part

and component to bring in the vehicle at the target price.

Such an approach is not entirely new. Chrysler has begun to use it to great effect to fuel its renaissance in the US, but at Mercedes-Benz this is the stuff of revolution. At the same time Mercedes-Benz is aiming to transform its range of product offerings by the end of the decade, changing from being "a car manufacturer with a long tradition in the luxury class" to become an "exclusive full-line manufacturer offering high quality vehicles in all segments of the market."

Mr Werner disclosed that Mercedes would add to its present three car ranges during the 1990s with a small "city car," possibly with electric propulsion as one variant, a "people carrier" in the mode of the Renault Espace, and a modern four-wheel drive leisure/utility vehicle.

The people carrier, or multi-purpose vehicle, is closest to the market and would be launched by late 1994 or early 1995, said Mr Werner. The vehicle, code-named T0, will be built in Vitoria in Spain. The company is planning to invest DM356m (\$226m)

in Spain, and the capacity of the plant will be expanded from 28,000 vehicles a year at present to around 60,000.

The new vehicle will be produced in two variants, as a passenger-carrying MPV and as a light commercial vehicle to replace the present T2-T3 van. Mercedes is thus joining the fight in what promises to become one of the most fiercely contested segments of the European car market in the second half of the 1990s. Fiat and Peugeot are developing a plant for a rival vehicle in northern France, while Ford and Volkswagen are co-operating on a similar vehicle to be built at a jointly-owned plant in Portugal.

Mr Werner said that Mercedes-Benz's new direction was being forced by a conviction that "radical changes in the structure of the car market had necessitated the strategic reorientation of the company."

According to Mr Werner, "the traditional vertical market structure defined by engine size is increasingly giving way to a horizontal market structure. Under the influence of factors such as stricter traffic and environmental requirements and a growing subjective component in vehicle use,

the division of the market into luxury class, medium class and small cars is becoming less and less meaningful."

With a proliferation of niche vehicles such as MPVs, off-road vehicles and roadsters, it was body shapes and forms of propulsion that were becoming the more important distinguishing features, rather than engine size and performance. "Mercedes-Benz has to gear itself to a future market structured primarily around a diversity in vehicle concepts rather than around engine prestige value," he said.

As car buyers forsake the conspicuous consumption of the 1980s and place more stress on a vehicle's functional use than on its role as a status symbol, Mercedes is also beginning to investigate radical new ideas of "car ownership" and of selling cars.

By the late 1990s, Mr Werner suggested that personal car leasing programmes could be available, where the customer might have available several different vehicles during the year. The brave new world is not going to be won without pain and dislocation, however.

Daf delays announcement of recovery programme

By Ronald van de Krol in Eindhoven

PLANS by Daf, the Dutch truck maker, to unveil a far-reaching recovery programme in association with its bankers and the Dutch and Belgian authorities were delayed yesterday.

The company, which was due to announce plans yesterday afternoon for securing its future, postponed a press conference, saying "inconsistencies" had arisen in proposals put forward during discussions between Daf's management, a banking consortium led by ABN Amro of the Netherlands, Belgium's Flemish regional government and the Dutch government.

"We hope that a decision will be taken this evening, but we can give no guarantees," Mr Henk Mombert, Daf's communications director, said last night.

The long-awaited recovery plan is forecast to include details of new financing for the loss-making company, including a possible decision by the Dutch state to take a stake in Daf to encourage the banks to continue providing finance.

Mr Mombert declined to comment on reports that a deal had been held up by a failure to reach agreement with the Flemish authorities. Daf, which has major manufacturing operations in the Netherlands and Britain, also makes truck cabs and axles in Belgium and is counting on the Flemish authorities to agree to government-backed loans.

Sales at Nestlé move ahead 8%

By Ian Rodger in Zurich

NESTLÉ, the world's largest food group, said its consolidated sales grew 8 per cent in 1992 to SF4.5bn (\$3.78bn), broadly in line with a forecast made in November.

The group said the increase in sales volume, excluding the impact of acquisitions and disposals, was 3.3 per cent, compared with the 4 per cent rise in the previous year.

The decline was mainly due to a combination of recession and price increases in Brazil. The sales figures include a substantial contribution from Source Perrier, consolidated since July 1. Up to the end of October, Perrier added SF800m to sales.

The group will publish its profit and dividend proposal on March 24.

Porsche sees job cuts and further fall in sales

By Christopher Parkes in Stuttgart

PORSCHE faces another bleak year of falling sales and profits, short-time working and job cuts before it breaks even, possibly in 1993-94, Mr Wendelin Wiedeking, the sports car maker's chief executive, said yesterday.

Losses in the first half of the current year, to January 31, are expected to total about DM120m (\$75.4m) on sales of just DM800m, he said.

Full-year results would be worse than in 1991-92, but he warned against extrapolating from the interim figures since the sports car industry's spring and summer peak sales season had yet to begin.

In 1991-92, Porsche lost DM66m on turnover down 13.5 per cent to DM2.7bn. Some 80 per cent of the decline was incurred in Anglo-American markets, he said.

Production this year would be cut by between 2,000 and 4,000 cars, he added. The group will make a maximum of 17,000 vehicles, compared with 19,000 in the year to end-July 1992.

Production will be shut for a further 26 days by the end of July after 60 days' short-time in the first half.

Job cuts will reduce the workforce, which stood at 8,430 people at the end of the last financial year to about 6,400 by December 1993.

Models would focus on two lines: one in the DM70,000-DM80,000 range and one in the upper price segment.



BANK OF CREDIT AND COMMERCE INTERNATIONAL SA IN LIQUIDATION

NOTICE OF MEETING OF THE CREDITORS

A meeting of creditors of Bank of Credit and Commerce International SA has been summoned by the Liquidators, appointed in England by the Secretary of State, under Section 141 of the Insolvency Act 1986 for the purpose of determining whether a Liquidation Committee should be established and, if it is so determined, of establishing it. The meeting will be held on: THURSDAY 27 MAY 1993 at 2.30pm at WEMBLEY ARENA, LONDON HA9 0DW, UNITED KINGDOM.

Those creditors wishing to attend the meeting, either in person or to be represented by a proxy, are required to complete the attached coupon and return it to: P.O. BOX 800, 100 LEADENHALL STREET, LONDON EC3A 3AD, UNITED KINGDOM. THE COUPON BELOW MUST BE RETURNED BY WEDNESDAY 17 MARCH 1993.

Nominations for election to the Liquidation Committee should be made by application to the Liquidators. Nominations can only be accepted for creditors who have lodged a Proof of Debt that has not been disallowed. ALL NOMINATIONS MUST BE REGISTERED WITH THE LIQUIDATORS BY WEDNESDAY 17 MARCH 1993. A list of nominations for Liquidation Committee members will be available from the Liquidators from 15 April 1993.

The Liquidators will send entry cards, prior to the meeting, to all creditors who have returned intention to attend coupons and are entitled to vote. It will not be possible to vote at the meeting if you have not been issued with an entry card.

HELPLINE 071 283 8566

INTENTION TO ATTEND THE MEETING OF THE CREDITORS OF BCCI SA

Please tick box to indicate whether you will be attending in person or will be represented by a Proxy. I will be represented by Proxy and request A FORMAL PROXY FORM ☐

Name: _____ Account details: _____

Address: _____ Branch: _____

Postcode: _____ Account Nos. _____

*If Other Creditor please state Ref. No. _____

*Please specify ALL debit and credit accounts on an additional sheet if necessary.

SIGNED _____ OUR REF: _____

TOKYO TRUST S.A.			
Final close-down payment			
The Directors held their final meeting in Geneva on 15th January 1993, at which the liquidation of the company was decided. The Directors have therefore instructed the paying agents to make a payment on 15th January 1993 of US\$0.56 per share in those shareholders who had been entitled to receive the final Close-down payment on 28th September 1992, and then to formalise the distribution of the Company.			
The Directors have therefore instructed the paying agents to make a payment on 15th January 1993 of US\$0.56 per share.			
Holders of Registered shares who have already returned their share certificates to the Company Secretary at S.P. 257, 19 Ave. d'Orsola, MC 98005 MONACO CEDEX will be paid automatically. Those shareholders who have not yet returned their certificates to the above address should now do so in order to receive the Final Close-down payment.			
Holders of Bearer shares who have already returned their certificates to the paying agents, Singer & Friedlander Ltd., 21 New Street, Bishopsgate, London EC2M 4LR, will be paid automatically. Those shareholders who have not yet returned their certificates to the above address should now do so in order to receive the Final Close-down payment.			
Holders of shares registered in the name of Sijalun Nominees Limited who have already returned their certificates to the paying agents, Singer & Friedlander Ltd., 21 New Street, Bishopsgate, London EC2M 4LR, will be paid automatically. Those shareholders who have not yet returned their certificates to the above address should now do so in order to receive the Final Close-down payment.			
M.J. Charlton, President (Singer & Friedlander Ltd.) Tel: (03) 93 25 76 81			
15th January 1993			
Monaco-Carls			
MONACO			

TENDER NOTICE
UK GOVERNMENT
ECU TREASURY NOTES

For tender on 2 February 1993

- The Bank of England announces the issue by Her Majesty's Treasury of ECU 500 million nominal of UK Government ECU Treasury Notes, for tender on a bid-yield basis on Tuesday, 2 February 1993.
- The ECU 500 million of Notes to be issued by tender will be dated 9 February 1993 and will mature on 23 January 1996.
- Notes will bear an annual coupon payable on 23 January, starting on 23 January 1994. Payment for Notes allotted in the tender will be due on 9 February 1993. The first coupon will run from 9 February 1993 to 23 January 1994, and will thus be for 344/360 of a full year only.
- All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on 2 February 1993.
- Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.
- Tenders must be made on a yield basis (calculated on the basis of a month of 30 days and a year of 360 days) rounded to two decimal places. Each application form must state the yield bid and the amount tendered for.
- Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Notes in global form to the account with Euroclear or CEDEL, Notes will be credited in the relevant systems against payment. For applicants who have requested definitive Notes, Notes will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on 9 February 1993 provided cleared funds have been credited to the Bank of England's ECU Treasury Notes Account No. 69045828 at PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Notes will be available in amounts of ECU 1,000, ECU 10,000, ECU 100,000, and ECU 1,000,000 nominal.
- Her Majesty's Treasury reserve the right to reject any or part of any tender.
- The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Note programme issued by the Bank of England on behalf of Her Majesty's Treasury on 9 January 1992. All tenders will be subject to the provisions of the Information Memorandum and to the provisions of this notice.
- On 9 February an additional ECU 600 million nominal of Notes will be allotted directly to the Bank of England for the account of the Exchange Equalisation Account. ECU 50 million nominal of these Notes may be made available for sale and repurchase operations with the market makers listed in the Information Memorandum. ECU 550 million nominal of these Notes will be held by the Bank of England with the intention that they will be sold in subsequent tenders; these Notes will not be sold other than by tender.
- Copies of the Information Memorandum may be obtained at the Bank of England. UK Government ECU Treasury Notes are issued under the National Loans Act 1968.

Bank of England
26 January 1993

Bank of Montreal
US\$250,000,000
Floating rate debentures, series 10, due 1998
(Subordinated to deposits and other liabilities)
Interest rate for the period 27 January 1993 to 27 July 1993 has been fixed at 3.4875% per annum. The amount payable on 27 July 1993 will be US\$175.34 against coupon No. 14.
225,000 Floor
Certificates due 1998
The differential interest rate for the above payment period has been fixed at 2.5625% per annum. Interest payable on 27 July 1993 per US\$1,000 note will amount to US\$12.88.
Agent: Morgan Guaranty Trust Company
JPMorgan

The Republic of Panama
U.S. \$50,000,000
Floating Rate Serial Notes due 1991
For the six months 27th January, 1993 to 27th July, 1993
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 per cent. per annum, and that the interest accrued on the outstanding unpaid principal to 27th July, 1993 will be U.S. \$175.37.
The Industrial Bank of Japan, Limited
Agent Bank

The Prudential Insurance Company of America
U.S. \$500,000,000
Collateralized Mortgage Obligations Series 1986-1
For the period 25th January, 1993 to 25th February, 1993 the Bonds will carry an Interest Rate of 3.6375% per annum with an Interest Amount of U.S. \$30.48 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 25th February, 1993. The Principal Amount of the Bonds outstanding is expected to be 19,459,900/183% the original Principal Amount of the Bonds, or U.S. \$9,739.50 per Bond until the Seventy-Fourth Payment Date.
Bankers Trust Company, London
Agent Bank

US\$ 100,000,000 KANSALLIS-OSAKE-PANKKI
Subordinated Floating Rate Notes due July 1997
Interest Rate 3.5625% p.a.
Interest Period January 26, 1993 to April 26, 1993
Interest Amount due on April 26, 1993 per US\$ 10,000 US\$ 88.08
US\$ 250,000 US\$ 2,226.56
Banque Generale du Luxembourg
Agent Bank

ALLIANCE LEICESTER
Alliance & Leicester Building Society
£112,000,000
Subordinated Floating Rate Notes due 1998
For the three months 26th January, 1993 to 26th April, 1993 the Notes will carry an interest rate of 7.5625% per annum with an interest amount of £9,315.92 per £500,000 Note, payable on 26th April, 1993.
Lentol on the Luxembourg Stock Exchange
Bankers Trust Company, London
Agent Bank

Market Myths and Duff Forecasts for 1993
Corporate profits will soar, bonds have had their day, the US dollar is in a bull market. You did NOT read that in Fuller/Money!
The Iconoclastic Investment Letter
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BankAmerica shares advance on solid earnings

By Patrick Harverson in New York

SHARES in BankAmerica rose sharply yesterday after the west coast banking group announced solid fourth-quarter earnings and the sale of about \$1.7bn in problem property loans previously owned by Security Pacific, the California bank which merged with BankAmerica last year.

The bad loans will be sold to a new company being formed by Morgan Stanley Real Estate Fund and the net after-tax impact of the sale, following accounting adjustments, will reduce BankAmerica's assets by about \$1bn.

The bank has, however, decided to buy a \$100m stake in the new company acquiring the loans. The investment, said Mr Raphael Soifer, banking analyst with Brown Brothers Harriman in New York, was made "presumably to capture some upside potential in the assets."

The disposal of the property loans helped reduce the value of problem assets waiting to be sold - the bulk of them Security Pacific assets - from \$5bn at the end of the previous quarter to \$4.2bn. Also, analysts said the transaction with Morgan Stanley probably means BankAmerica will shelve its plans to set up a "bad bank" - a separate company that would have been created to hold the

problem assets until they were sold.

Investors welcomed the disposal of the loans and the fourth-quarter earnings, bidding up BankAmerica stock to \$53 on the New York Stock Exchange before the close, a net gain of \$1 1/2.

BankAmerica's profit of \$473m during the October-December period, which included a \$61m non-recurring charge on merger-related restructuring and other expenses, was virtually unchanged from the previous quarter.

The figures were not comparable to the \$255m earned in the same quarter of 1991, a period before the merger with Security Pacific.

Total earnings for 1992 reached a record \$1.49bn, against pre-merger profits of \$1.12bn in 1991.

Although the results were in line with market expectations, analysts said investors were cheered by the news that the bank's intangible assets, most of it goodwill from Security Pacific, had risen by only \$250m in the quarter.

This was a smaller increase than the market had feared, and well below the \$900m rise in intangibles reported in the previous quarter.

Mr Dick Rosenberg, chairman of BankAmerica, warned the banking sector continued to face challenges in 1993.

Strong gains at US energy companies

By Karen Zagor in New York

COST-CUTTING measures and higher natural gas prices helped Chevron and Amoco post better-than-expected fourth-quarter operating earnings.

Chevron, one of the biggest US oil and gas companies, saw the quarter's earnings from operations soar to \$542m, or \$1.64 a share, from \$283m, or 81 cents, last time.

Reported net income was distorted by one-time gains of \$44m in the 1992 quarter and charges of \$244m in the 1991 quarter, bringing net earnings to \$1.09bn, or \$3.30, in the latest quarter, against \$93m, or 11 cents, the previous year. Revenues rose to \$11.39bn from \$10.39bn.

For the full year, Chevron had net income of \$1.57bn, or \$4.63 a share, on revenues of \$42.88bn, compared with earnings of \$1.29bn, or \$3.69, on revenues of \$40.95bn in 1991. In 1992, it took charges of \$641m for accounting changes.

Amoco, the Chicago-based integrated petroleum company, recorded fourth-quarter earnings of \$545m, or \$1.10 a share. A year earlier it earned \$153m, or 31 cents, including one-time charges of \$47m. Revenues rose slightly to \$7.24bn from \$7.18bn.

For the full year, Amoco suffered a net loss of \$74m, or 15 cents. Excluding new accounting standards, the company earned \$850m, or \$1.71.

In 1991, Amoco reported profits of \$1.48bn, or \$2.98 a share. Stripping out accounting changes, last year's earnings stood at \$1.17bn, or \$2.36.

Atlantic Richfield (Arco), the Los Angeles-based oil and gas company, turned in fourth-quarter net income of \$72m, or \$2.30, compared with \$268m, or \$1.67, last year. In the latest quarter, one-time gains of \$76m were partially offset by environmental-related charges.

For the year, Arco earned \$801m, or \$4.96, compared with \$709m, or \$4.39, in 1991. Stripping out accounting changes and other items, full-year earnings rose 5 per cent to \$1.05bn, or \$6.52, from \$1bn, or \$6.21, in 1991.

Unocal had fourth-quarter earnings from operations of \$91m, or 34 cents a share, up from \$21m, or 9 cents, a year ago. One-time items contributed to reported net earnings of \$103m, or 39 cents, against a net loss of \$16m, or 7 cents, last time.

O&Y debt restructure gains approval

By Bernard Simmn in Toronto

OLYMPIA & York Developments is set to emerge from bankruptcy protection on February 1 following approval of a C\$9.6bn (US\$6.71bn) debt restructuring plan by the bulk of its creditors.

However, the revamped O&Y will be a pale shadow of what was the world's biggest property developer before it sought court protection last May.

The Reichmann family will remain O&Y's sole shareholders. But they will enjoy little economic benefit from their interest and will be stripped of any real authority over the company.

Day-to-day control will pass to a court-appointed administrator, who is expected to be Mr Robert Lowe, a partner in the Toronto office of auditors

Coopers & Lybrand and one of Canada's leading insolvency experts. O&Y yesterday declined to confirm his appointment.

The main unsecured creditor group, with claims totalling C\$9.4bn, voted in favour of O&Y's proposals after an eight-hour meeting on Tuesday. The claims include contingent liabilities related to the Canary Wharf project in London, which has been under the care of an administrator since May.

Of 35 lender groups which have voted over the past two weeks, 27 supported O&Y's plan, while eight rejected it. The eight dissenting groups are not expected to oppose the Ontario court order which is still required to put the plan into force.

However, the unsecured creditors, led

by Citibank and Royal Bank of Canada, failed to press their demand that O&Y water down provisions of the plan which grant sweeping releases to Reichmann family members from future claims and litigation.

As one creditor lawyer noted, the lenders had to decide whether they were giving away more in the releases than they were gaining in other provisions of the plan.

Rejection by the unsecured group would probably have resulted in liquidation of the company.

Mr Gerald Greenwald, O&Y's president, said the restructuring provided direction and stability for O&Y's Canadian operations for the next five years, and allowed time to complete a reorganization of the US assets. The US proper-

ties were not included in the court protection. Creditors are likely to seize several buildings in the US and Canada. Income from properties still nominally owned by O&Y will be used to pay off the company's lenders.

The main business of the revamped O&Y will be property management, conducted through a new operating entity, to be called O&Y Properties (OYP). OYP has secured contracts to manage several O&Y buildings.

Several of the Reichmann's longest-serving executives will leave O&Y over the next few weeks. The new property-management arm is expected to be run jointly by Mr Philip Reichmann, nephew of O&Y founder Mr Paul Reichmann, and by Mr Frank Hauer, Mr Reichmann's son-in-law.

Latest chapter in catalogue of revamps

Nikki Tait and Laurie Morse assess the planned changes at US retailer Sears, Roebuck

ED BRENNAN, chairman of Sears, Roebuck, was struggling to explain how the retailing and financial services giant could overhaul its loss-making catalogue business.

"Trying to outline the catalogue strategy in three simple sentences is tough," he admitted wearily.

That was a year ago. This week, Sears' revised strategy could be summed up in three words: catalogue is axed.

Over the next 12 months, the Chicago-based group will close down the division on which the company's fortunes were founded, and snuff out a product that for much of the 20th century has symbolised "middle America". Even today, the Sears catalogue - a 1,600-page tome produced twice a year - circulates to 14m households and produces annual sales of \$3.3bn.

The decision will cost 3,400 full-time and 16,500 part-time jobs, and lead to a \$800m restructuring charge.

It will be accompanied by the closure of 113 smaller Sears department stores; the disposal of 35 specialist fashion shops; and a host of detailed moves designed to streamline other parts of the retail business.

In total, 52,000 jobs will go (16,000 full-time and 36,000 part-time); about 12 per cent of the group's revenue base will be shed; and a \$1.7bn charge incurred to fund the overhaul.

But, radical though these measures appear, a big question remains: can Sears really become a competitive force in today's US retail environment, or has the cost-base become so unwieldy, and its image so tired, that increasingly-aggressive competitors have an insurmountable advantage?

Sears' problems have been well-known - not least by disaffected shareholders, who have pushed for measures ranging from the demerger of the financial services subsidiaries to annual election of all directors.

The common perception is that Sears is a US behemoth, which allowed its number one

position in the US retail sector to slip away in the 1980s.

Instead of focusing on the retail interests, critics claim, Sears diversified into financial services. It added brokerage and mortgage operations to its Allstate insurance business. With management's attention diverted, core retail operations became bureaucratic and uncompetitive.

No one could accuse Sears of ignoring these attacks. Over the past five years, it has announced numerous revamps and restructurings. Since the beginning of 1991, for example, around 48,000 jobs have been shed (although, prior to this week's announcement, Sears still employed 350,000).

A "power-format" strategy has been fed into many of the 850-plus department stores. This has involved dividing store space between seven distinct merchandise areas - appliances, home furnishings, women's fashions and so on - and reorganising the group's unwieldy buyer system.

Even on the catalogue front, there were strenuous efforts to streamline distribution and update sales techniques.

But by mid-1992, few signs of improved performance from the merchandise division had emerged. Frustration resurfaced at the annual meeting in May, and since then the pace of change has accelerated.

First, Sears added new board directors, including Mr Michael Miles, chairman of Philip Morris. Then, in September, it announced it would divest much of its financial services empire, a move still scheduled for mid-1993.

A month later, the company



Discontinued line: catalogue became a symbol of 'Middle America'

called in Mr Arthur Martinez, formerly finance director at Saks Fifth Avenue, to run its retail operations. (Previously, Mr Brennan had held this position, along with the roles of chairman and overall chief executive for the group.)

There is no doubt that this week's announcement - the first major development under the Martinez regime - represents the most significant restructuring yet at Sears.

Shutting down the catalogue operation is an emotional wrench, but it also stanches annual losses of around \$135m

to \$175m. The stores which are closing are among the least profitable in the group. Overall, Sears claims these moves should add \$300m annually to its bottom line.

At least some shareholders are pleased. The powerful California Public Employees Retirement System (Calpers), one of the most prominent critics in the past, said the latest cuts appeared to signal "a more focused approach, and should give the group a more sprightly image."

That said, the numbers still need to be seen in perspective.

In 1991, Sears made a net profit of just \$50m from its US merchandise operations, on sales of \$34.8bn. (Credit operations then earned \$394m, taking the merchandise group profit total to \$448m.)

Some analysts question whether all the latest cost-savings will fall directly to the bottom line; even if they do, the return on sales is scarcely going to be stellar.

Moreover, given the emphasis in the US on "value" shopping - led by the discount store operators and the ultra low-cost warehouse clubs - it is questionable whether Sears' cost base, albeit reduced, permits it to compete effectively.

In 1991, for example, Sears' selling, general and administrative expenses per dollar of sales was around 29 cents. At Wal-Mart and K mart, the two biggest discount store operators, the figures were 15.2 cents and 21.2 cents respectively. Although Sears offers back-up services, which inflate its expenses base, and the mix of goods sold is different, even Mr Brennan concedes the discrepancy is too wide.

Finally, analysts need convincing the "new" Sears can sustain sales growth. Domestic same-store sales gains did improve last autumn, and in December alone the company reported an 8.2 per cent advance.

However, pundits point out this was partly due to heavy promotional activity, and the sale gains probably came at cost of some profits in the Brand Central (electronics) and home-furnishings departments. The gain, moreover, was merely in line with progress made by other big store chains.

In short, Sears' latest restructuring is being interpreted as a necessary step, rather than one which spells a rebirth. "It will help them to perform better, to a minimally acceptable standard," says Ms Dorothy Lasker, at Oppenheimer & Co. "But whether it fundamentally improves their position longer-term remains to be seen."

Merck profit growth reflects sector trend

By Karen Zagor

MERCK, the world's biggest drugs company, yesterday provided further evidence of the slowing momentum of earnings growth in the drugs sector by posting a 17 per cent rise in underlying fourth-quarter earnings on the back of a 12 per cent increase in sales.

Although the results were broadly in line with expectations, Wall Street was disappointed that Merck's earnings growth had fallen below 20 per cent levels.

The company saw annual earnings increase by 19 per cent in both 1991 and 1990, and by 24 per cent in 1989. Shares in Merck lost \$1 to \$40 1/2 before the close yesterday.

Fourth-quarter results were distorted by the adoption of new accounting standards, which brought net income for the three months to \$609.1m, or 53 cents a share, on sales of \$2.61bn. In the same period of 1991, Merck earned \$529.5m, or 46 cents, on sales of \$2.31bn.

For the full year, Merck had net income of \$1.93bn, or \$1.72 a share, 6 per cent below earnings of \$2.12bn, or \$1.83 cents, posted in 1991.

Stripping out after-tax charges of \$462.4m, or 40 cents, for the adoption of new accounting standards, net income rose 17 per cent to \$2.49bn, or \$2.15 cents, in 1992. Sales were 12 per cent higher at \$9.65bn, against \$8.6bn.

Mr Roy Vagelos, chairman and chief executive, said strong unit volume, cost controls, better product mix and a lower tax rate contributed to income growth for the year.

Warner Lambert, another large pharmaceuticals company, unveiled a 14 per cent increase in underlying fourth-quarter earnings to \$137m, or \$1.02 cents, from \$121m, or 90 cents, a year ago. Sales rose to \$1.47bn from \$1.34bn.

In the 1991 quarter, Warner Lambert recorded an after-tax charge of \$418m, or \$3.11, which led to a net loss of \$297.1m, or \$2.21.

For the whole of 1992, net income was \$643.7m, or \$4.78, on sales of \$5.6bn. In 1991, after-tax charges of \$524m brought net income down to \$344m, or 26 cents, on sales of \$5.06bn. Excluding charges, Warner Lambert said earnings rose 15 per cent in the year.

Supercomputer venture folds as funds dry up

By Louise Kehoa in San Francisco

SUPERCOMPUTER Systems, an ambitious US supercomputer venture launched five years ago with plans to build the world's fastest computer, has closed its doors after failing to raise funds to continue development work.

The company was founded by Mr Steven Chen, a supercomputer expert, when he left Cray Research in 1987. International Business Machines has funded Supercomputer Systems for the past five years, pouring \$100m into the enterprise.

However, IBM told SSI last month it would not continue funding the venture beyond the five-year period to which it had originally agreed.

Mr Chen acknowledged his supercomputer development was behind schedule, but said the company had recently completed a prototype and had plans to deliver its first computer in October.

However, SSI's operations were closed on Monday and most of the company's employees laid off. Mr Chen said: "We were left with no alternative but to terminate our project at this point."

He added that he had been unable to find an investment banker willing to raise money through a stock offering, and that a worldwide search for new investors, to provide \$60m needed to continue operations until the end of 1993, had also failed.

Compaq's stock surges on back of profits rise

By Karen Zagor

SHARES in Compaq Computer hit a 52-week high yesterday morning after the company reported a 34 per cent rise in fourth-quarter net income on sales which surged 63 per cent.

The results helped shares in Compaq climb \$3 1/2 to \$58 before the close of trading in New York.

Net income for the three months to December 31 was \$89.5m, or \$1.10 a share, on sales of \$1.42bn, against net earnings of \$66.5m, or 77 cents, on sales of \$873.4m a year earlier.

Analysts had expected Compaq to earn between 80 cents and \$1.01 share in the quarter.

Mr Eckhard Pfeiffer, chief executive, said: "We've seen record-setting demand for our entire product line since June

when we began implementing our new strategy of offering price-leading products that feature Compaq quality and the best service and support in the industry."

Compaq said the number of PCs shipped in the fourth quarter more than doubled from the previous year, but its backlog was continuing into the 1993 first quarter.

"To accelerate our product output, we've added production lines, parts inventory and employee shifts in our Houston, Singapore and Scotland factories during the third and fourth quarters," Mr Pfeiffer said.

For the whole of 1992, Compaq's net income climbed 63 per cent to \$213.2m, or \$2.52, from \$130.9m, or \$1.49, in 1991. Sales were \$4.1bn, against \$2.7bn.

USX-US Steel blames imports for \$225m loss

By Nikki Tait in New York

USX-US STEEL, the Pittsburgh-based steel company, yesterday reported an after-tax loss of \$225m in the fourth quarter of 1992, sharply increased from the \$165m deficit recorded in the same period of 1991.

It blamed the poor figures on a surge of low-priced steel imports during the final three months, although the figure was also reached after legal, environmental and other restructuring charges totalling \$231m.

The fourth-quarter results bring the after-tax loss for the year, before the effect of the changes in accounting principles, to \$271m.

However, this still contrasts

favourably with a \$507m deficit in 1991.

Sales for the quarter were down from \$1.3bn in \$1.24bn, but for the year overall rose from \$4.86bn to \$4.96bn.

After the effect of the accounting changes, which relate to the treatment of non-pension retirement benefits, USX-US Steel posted an after-tax deficit of \$1.61bn, against a \$507m loss in 1991.

USX Corporation, the consolidated parent company, reported a fourth-quarter loss of \$343m after-tax, compared with a \$394m deficit a year earlier, and reduced net deficit for the year of \$1.60m (\$578m) before the impact of accounting changes.

After this, the net deficit widened to \$1.83bn.

Northern Telecom up 24% to \$253m

By Bernard Simon

SHARES in Northern Telecom surged yesterday after the Canadian telecommunications equipment maker reported a surprisingly strong 24 per cent rise in fourth-quarter earnings.

Fourth-quarter earnings climbed to US\$353m, or \$1.02 a share, from \$204m, or 83 cents, a year earlier.

Revenues rose 10 per cent to \$2.54bn. Order backlog at the end of the year was a record \$3.9bn, up 19 per cent from December 1991.

For the year as a whole, earnings climbed to \$548m, or \$2.17, from \$515m, or \$2.03. Revenues advanced to \$8.41bn from \$8.18bn.

On the Toronto stock exchange yesterday, Nortel's shares jumped by C\$3.38 (US\$4.88) before the close.

Dr Paul Stern, chairman, said income from almost all product lines improved last year.

Slimmer margins in the highly competitive market for office switches was offset by stronger volumes. The bottom line also benefited from a drop in expenses to \$1.56bn last year

from \$1.6bn.

Strong revenue growth in the US was due partly to the recovery of business deferred earlier in the year, and partly to expanding market share, especially at the expense of AT&T.

The two companies won a joint US\$1bn order for digital switching systems earlier this week from Pacific Bell.

Dr Stern said the order would double Nortel's market share with the San Francisco-based utility.

Thanks largely to the 1991 takeover of Britain's STC, Nortel's revenues outside North America have grown from 8 per cent to 25 per cent of total business over the past four years.

Dr Stern predicted that proportion would rise further, but expressed disappointment with business conditions in Europe, which he blamed mainly on the overall economic slowdown.

In contrast to the lengthening list of North American technology companies announcing lay-offs and other cut-backs, Nortel said its workforce had grown by 2,000 in the past year to 58,500.

Caterpillar holds deficit to \$190m

By Laurie Morse in Chicago

CATERPILLAR, the US heavy equipment manufacturer, suffered a 1992 year-end loss of \$190m, or \$1.88 a share.

The loss, which excludes the effects of required accounting changes and had been forecast by the company, was largely the result of unprofitable operations in Brazil.

In 1991, the company recorded a loss of \$404m, or \$4 a share, after taking \$373m in non-recurring charges.

For the fourth quarter, Caterpillar reported a loss of \$38m, or 28 cents, compared with a deficit of \$318m, or \$3.16, a year earlier.

The fourth-quarter results exclude special accounting charges, but include a \$56m

one-time gain from the sale of assets to its lift-truck joint venture.

Sales for the year were \$10bn, virtually unchanged from 1991. Fourth-quarter sales were \$2.6bn, up from \$2.4bn a year ago. The company said that while overall sales values were steady for a year, sales volumes dropped about 4.5 per cent.

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INTERNATIONAL COMPANIES AND FINANCE

Sumitomo Bank lowers profits forecast by 84%

By Robert Thomson in Tokyo

SUMITOMO Bank yesterday reduced its pre-tax profits forecast by 84 per cent and announced plans for the write-off of ¥100bn (\$795m) of exposure to Itoman, a collapsed trading house.

Other large Japanese banks are expected to follow Sumitomo in announcing large write-offs and appraisal losses on stocks to take advantage of strong core earnings this year, which have been lifted by favourable margins following a reduction in interest rates.

Sumitomo said that its expected revenue for the year ending March remained unchanged at ¥3,250bn, but the parent pre-tax profit forecast was cut to ¥35bn from ¥180bn and the consolidated forecast was reduced to ¥35bn from ¥180bn.

Apart from writing-off ¥100bn of exposure to Total Resort Life, an Itoman group company, the bank said that earnings would be hurt by the weakness of the stock market, suggesting that it would report a large appraisal loss on its stock portfolio.

The announcement came a day before the formal establishment of the Co-operative

Credit Purchasing Company (CCPC), an industry body designed to help clear the debris from the collapse of the asset bubble, which has left banks with an increasing burden of non-performing, property-related loans.

From next Monday, the CCPC will buy the rights to the collateral of non-performing loans.

This will allow banks to write-off their exposure more quickly and, in theory, put a floor under falling property prices through the independent assessment of the collateral.

Sumitomo has taken responsibility for dealing with Itoman, which is to be absorbed on April 1 by Sumikin Bussan, a metals trader and another member of the Sumitomo group.

As part of that plan, Sumitomo will write-off ¥100bn this year, leaving it with an estimated ¥500bn in Itoman group loans, which a bank official said would be reduced over the next five to six years.

The bank attempted to restructure Itoman, but conceded last year that the trading house, implicated in art and stock scandals, was beyond help and that its reputation had been permanently tarnished.

Top cards at American Express fail to deal a winner

Alan Friedman finds investors unimpressed by the enhanced role for the US company's chairman

THE most eloquent judgment concerning the surprise announcement that Mr James Robinson had survived as chairman of American Express and succeeded in having his protégé installed as chief executive came from Wall Street.

On Monday, with investors widely expecting Mr Robinson to leave the troubled financial services and travel group, the company's share price continued to rise sharply.

It was widely known in the New York financial world that the American Express board was divided by internecine politics as Mr Robinson fought to save himself and have Mr Harvey Golub, the president, named as chief executive.

It was also learned yesterday that Sir Colin Marshall, chief executive of British Airways, was contacted by the search committee about the job, having previously been canvassed about a move to another position at American Express more than 18 months ago.

Then, late on Monday it was announced that Mr Golub would take over as chief executive and that Mr Robinson would not only stay on as chairman but would also take over as chairman and chief executive of the loss-making Shearson Lehman investment banking and brokerage subsidiary.

The American Express share price promptly went into a free-fall and before the close yesterday had dropped by \$2, a decline of nearly 8 per cent, wiping \$1bn off the company's market capitalisation. Trading volume before lunch stood at 4.5m shares, more than three times the average level.

The consensus view among analysts is that the 57-year-old Mr Robinson, who is blamed by many for presiding over a sloppy management and substantial credit losses at the group's card division, should have left the company.

But a handful of the normally-available Wall Street analysts who follow American Express agreed to comment only if they were not named. "This is a travesty. The entire market was hoping that Mr Robinson would go. That is what we were led to believe in December," said one analyst at a leading New York securities firm.

The market has not been pleased with Mr Robinson's stewardship of the company and had been hoping he would go. His job now is to make Shearson run again and focus on costs," said Mr Guy Moskowsky, a leading analyst at Sanford Bernstein, a research company.

The group's 1992 net earnings, which fell by 44.7 per cent to \$436m, in part because of a \$116m loss from Shearson Lehman, illustrated the financial problems at American Express. The core Travel Related Ser-



Harvey Golub: to take over as chief executive

vices (TRS) division, for example, saw its 1992 net profit tumble to \$243m from \$396m in 1991. Admittedly, the decline was affected by special charges. But the depth of problems at TRS and the need to cut staff and make provisions

is more apparent when one considers that TRS made a profit of \$956m in 1990, meaning its most recent earnings have collapsed by 75.6 per cent in two years.

Analysts like Mr Moskowsky say it could take until 1996 before TRS returns to its 1990 level of profitability.

Analysts say investors had felt an enormous sense of relief about American Express ever since it emerged in early December that Mr Robinson had been asked by the American Express board to search for a successor as chief executive.

Although Mr Robinson denied he was being forced out, executives at American Express say he fought "a battle royal" to hang on to both his job as chairman and his prestige. "What he did was to take care of himself," said an American Express executive.

Mr Golub, who was named by Mr Robinson as president

only 18 months ago, is respected for his technical skills, but is not considered a man of great vision.

The big loser in the American Express shake-up is Mr Howard Clark, the former group finance director who was installed as chairman and chief executive of Shearson two years ago. Mr Robinson yesterday took both of those jobs, banishing Mr Clark to the ill-defined role of vice-chairman of Shearson.

Mr Robinson declined to be interviewed yesterday, but in his official statement on Monday he said his primary mission would now be to work at Shearson Lehman. He even hinted at possibly making a public offer of Shearson stock. No one, meanwhile, is willing to predict how long he will stay on as chairman of American Express. The company and its investors are still reeling from Monday's shake-up.

NEC pulls out of fiercely competitive VCR market

By Michio Nakamoto in Tokyo

NEC, the Japanese electronics group, has withdrawn from the manufacture of VCRs in a move that highlights the increasingly harsh trading environment faced by Japanese consumer electronics manufacturers.

The decision by NEC Home Electronics, NEC's wholly-owned subsidiary, to retreat from VCR production comes as the demand in Japan for audio-visual products has been particularly sluggish.

"We decided to withdraw from manufacturing VCRs as it is no longer profitable due to the fierce competition," an NEC representative said.

To keep up in the market it is necessary to include more and more functions on machines while prices continue to fall due to the popularity of mass market discount shops. "I believe there are hardly any companies making profits from VCRs," the NEC representative said.

NEC will continue to supply

VCRs manufactured by Sanyo on an original equipment basis. However, it will not distribute to mass sales discount stores where price erosion can occur. Instead, it will restrict distribution to its 8,000 affiliated retailers throughout Japan.

The drop in the domestic market for VCRs is a growing headache for Japanese consumer electronics manufacturers which are faced with a penetration rate in Japan and the US of more than 80 per cent. VCR shipments in Japan have fallen from a peak of 7.15m to an estimated 4.3m last year and are expected to decline further to 7.2m in 1993.

While NEC does not play a leading role in the Japanese VCR market, with between 5 and 6 per cent of market share according to the company, other major manufacturers of VCRs such as JVC and Matsushita, have also been forced by the fall in demand to cut back production. Last spring, JVC reduced its VCR shipments by 20 per cent.

Isuzu turns in pre-tax loss of ¥36bn for year

By Charles Leadbeater in Tokyo

ISUZU, the Japanese vehicle manufacturer which is 37 per cent owned by General Motors of the US, yesterday reported a pre-tax loss of ¥36bn (\$282m) in the year to October, largely due to declining automobile sales in Japan.

The financial pressures on Isuzu, which has made a loss for three years, recently forced it to announce it was withdrawing from car manufacturing to concentrate on vans and commercial vehicles.

It has formed an alliance with Honda of Japan, which will supply it with cars, while Isuzu will supply Honda with recreational vehicles. Isuzu has also formed important alliances with other automotive companies covering for the joint supply of components.

Isuzu's pre-tax loss last year was down from the ¥54bn in 1991. The company's sales rose by 3.7 per cent to ¥1,580bn. Overseas sales accounted for 51 per cent of its turnover.

Private banks to open in India

By Stefan Wagstyl in New Delhi and R C Murthy in Bombay

INDIA is to have large, new domestic privately-owned banks, the first in 25 years, under the latest stage of its economic liberalisation programme.

The new banks will compete directly with state-owned institutions which dominate the market and with foreign banks, which are active in many commercial centres, including Bombay, Calcutta and Delhi.

Indian industrial groups are planning to launch banks in the next year or two following the publication of guidelines last week for the entry of private companies into banking.

The Reserve Bank of India published the rules after many months of debate among bankers and officials. Supporters of the government's wide-ranging economic reforms see banking deregulation as an integral part of the programme, but senior executives of the powerful state-owned banks have tried to delay the

opening up of the industry.

Indian banking has been dominated by the state since 1969, when the government nationalised 14 leading banks and encouraged them to expand, taking banking into the villages. Banks were ordered to deploy 40 per cent of their agricultural loans to small businesses. Foreign-owned banks escaped nationalisation and new foreign banks were allowed into the country on tightly-restricted terms.

The first company to establish a new bank is expected to be Honsing Development Finance Corporation, a fast-growing private sector mortgage finance group. Other companies planning to enter the business include Tata and S K Birla, two of India's largest industrial conglomerates.

Much to the chagrin of smaller-scale entrepreneurs, including Indians living abroad, the reserve bank has set high minimum capital for new banks of Rs1bn (\$35m), a hurdle which would seem to rule out small banks. The new institutions will be required to ensure their capital amounts to

at least 8 per cent of assets. They will also - like existing state-owned banks - be obliged to lend to farmers and small businesses, a requirement which could prevent the new institutions from trying to cream off the most profitable segments of the banking market.

The reserve bank will also have the right to determine how large the founder-company's share of the bank's capital should be and how much of the equity should be set aside for sale to other shareholders, including the public. This rule will enable the central bank to keep close control of bank ownership.

The long-awaited announcement of the private-sector bank rules meets one of two conditions laid down by the World Bank for a \$500m loan to India for restructuring its financial markets. The other condition, yet to be met, is that India should clean up the bad debts of the state-sector banks which total some Rs170bn. Much of this has been lent to loss-making state-owned industrial companies.

Treatment of futures fund advisers under review

By Tracy Corrigan

THE UK's Securities & Futures Authority is reviewing the treatment of trading advisers to futures funds, following representations from futures fund managers.

The issue will be discussed by the SFA's capital committee, which is made up of market practitioners, on February 1, an official said.

However, the SFA is not expected to meet demands for a separate membership category for trading advisers. According to an SFA official, this would not be viable due to

the small number of trading advisers supervised by the SFA.

Currently, they are treated in the same way as arranging brokers who have some discretion over funds but do not handle clients' assets. Consequently, they face more onerous requirements than advisory firms.

However, a reduction in the capital requirement for trading advisers is being considered, based on the fact that they are not paid according to transaction volume and do not have control over clients' funds.

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Growing foreign, domestic demand for French equity

By Antonia Sharpe

THE success of last week's sale of shares in Rhone-Poulenc, the French state-controlled chemicals company, is good news for whoever wins the country's legislative elections in March, since privatisation is an increasingly attractive way for both the left and the right to fund the public debt.

INTERNATIONAL EQUITY ISSUES

Although the Rhone-Poulenc offer was relatively small and attractively priced at 6m shares at FF750 (\$93) apiece, the healthy oversubscription of the domestic, international and US markets indicate there is demand at home and abroad for French equity. There is a possibility that a further 400,000 Rhone-Poulenc shares will be made available to satisfy demand from US and international investors.

Further sales are unlikely before the elections. However, if the opinion polls are right and a conservative alliance of the RPR and UDF parties headed by the finance minister Mr. Edouard Balladur takes power, investors can expect a marked acceleration. If the incumbent socialist government clings to power, investors should still expect further offerings in state-owned companies, albeit at a slower pace.

A deterioration in the economy and a growing budget deficit have forced the present government to abandon its "n-1" (neither privatisation nor nationalisation) policy. The main impact of weak economic growth has been on fiscal revenue. According to official estimates, there has been a revenue shortfall of FF180bn (\$33.9bn) over the past two years and it is set to worsen. Economists at UBS Phillips & Drew believe the government's budget deficit forecast of FF165bn for 1993 is too optimistic. They estimate a deficit of FF300bn.

At 4 per cent of GDP, the deficit is small in an international context, but neverthe-

less it was an overriding factor in the government's decision to sell shares in the oil companies, Total and Elf, the local lender Crédit Local, the aluminium and packaging group Pechiney, and most recently, Rhone-Poulenc.

Mr. Balladur has unfinished business on the privatisation front. As finance minister in the late 1980s, he was only 40 per cent through his FF300bn privatisation programme when he was blown off course by the global stock market crash of October 1987.

Mr. Balladur has said he would want to raise around FF300bn from privatisations in 1993 and up to FF600bn next year. But analysts say that to ensure a warm reception, especially from domestic individual investors, he would have to increase the incentives for investing in equities.

One way would be to lighten the tax burden on the Plans d'Epargne en Actions, the French equivalent of personal equity plans, but at the cost of penalising the more popular money-market Stocks or investment funds. Plans to reform the French pension system by setting up private pension funds would also help.

Observers say any delay in implementing such measures could mean Mr. Balladur would only be able to raise about FF100bn this year. He would also have to read correctly the mood of the stock market, something the current government has been successful at, if he wants to achieve his targets.

Mr. Balladur is likely to resume his privatisation programme with the big insurance companies, UAP and Gan for example. The banks would also be given priority if the Bundesbank kicks off a round of interest rate cuts across Europe, which would increase investors' appetite for interest rate-sensitive stocks.

Elf Aquitaine is also a likely target, and its chairman, Mr. Lolk Le Floch-Prigent, has been reported as saying it is no longer necessary for the state to have 50 per cent in Elf in order to retain control.

Gilts rally sharply following surprise base rate cut

By Antonia Sharpe in London and Patrick Harverson in New York

UK GOVERNMENT bond prices rallied strongly in the wake of yesterday's surprise cut in base rates. Dealers said that they had been expecting a

GOVERNMENT BONDS

cut before the Budget on March 15, but that yesterday's move had beaten their expectations by a few weeks.

Dealers said there was now talk of a further base rate cut before the Budget.

The sharp price rise sparked by the rate cut caused a scramble among the market-makers who rushed to cover the short positions which they had taken out ahead of today's gilt auction.

However, traders said the £25bn auction of 5½ per cent Treasury stock due 2007 should still proceed smoothly.

The prospect of a large supply of long-dated paper coming to the market held the gain at the longer end to just under a

point, while the shorter end rose well over a point, causing the yield curve to steepen further.

The Liffe March gilt future ended at 101.03, up one point on the day but off the day's high of 101.23.

Volume in the futures market was high at 60,650 lots.

ITALIAN government bond prices jumped over half a point following the UK base rate cut, which raised hopes of an imminent cut of at least half a point in Italy's discount rate.

These hopes were further fanned by data from the city of Bologna, which showed that Italian inflation fell to 4.3 to 4.4 per cent year-on-year in January from 4.8 per cent in December, and by a fall in yields on three-month paper and in average rates at the Bank of Italy's repo.

Dealers said that buying interest in Italian government bonds was gaining momentum, because Italy's interest rates had fallen far slower than the UK's since last September, when both countries' currencies left the European

FT FIXED INTEREST INDICES

	Jan 26	Jan 25	Jan 22	Jan 21	Jan 20	Year ago	High	Low
Govt Securities (UK)	94.40	93.70	93.50	94.05	93.40	85.54	95.11	81.11
Fixed Interest	105.37	105.31	105.26	105.80	105.67	98.98	110.29	87.15

Notes: 100 Government Securities 15/10/92; Fixed Interest 100%.

* For 1992/93, Government Securities High since compilation, 127.40 (29/12/92), low 81.11 (31/12/92); Fixed Interest High since compilation, 110.29 (29/12/92), low 87.15 (31/12/92).

GILT EDGED ACTIVITY

	Jan 25	Jan 22	Jan 21	Jan 20	Jan 19
Govt Securities (UK)	128.4	115.0	148.3	124.5	116.2
Fixed Interest	124.5	122.3	118.6	110.2	104.5

Notes: 100 Government Securities 15/10/92; Fixed Interest 100%.

* For 1992/93, Government Securities High since compilation, 127.40 (29/12/92), low 81.11 (31/12/92); Fixed Interest High since compilation, 110.29 (29/12/92), low 87.15 (31/12/92).

Exchange Rate Mechanism. Italy's discount rate currently stands at 12 per cent.

The Liffe March Italian contract rose 0.56 points to 95.33, on volume of 15,333 contracts, off the day's high of 96.02, while the benchmark 12 per cent bond due 2002 rose 0.61 point to 95.87.

GERMAN government bond prices were hit late in the day by a warning from the Bundesbank president, Mr. Helmut Schlesinger, that an increase in inflationary trends would rule out a cut in interest rates, particularly where those trends could be prevented.

The Liffe March bund contract came off the day's high of

BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.00	10/02	107.9104	-0.04	8.77	8.78	8.82
BELGIUM	8.75	05/02	107.6500	+0.00	7.66	7.66	7.68
CANADA	8.00	04/02	103.1000	+0.00	8.01	8.01	8.03
DENMARK	9.00	11/00	102.9700	+0.02	8.46	8.46	8.05
FRANCE	8.00	03/02	101.9168	-0.02	7.92	7.73	8.02
GERMANY	8.00	07/02	105.7700	+0.10	7.14	7.10	7.23
ITALY	12.00	05/02	95.9600	+0.70	13.51	13.39	13.39
JAPAN	No 118	06/08	102.8190	-0.18	4.24	4.22	4.51
NETHERLANDS	8.00	03/02	107.6500	-0.03	4.33	4.35	4.56
SPAIN	10.30	05/02	107.2100	+0.00	7.18	7.08	7.23
UK GILTS	10.00	11/98	110.21	+27/32	8.77	8.72	7.22
US TREASURY	8.875	06/02	96.10	+21/32	6.43	6.41	6.88
ECU (French Govt)	5.50	03/02	100.9250	-1.00	6.35	6.32	6.63

London closing, * denotes New York morning session. Yield: Local market standard 1. Three annual yield (including withholding tax at 12.0 per cent payable by non-residents).

Prices: US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Sources

Monday's big rally and positioning ahead of an injection of fresh supply, left longer-dated Treasury securities markedly lower yesterday morning.

By midday, the benchmark 30-year government bond was down 1/8 at 104 1/8, yielding 7.223 per cent. At the short end of the market, the two-year note was unchanged at 100 1/4, to

yield 4.197 per cent.

Supply pressures exerted their influence on the market early yesterday, with dealers marking down prices ahead of the afternoon auction by the Treasury of \$15.25bn in two-year notes.

The Treasury is also due to auction five-year notes later in the week.

Finland reopens global offering with \$1bn, five-year deal

By Tracy Corrigan

TWO large offerings yesterday for the Republic of Finland and the Canadian Province of Alberta benefited from strong demand for dollar securities. International investors' appetite for dollar bonds has been sharpened by relatively con-

INTERNATIONAL BONDS

trolled supply in the Eurobond market and a rally in the US Treasury market.

Finland reopened its \$2bn global bond offering launched last November, adding a further \$1bn of five-year bonds. The issue, arranged by Nomura, JP Morgan and Merrill Lynch, is due to be priced today to yield between 63 and 65 basis points more than the five-year Treasury.

The outstanding bonds are trading at a 63 basis point yield spread, having tightened substantially from an initial launch spread of 82 basis

points, as fears over Finland's credit abated somewhat.

Finland, which is rated Aa2 by Moody's and AA by Standard & Poor's, the US ratings agencies, has a borrowing programme close to FF600bn (\$11.3bn) in 1993, which will be split between the international and domestic markets.

However, some traders are sceptical about the domestic market's ability to absorb large amounts of debt and expect more than half the country's funding needs to be met in the international market.

Alberta launched a \$500m issue of 10-year bonds, arranged by JP Morgan, which were priced to yield 47 basis points more than the comparable US Treasury.

The pricing was set at the tight end of the indicated range, reflecting strong demand for the paper.

A deal for Empresas ICA, Mexico's largest construction company, also met enthusiastic demand.

The issue, arranged by Lehman Brothers, was increased

NEW INTERNATIONAL BOND ISSUES

	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
US DOLLARS						
Province of Alberta	500	7.75	99.55	Feb. 2003	0.325/0.2	JP Morgan Securities
Empresas ICA (a)	225	9.75	Feb. 1998	10.625	10.625	Lehman Brothers Inc.
Mexico Corp (a)	2.5	100	Feb. 1997	2.25/1.5	2.25/1.5	Deutsche Bank
Finland (a)	150	(c)	100	Feb. 2000	0.16/0.1	Kidder, Peabody Inc.
ICA Corp (a)	80	2.5	100	Feb. 1997	2.25/1.5	Yemmelich Inc. (Europe)
Finland (a)	81.27	(c)	100	Feb. 1998	1/0.875	Deutsche Bank
EURO DOLLARS						
Finland (a)	500	7.25	102.275	Feb. 2003	3/2.175	Deutsche Bank
GECC (a)	200	(g)	101.8	Feb. 2003	1.85/0.85	Deutsche Bank
Finland (a)	200	(h)	101.3	Feb. 2003	1.45/0.85	Deutsche Bank
SWISS FRANKS						
Kantor (a)	30	3.75	100	Mar. 1997	1.625/1.375	Deutsche Bank

Final terms and non-callable unless stated. * Private placement. * Convertible. * With equity warrants. * Floating rate note. a) Semi-annual coupon. b) Final terms fixed on 2/2/93. c) Coupon pays 6-month Libor + 0.375%. Callable with 30 days notice at par on interest payment dates from Feb. 1997. Puttable on Feb. 1997 interest payment date at par. d) Final terms fixed on 4/2/93. e) Coupon pays 6-month Libor + 0.8%. f) Issue launched on 13/1/93 was increased to \$120m. g) 8% fixed annual coupon in first year, 8% fixed annual in second year and 12.875% - 8-month Libor thereafter. h) 8.5% fixed annual coupon in first year, 8% fixed annual in second year and 13% - 6-month Libor thereafter. i) Final terms fixed on 1/2/93. Callable and puttable at 108.75% on 31/5/95. Callable on 30/11/95 at 101.5% declining by 0.5% semi-annually.

to \$225m, reflecting strong appetite for higher-yielding debt. The bonds were priced to yield 415 basis points over the five-year US Treasury.

Bayreuther Landesanstalt für Aufbaufinanzierung (LFA), a Munich-based bank wholly-owned by the Free State of Bavaria, is set to make its debut offering in the

Eurobond market, writes David Waller in Frankfurt. The \$250m five-year issue, arranged by the Swiss Bank Corporation, is expected to have a coupon of around 6 per cent.

The LFA, rated triple-A by Moody's December 1991, is Bavaria's fifth-largest bank. Its statutory task is to promote

trade and industry in Bavaria, and it also finances Bavarian companies' investments in eastern Europe. Last year, it raised DM3.2bn (\$2.1bn), primarily in the German capital markets, but in future it intends to make more use of the Euromarkets.

The state of Bavaria is fully liable for the LFA's liabilities.

Bank to resume Ecu issuance programme

By Sara Webb

THE Bank of England plans to sell Ecu500m of three-year notes next month, resuming its Ecu issuance programme after the turbulence seen in the last months of 1992.

The announcement is the second recent sign of commitment to the Ecu market. On Friday, the French Treasury said it would hold an auction of between Ecu500 and Ecu700m of 10-year government Ecu bonds tomorrow.

The Bank was forced to cancel its October tender of three-year Ecu Treasury notes last year because of tensions in the European financial markets.

However, tensions within the European exchange rate mechanism have recently eased. The first tender is scheduled for February 2, when the Bank plans to sell Ecu500m of notes due January 23, 1996.

The Bank sold Ecu20m of three-year Ecu notes in 1992.

MARKET STATISTICS

FT/ISMA INTERNATIONAL BOND SERVICE

Latest prices at 12:00 pm on January 26

U.S. DOLLAR STRAIGHTS				Chg.	Yield	OTHER STRAIGHTS			
ALBERTA 1994	200	10.00	104.00	104.00	4.80	ALBERTA 1994	200	10.00	104.00
ALBERTA 1995	200	10.00	104.00	104.00	5.30	ESC7 3/4 9/4	200	10.00	104.00
ALBERTA 1996	200	10.00	104.00	104.00	5.30	WORLD BANK 8/9 1/2	200	10.00	104.00
ALBERTA 1997	200	10.00	104.00	104.00	5.30	ALBERTA 1997	200	10.00	104.00
ALBERTA 1998	200	10.00	104.00	104.00	5.30	UNILEVER 0/9 1/2	200	10.00	104.00
ALBERTA 1999	200	10.00	104.00	104.00	5.30	ALBERTA 1999	200	10.00	104.00
ALBERTA 2000	200	10.00	104.00	104.00	5.30	ALBERTA 2000	200	10.00	104.00
ALBERTA 2001	200	10.00	104.00	104.00	5.30	ALBERTA 2001	200	10.00	104.00
ALBERTA 2002	200	10.00	104.00	104.00	5.30	ALBERTA 2002	200	10.00	104.00
ALBERTA 2003	200	10.00	104.00	104.00	5.30	ALBERTA 2003	200	10.00	104.00
ALBERTA 2004	200	10.00	104.00	104.00	5.30	ALBERTA 2004	200	10.00	104.00
ALBERTA 2005	200	10.00	104.00	104.00	5.30	ALBERTA 2005	200	10.00	104.00
ALBERTA 2006	200	10.00	104.00	104.00	5.30	ALBERTA 2006	200	10.00	104.00
ALBERTA 2007	200	10.00	104.00	104.00	5.30	ALBERTA 2007	200	10.00	104.00
ALBERTA 2008	200	10.00	104.00	104.00	5.30	ALBERTA 2008	200	10.00	104.00
ALBERTA 2009	200	10.00	104.00	104.00	5.30	ALBERTA 2009	200	10.00	104.00
ALBERTA 2010	200	10.00	104.00	104.00	5.30	ALBERTA 2010	200	10.00	104.00
ALBERTA 2011	200	10.00	104.00	104.00	5.30	ALBERTA 2011	200	10.00	104.00
ALBERTA 2012	200	10.00	104.00	104.00	5.30	ALBERTA 2012	200	10.00	104.00
ALBERTA 2013	200	10.00	104.00	104.00	5.30	ALBERTA 2013	200	10.00	104.00
ALBERTA 2014	200	10.00	104.00	104.00	5.30	ALBERTA 2014	200	10.00	104.00
ALBERTA 2015	200	10.00	104.00	104.00	5.30	ALBERTA 2015	200	10.00	104.00
ALBERTA 2016	200	10.00	104.00	104.00	5.30	ALBERTA 2016	200	10.00	104.00
ALBERTA 2017	200	10.00	104.00	104.00	5.30	ALBERTA 2017	200	10.00	104.00
ALBERTA 2018	200	10.00	104.00	104.00	5.30	ALBERTA 2018	200	10.00	104.00
ALBERTA 2019	200	10.00	104.00	104.00	5.30	ALBERTA 2019	200	10.00	104.00
ALBERTA 2020	200	10.00	104.00	104.00	5.30	ALBERTA 2020	200	10.00	104.00
ALBERTA 2021	200	10.00	104.00	104.00	5.30	ALBERTA 2021	200	10.00	104.00
ALBERTA 2022	200	10.00	104.00	104.00	5.30	ALBERTA 2022	200	10.00	104.00
ALBERTA 2023	200	10.00	104.00	104.00	5.30	ALBERTA 2023	200	10.00	104.00
ALBERTA 2024	200	10.00	104.00	104.00	5.30	ALBERTA 2024	200	10.00	104.00
ALBERTA 2025	200	10.00	104.00	104.00	5.30	ALBERTA 2025	200	10.00	104.00
ALBERTA 2026	200	10.00	104.00	104.00	5.30	ALBERTA 2026	200	10.00	104.00
ALBERTA 2027	200	10.00	104.00	104.00	5.30	ALBERTA 2027	200	10.00	104.00
ALBERTA 2028	200	10.00	104.00	104.00	5.30	ALBERTA 2028	200	10.00	104.00
ALBERTA 2029	200	10.00	104.00	104.00	5.30	ALBERTA 2029	200	10.00	104.00
ALBERTA 2030	200	10.00	104.00	104.00	5.30	ALBERTA 2030	200	10.00	104.00
ALBERTA 2031	200	10.00	104.00	104.00	5.30	ALBERTA 2031	200	10.00	104.00
ALBERTA 2032	200	10.00	104.00	104.00	5.30	ALBERTA 2032	200	10.00	104.00
ALBERTA 2033	200	10.00	104.00	104.00	5.30	ALBERTA 2033	200	10.00	104.00
ALBERTA 2034	200	10.00	104.00	104.00	5.30	ALBERTA 2034	200	10.00	104.00
ALBERTA 2035	200	10.00	104.00	104.00	5.30	ALBERTA 2035	200	10.00	104.00
ALBERTA 2036	200	10.00	104.00	104.00	5.30	ALBERTA 2036	200	10.00	104.00
ALBERTA 2037	200	10.00	104.00	104.00	5.30	ALBERTA 2037	200	10.00	104.00
ALBERTA 2038	200	10.00	104.00	104.00	5.30	ALBERTA 2038	200	10.00	104.00
ALBERTA 2039	200	10.00	104.00	104.00	5.30	ALBERTA 2039	200	10.00	104.00
ALBERTA 2040	200	10.00	104.00	104.00	5.30	ALBERTA 2040	200	10.00	104.00
ALBERTA 2041	200	10.00	104.00	104.00	5.30	ALBERTA 2041	200	10.00	104.00
ALBERTA 2042	200	10.00	104.00	104.00	5.30	ALBERTA 2042	200	10.00	104.00
ALBERTA 2043	200	10.00	104.00	104.00	5.30	ALBERTA 2043	200	10.00	104.00
ALBERTA 2044	200	10.00	104.00	104.00	5.30	ALBERTA 2044	200	10.00	104.00
ALBERTA 2045	200	10.00	104.00	104.00	5.30	ALBERTA 2045	200	10.00	104.00
ALBERTA 2046	200	10.00	104.00	104.00	5.30	ALBERTA 2046	200	10.00	104.00
ALBERTA 2047	200	10.00	104.00	104.00	5.30	ALBERTA 2047	200	10.00	104.00
ALBERTA 2048	200	10.00	104.00	104.00	5.30	ALBERTA 2048	200	10.00	104.00
ALBERTA 2049	200	10.00	104.00	104.00	5.30	ALBERTA 2049	200	10.00	104.00
ALBERTA 2050	200	10.00	104.00	104.00	5.30	ALBERTA 2050	200	10.00	104.00
ALBERTA 2051	200	10.00	104.00	104.00	5.30	ALBERTA 2051	200	10.00	104.00
ALBERTA 2052	200	10.00	104.00	104.00	5.30	ALBERTA 2052	200	10.00	104.00
ALBERTA 2053	200	10.00	104.00	104.00	5.30	ALBERTA 2053	200	10.00	104.00
ALBERTA 2054	200	10.00	104.00	104.00	5.30	ALBERTA 2054	200	10.00	104.00
ALBERTA 2055	200	10.00	104.00	104.00	5.30	ALBERTA 2055	200	10.00	104.00
ALBERTA 2056	200	10.00	104.00	104.00	5.30	ALBERTA 2056	200	10.00	104.00
ALBERTA 2057	200	10.00	104.00	104.00	5.30	ALBERTA 2057	200	10.00	104.00
ALBERTA 2058	200	10.00	104.00	104.00	5.30	ALBERTA 2058	200	10.00	104.00
ALBERTA 2059	200	10.00	104.00	104.00	5.30	ALBERTA 2059	200	10.00	104.00
ALBERTA 2060	200	10.00	104.00	104.00	5.30	ALBERTA 2060	200	10.00	104.00
ALBERTA 2061	200	10.00	104.00	104.00	5.30	ALBERTA 2061	200	10.00	104.00
ALBERTA 2062	200	10.00	104.00	104.00	5.30	ALBERTA 2062	200	10.00	104.00
ALBERTA 2063	200	10.00	104.00	104.00	5.30	ALBERTA 2063	200	10.00	104.00
ALBERTA 2064	200	10.00	104.00	104.00	5.30	ALBERTA 2064	200	10.00	104.00
ALBERTA 2065	200	10.00	104.00	104.00	5.30	ALBERTA 2065	200	10.00	104.00
ALBERTA 2066	200	10.00	104.00	104.00	5.30	ALBERTA 2066	200	10.00	104.00
ALBERTA 2067	200	10.00	104.00	104.00	5.30	ALBERTA 2067	200	10.00	104.00
ALBERTA 2068	200	10.00	104.00	104.00	5.30	ALBERTA 2068	200	10.00	104.00
ALBERTA 2069	200	10.00	104.00	104.00	5.30	ALBERTA 2069	200	10.00	104.00
ALBERTA 2070	200	10.00	104.00	104.00	5.30	ALBERTA 2070	200	10.00	104.00
ALBERTA 2071	200	10.00	104.00	104.00	5.30	ALBERTA 2071	200	10.00	104.00
ALBERTA 2072	200	10.00	104.00	104.00	5.30	ALBERTA 2072	200	10.00	104.00
ALBERTA 2073	200	10.00	104.00	104.00	5.30	ALBERTA 2073	200	10.00	104.00
ALBERTA 2074	200	10.00	104.00	104.00	5.30	ALBERTA 2074	200	10.00	104.00
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ALBERTA 2077	200	10.00	104.00	104.00	5.30	ALBERTA 2077	200	10.00	104.00
ALBERTA 2078	200	10.00	104.00	104.00	5.30	ALBERTA 2078	200	10.00	104.00
ALBERTA 2079	200	10.00	104.00	104.00	5.30	ALBERTA 2079	200	10.00	104.00
ALBERTA 2080	200	10.00	104.00	104.00	5.30	ALBERTA 2080	200	10.00	104.00
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ALBERTA 2082	200	10.00	104.00	104.00	5.30	ALBERTA 2082	200	10.00	104.00
ALBERTA 2083	200	10.00	104.00	104.00	5.30	ALBERTA 2083	200	10.00	104.00
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ALBERTA 2085	200	10.00	104.00	104.00	5.30	ALBERTA 2085	200	10.00	104.00
ALBERTA 2086	200	10.00	104.00	104.00	5.30	ALBERTA 2086	200	10.00	104.00
ALBERTA 2087	200	10.00	104.00	104.00	5.30	ALBERTA 2087	200	10.00	104.00
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ALBERTA 2089	200	10.00	104.00	104.00	5.30	ALBERTA 2089	200	10.00	104.00
ALBERTA 2090	200	10.00	104.00	104.00	5.30	ALBERTA 2090	200	10.00	104.00
ALBERTA 2091	200	10.00	104.00	104.00	5.30	ALBERTA 2091	200	10.00	104.00
ALBERTA 2092	200	10.00	104.00	104.00	5.30	ALBERTA 2092	200	10.00	104.00
ALBERTA 2093	200	10.00	104.00	104.00	5.30	ALBERTA 2093	200	10.00	104.00
ALBERTA 2094	200	10.00	104.00	104.00	5.30	ALBERTA 2094	200	10.00	104.00
ALBERTA 2095	200	10.00	104.00	104.00	5.30	ALBERTA 2095	200	10.00	104.00
ALBERTA 2096	200	10.00	104.00	104.00	5.30	ALBERTA 2096	200	10.00	104.00
ALBERTA 2097	200	10.00	104.00	104.00	5.30	ALBERTA 2097	200	10.00	104.00
ALBERTA 2098	200	10.00	104.00	104.00	5.30	ALBERTA 2098	200	10.00	104.00
ALBERTA 2099	200	10.00	104.00	104.00	5.30	ALBERTA 2099	200	10.00	104.00
ALBERTA 2100	200	10.00	104.00	104.00	5.30	ALBERTA 2100	200	10.00	104.00
ALBERTA 2101	200	10.00	104.00	104.00	5.30	ALBERTA 2101	200	10.00	104.00
ALBERTA 2102	200	10.00	104.00	104.00	5.30	ALBERTA 2102	200	10.00	104.00
ALBERTA 2103	200	10.00	104.00	104.00	5.30	ALBERTA 2103	200	10.00	104.00
ALBERTA 2104	200	10.00	104.00	104.00	5.30	ALBERTA 2104	200	10.00	104.00
ALBERTA 2105	200	10.00	104.00	104.00	5.30	ALBERTA 2105	200	10.00	104.00
ALBERTA 2106	200	10.00	104.00	104.00	5.30	ALBERTA 2106	200	10.00	104.00
ALBERTA 2107	200	10.00	104.00	104.00	5.30	ALBERTA 2107	200	10.00	104.00
ALBERTA 2108</									

COMPANY NEWS: UK

Budgens hits £3m despite competition

By Andrew Bolger

BUDGENS, the small food retailing chain, maintained its recovery in profitability in the opening half year in spite of what it described as "unprecedented competitive action" by the leading supermarket groups.

The chain, where institutional investors installed new management in 1991, increased pre-tax profits from £2.24m to £3.07m in the six months to November 8, although turnover slipped slightly to £154.2m (£156.6m).

Mr John von Spreckelsen, chief executive, said that last year the big supermarket chains such as Sainsbury, Tesco and Waitrose opened stores with an area of 800,000 sq ft in the vicinity of Budgens' outlets, which have a total area of 600,000 sq ft.

He added: "To hold turnover in the face of such competition indicates the improvements we have made to our stores to enhance customer loyalty, and augers well for the future."

Although the number of people using Budgens' stores increased slightly, the group suffered from a lower spend by individual customers, especially during August, September and October, together with

a severe deflation in product prices.

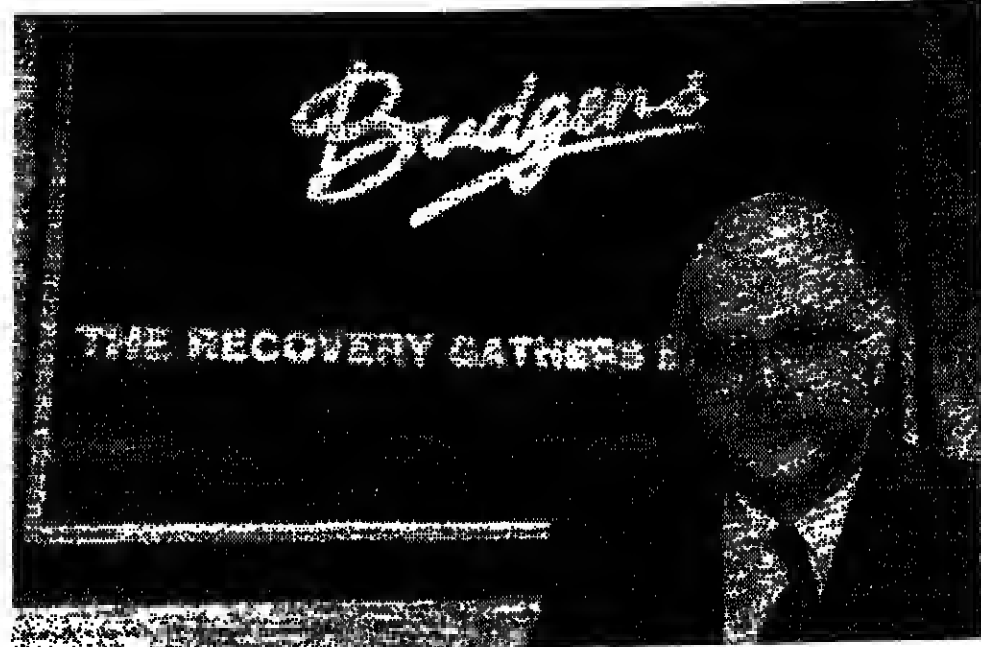
Mr von Spreckelsen said that although it had been impossible to increase prices in the difficult trading environment, the group had increased operating margins from 2.08 per cent to 2.72 per cent.

In line with other food retailers, Christmas trading started slowly but improved right through to Christmas Eve, although Budgens is traditionally less affected by Christmas trade than its larger rivals.

An exceptional charge of £250,000, compared with a gain of £942,000 last time, covered the costs of closing four stores in poor locations. The group, which has just under 100 stores, opened three new stores during the half-year and a further two have come on stream since then. Two more openings will take place in central London before the year-end.

Earnings per share were 1.46p (1.46p). The interim dividend was passed again, but the board said it was confident that it would be able to resume dividend payments again with the full-year results.

Positive cashflow, control of working capital and the proceeds from 1991's £21.7m placing helped reduce interest payment from £1.9m to £938,000.



John von Spreckelsen: improvements have enhanced customer loyalty and augur well for future

COMMENT

Mr von Spreckelsen's new management team continues to make sensible progress, but the degree of competition it faces is starkly illustrated by the amount of competing space other supermarkets have opened in the past year. The group has gained from

improved buying power, distribution and local pricing policies, but analysts wonder how much more benefits there is to come. There was some disappointment that an interim dividend was not paid, but that again seems to reflect justifiable caution about the trading outlook. Forecast full-year

profits of £5.7m put the shares, down 1p at 46p, on a prospective multiple of 14.4, a slight discount to the sector. The shares have risen nearly 50 per cent since August, and seem high enough - particularly given long-term doubts about whether there really is a place in the high street for Budgens.

Carlton chief gets 84% pay increase

By Raymond Snoddy

MR MICHAEL Green, chairman of Carlotto Communications, the broadcasting and media services group, received a pay rise of 84 per cent last year taking his total remuneration to £230,000.

The rise came at a time when Mr John Major, the prime minister, has been urging senior executives to show restraint on pay.

Mr Green received a rise of £122,000 on his basic pay, taking it to £400,000. A further bonus of £120,000 was linked to a 16 per cent increase in Carlton's earnings per share under an incentive scheme.

The pay rise was made by a remuneration committee chaired by Lord Sharp, the former Cable and Wireless chief, and whose other members are Mr Nigel Wray, a non-executive director, and Mr Green himself.

Sir Derek Birkin, chairman of RTZ and a non-executive director of Carlton, will join the committee next month.

A review of Mr Green's salary, supported by outside consultants, concluded that "the chairman's salary failed to

recognise the significant contribution that he makes to the company, the progress the company has made in the last year and the market level of remuneration of a person of his status within the company."

In the year to September 1992 turnover at Carlton increased by 17 per cent to £701.6m, pre-tax profits by 15 per cent to £102.3m and earnings per share by 18 per cent to 34.2p.

The average pay and bonus package for the chairman of a FT-SE 100 company is about £400,000 with total packages ranging from £148,000 to £5.2m.

Mr Nigel Walsley, chief executive of Carlton Television, received a one-off bonus of £250,000 "for his services relating to the company's broadcasting interests." The sum almost certainly relates to Carlton's victory over Thames Television in the competitive tenders for new franchises and for preparing the company for going on air. The bonus took Mr Walsley's salary for the year to more than £490,000.

Five directors were awarded options over 341,000 shares during the 1992 financial year.

ML launches £14m rescue rights issue

By Peggy Hollinger

ML HOLDINGS, the loss-making defence and aerospace group which has been the focus of bid speculation for the past year, yesterday launched a rescue rights issue to bolster its balance sheet.

The company, which is 7 per cent held by the acquisitive TT Group, called for £14.3m by way of a 2-for-1 issue of 100.5m shares at 15p. ML closed steady last night at 15p.

Mr Howard Grant, the new chief executive, said that without the rights proceeds ML would breach its financial covenants.

He denied ML had been forced down the rights issue route by banks. "We did not have a gun at our head," he said.

Yet the banks have made receipt of the rights proceeds conditions for renegotiated facilities. Previous financial arrangements were due to fall from £27m to £20m on April 1, but the banks have agreed to a

three-year facility of up to £20m and an overdraft allowance of £3m.

Without the proceeds, debt would be "slightly higher" than the £27m reported last year. After the rights, gearing would fall from 114 per cent at the year-end to less than 50 per cent.

Mr Grant said 1992-93 was "a lost cause". Mr John Bryson, finance director, said trading conditions remained similar to the first half, when the group reported a £1.48m loss.

Mr Grant said ML expected a total of £3.4m in provisions and write-offs for the current year. The proceeds of the rights issue would reduce ML's debt to a "more appropriate level and allow investment in the group's businesses."

This would include about £4m of inflow acquisitions and some equipment renewal. The effects of recent restructuring would not be felt until next year. Mr Grant expected ML to reap a £2m benefit from the 18 per cent cut in jobs.

US recovery boosts Domino

By Alan Cane

A STRONG recovery in the US helped Domino Printing Sciences, the Cambridge-based European market leader in continuous inkjet printing, to push profits before tax up 32 per cent in a slowing market.

Interest income totalling £1.81m also helped boost pre-tax profits to £11.94m against £9.03m last year.

Mr Howard Whitesmith, the managing director, said that if the interest stream - derived from cash accumulated through a rights issue in 1991 - were stripped out together with a first year operating loss of £492,000 on the company's new PackTrack operations, the growth of the core business was broadly equivalent to that of the previous year.

Sales grew 19 per cent, from £50.37m to £71.61m, while operating profits increased by 12 per cent from £9.07m to £10.13m.

Earnings per share were up 8.4 per cent at 30.02p (27.69p) and a final dividend of 4.5p makes a total of 7.2p, a 16 per cent advance on the 6.25p paid for 1991.

The share price closed at 506p, up 35p. Domino is one of a small group of principally UK-based companies which have benefited from worldwide legislation obliging manufacturers to stamp sell-by dates or lot numbers on foods,

pharmaceuticals and beverages.

Mr Gerald Dennis, Domino chairman, said he was pleased by progress in the US. "Strengthened management and an expanded sales force have enabled us to increase our market share in a sluggish economy. In Europe, following a strong previous year, growth has moderated, reflecting the more serious economic circumstances."

The company has diversified from commercial inkjet printers into the PackTrack mimeographic printing technology, and 17 of these printers were installed in the first year of operation.

So far, Mr Dennis said, no acquisition opportunities had presented themselves.

COMMENT

Domino continues to dominate the UK and European market for commercial inkjet printers although its young rival Linx is taking some sales. In Europe, the French competition Imajia is seeking a financially sound partner and is, at present, a reduced threat. Domino's recovery in the US where sales have risen from £12.5m last year to £17.6m is particularly encouraging and suggests the company could take further market share from its principal competitor Videjet. Analysts are suggesting £13.25m before tax giving 33p of earnings and a prospective p/e of 15.3. It looks a sound bet.

Apax sells Sterling stake

By Peggy Hollinger

THE VENTURE capitalist which backed a management buy-out 10 years ago at Sterling Publishing Group, owner of Debut's Peacocks, yesterday sold the final tranche of its original investment, resulting in an overall profit of £9.7m.

Apax Venture Capital Fund said it had sold its holding in Sterling following an approach from stockbroker, Granville Davies. The stake comprised 12.7 per cent of the ordinary, sold at 110p each, and 8 per cent of the convertible cumulative redeemable preference stock at 315p.

Proceeds of the disposal amounted to £6.26m. This is in addition to £4m received in previous sales and dividends.

Granville placed the shares with eight institutions, including Lazard's and Legal & General.

Mr Ronald Cohen, chairman of Sterling and of Apax Partners, said the firm had initially invested £500,000 in the company in 1983. "It has been a tremendous investment for us," he said.

The Apax Fund was originally set up in 1981, with a 10-year life. It has thus had an obligation to dispose of the Sterling stake, its largest investment, for some time.

Shandwick slightly above expectations with £2m

By Gary Mead, Marketing Correspondent

SHANDWICK, the public relations agency, reported pre-tax profits of £2m, slightly better than anticipated, for the 12 months to October 31, against a loss of £1.4m for the previous 15 months.

Turnover was £157m (£198m) for operating profits of £11.9m (£14.4m) before exceptional costs of £2.85m, of which £3.1m related to refinancing and £750,000 to the employee share ownership plan. There was also an extraordinary charge of £4.5m covering the sale of three non-core businesses.

At October 31, net debt was £62.1m, in line with expectations. Last December Shandwick's bankers agreed to extend facilities of £69m until

the end of January 1994.

Shandwick grew rapidly through acquisitions in the 1980s. Last year it made acquisition-related payments of £8.8m and estimated that further payments totalling £15.2m would be made over the next four years with £5.9m falling due this year.

Mr Peter Gummer, chairman and chief executive, said last year had been very difficult but some "encouraging signs in major markets served by the group give us increased confidence in the current year."

Operating margins of the US companies, where Shandwick generates 53 per cent of its business, were above 20 per cent.

Earnings per share were 0.7p (8.9p losses). No final dividend will be paid.

Shaw to confront rebels

THE EMBATTLED board of Arthur Shaw, the loss-making West Midlands building materials group quoted on the USM, is due to set the date today for an extraordinary meeting to consider rebel shareholders' calls for the removal of Mr Gordon Pearson, the chairman.

The rebels, who claim the support of shareholders controlling 49 per cent of the equity, want to replace Mr Pearson with Mr Ian Tickler,

his predecessor, whose family founded Shaw and which still controls a 13.4 per cent stake. They also want to reappoint Mr Donald Crammond who was ousted from the board last August.

Last week Mr Pearson, who controls a 15 per cent equity stake, obtained a temporary High Court injunction preventing two former directors from being re-appointed, or seeking re-appointment to the board. This was lifted yesterday pending a full hearing of the case next week.

Glaxo to re-enter OTC market

By Paul Abrahams

GLAXO, Europe's largest pharmaceuticals company, yesterday confirmed its intention to re-enter the over the counter (OTC) non-prescription drugs market.

The group announced that Mr Arthur Pappas, an existing board director, would take responsibility for OTC products. His task, according to the company, will be to develop and implement an OTC strategy for the group's existing product portfolio.

All possible methods of achieving this would be reviewed, said Glaxo. According to analysts, this might include creating, manufacturing and marketing OTC products from scratch, making an acquisition, or securing a series of co-development and co-marketing alliances.

During the past week, both the UK and US analysts have been worried that Glaxo might dilute its earnings by acquiring Warner-Lambert, the US fourth largest OTC group after Procter and Gamble, Johnson & Johnson, and American Home Products. Glaxo's shares fell 13p yesterday to 682p in a sharply rising market.

Mr Mark Brewer, pharmaceuticals analyst at brokers Credit Lyonnais Laing, said Glaxo's announcement was part of a strategy to protect some of Zantac's cash-flow. New drugs, such as Astra's Loser, are taking market share. The medicine's US patents up to 2002 are also being challenged. If they are successfully challenged, the drug could face generic competition after 1995.

Mr Pappas is relocating from Singapore to the US where both of Glaxo's main competitors in the anti-ulcer market, Merck with Pepcid and Smith-Kline Beecham with Tagamet, are planning to move their products OTC.

Analysts believed that Glaxo would be unable to convince regulatory authorities to license full-strength Zantac for OTC use, and would have to combine a weaker version with some form of anti-acid for upset stomachs.

Mr Pappas keeps his position as managing director for Latin America. He is handling over responsibility for Asia Pacific to Mr Neil Maidment, managing director Glaxo China and Glaxo Hong Kong who becomes an executive director.

US stakebuilding clouds future for Wessex Water

By Angus Foster

WESSEX WATER's future has simultaneously become clearer yet more murky.

Yesterday's fund raising and acquisition by its joint venture waste business, Wessex Waste Management, signalled the company's determination to build a meaningful arm outside the water core, and ended speculation that it may branch out into a third area.

At the same time, however, the increased shareholding in Wessex by its joint venture partner, Waste Management International, which could rise to 23 per cent in 1995, raises questions about the US company's longer-term ambitions.

Both sides sought to play down the significance of the increased shareholding yesterday. Mr Nicholas Hood, chairman of Wessex Water, said: "They've never bought into a utility before, and the business they are interested in is Wessex Waste Management, not Wessex Water."

However, some analysts point out that Wessex Water derives more than 70 per cent of operating profits from sewerage rather than water supply, suggesting WMI's intentions may be wider than Mr Hood implied. "WMI like to have control, and eventually they will want to have control of Wessex," one observer said.

Despite these complications, yesterday's acquisition was well received. Wessex has a good reputation with the stock market, where the original 1991 deal establishing the joint venture was applauded.

Because Wessex is one of the smaller of the 10 privatised water services companies, it is better placed to build up a meaningful non-core business. If regulation of the water companies becomes tougher after the 1995 interim review, as many observers expect, earnings from non-core businesses should be secure and will maintain dividend growth.

Following the acquisition, WWM should generate annual turnover of more than £70m and profits before tax of at least £11m, before the benefit of cost savings, described as considerable, flow through.

By 1995, WWM's contribution to Wessex group profits could have doubled from 7 per cent to 15 per cent. This would be one of the highest non-core contributions to a water company.

Wessex and WMI, the international arm of Waste Manage-

ment of the US, are both betting that environmental law changes which come into effect in April will benefit larger operators at the expense of "cowboys", and improve margins. Both companies said they made the acquisition on the basis of assumed earnings growth and "significant" additional contracted turnover.

WWM will also probably have the largest war chest in the waste sector, since Wessex's £88m available for investment will be matched by WMI. Assuming sellers can be persuaded to lower their asking prices, WWM could soon emerge as market leader, especially since the acquisition takes it into the important - although low margin - area of municipal waste.

As yesterday's purchase price suggested, acquisitions will not be cheap. Wessex said the £113m price tag, payable in cash on completion then in three annual instalments, was good value, even though the NFC division being acquired reported operating profits of only £4.4m in the year to October 2.

Wessex said the price was fair because of the amount of consented landfill and contracted turnover it is buying. However, its status as a lowly rated water stock meant some dilution was inevitable when building a highly rated waste division.

NetWest Securities yesterday revised its estimates for Wessex's profits in 1993-1994, when the latest acquisition will have its first meaningful effect, from £90m to £98m. However, on a fully diluted basis, earnings per share will fall from 68p to 58p.

Mr Peter Hyde, at Kleinwort Benson, said further dilution could not be ruled out. "Their strategy is to build a waste management business, and that is going to be expensive because of the rating they are on," he said.

Part of Wessex's aim is to narrow the gap between its rating and that of the waste sector. It believes shareholders will be rewarded as the proportion of earnings from waste increases, and the company's rating begins to reflect both its water and waste operations.

What may help the rating sooner, especially as the expiry of the government's special share grows closer in 1995, is speculation about WMI's intentions. Wessex could be the first water company to develop a bid premium.

Refinancing would take Cranbrook private

By Paul Taylor

THE MERCHANT Navy Officers' Pension Fund will take control of Cranbrook Electronic Holdings, the USM-traded distributor of electronic components, under emergency refinancing proposals put forward by the board yesterday.

The proposals require shareholders, including several institutions, to write off their equity investments to a large degree. The share quote would also be cancelled.

Following the refinancing, which would include the injection of more than £1m of new equity capital, the pension fund will own 103.8m new shares, or 99.3 per cent of Cranbrook's new equity.

Existing shareholders, other than the pension fund, will end up with 716,524 new shares, representing the remaining 0.7 per cent equity stake in the new private company.

The package, subject to shareholders approval, was made necessary by Cran-

brook's deteriorating financial position which was blamed on "extremely difficult trading conditions".

National Westminster Bank considered requesting the appointment of a receiver in December. However, that move was forestalled by the pension fund, which owns a 27.4 per cent stake, and all of the company's 9 per cent partly convertible loan stock agreeing to provide Cranbrook with a total of £150,000 in secured loans.

New issues show declining trend

By Richard Gourlay

NEW COMPANIES last year raised more money through flotations than in any year since 1987 but the number of new issues continued to decline, according to KPMG Corporate Finance.

The number of full listings fell from 81 to 64 and entrants to the USM were down from 10 to six. The total raised increased from £1.6bn to £2.3bn.

KPMG's figures exclude the effect of the Abbey National flotation in 1989 and government privatisations.

Mr Neil Austin, head of new issues at KPMG, said the larger average size was further evidence that the Stock Market was not serving the interests of smaller companies.

Almost all USM companies and 88 per cent of listed companies had market capitalisations of less than £20m and faced problems of liquidity in their shares.

While flotation remained an excellent route for some companies, smaller quoted companies and some non-quoted companies were increasingly short of access to new capital.

"There are well run, smaller companies which need access to equity if they are to grow," he said. "Often they are not yet big enough to generate the interest needed to have a 'liquid market' in the shares after flotation." Development capital was not always an option.

Mr Austin called for institutional investors to consider setting up a secondary market which could be restricted to "sophisticated investors", who might be made insiders, and who did not need the same degree of protection that the general public required.

Hanson sees green shoots

By Maggie Urry

LORD HANSON, head of the Anglo-American conglomerate, told shareholders at the group's annual meeting yesterday that he was "heartened" by signs that the UK and US were moving out of recession. The base rate cut was "good news", he said.

Orders were improving, but he warned that margins were tighter than last year and that the recovery in profits would lag economic recovery because of the amount of stock in the pipeline. Hanson shares rose 6½p to 243½p.

Further details of the \$500m (£329m) asset exchange between Hanson and Santa Fe Pacific, the railroads and min-

erals group, were also announced.

Hanson is swapping Gold Fields Mining Company (GFM), which has two gold mines in Nevada and California, for Santa Fe's coal and aggregates businesses. These will be integrated into Hanson's Peabody, the world's second largest privately-owned coal producer, and Beazer subsidiaries respectively.

Hanson said there would be "no significant gain or loss as a result of this transaction". A straight exchange of assets is deemed by the US tax authorities to be tax neutral.

Originally Hanson and Santa Fe were talking about swapping GFM for Santa Fe's coal mines, but it was agreed that

Santa Fe should include its aggregates businesses as well to make an equal swap.

Hanson is exchanging assets with a tangible net worth of \$150m, but with the goodwill attached to GFM from the 1989 acquisition of Consolidated Gold Fields, the assets are reckoned to be worth about \$500m.

GFM's pre-tax profits in the year to September 30 1992 were \$52m, but the declining gold price meant profits were expected to fall in the current year.

Santa Fe's coal and aggregates businesses are in the books at \$131m, but are also deemed to be worth about \$600m. Pre-tax profits in 1991 were \$53m.

See Observer



Lord Hanson: profit recovery will lag economic recovery

The CO-OPERATIVE BANK

£75,000,000
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Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 26th January, 1993 to 26th April, 1993 the following information will apply.

1. Rate of Interest: 6½% per annum
2. Interest Amount payable on Interest Payment Date:
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Per £50,000 nominal
3. Interest Payment Date: 26th April, 1993

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RHONE-ALPES

The FT proposes to publish this survey on February 19 1993. This will be a detailed analysis of a major economic region of France, the first since the inception of the Single European Market.

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FT SURVEYS

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FT-SE may reach 7,000 by end of decade says BZW

By Philip Coggan,
Personal Finance Editor

THE FT-SE 100 index could reach the 7,000 level by the end of the decade, said Mr Michael Hughes, managing director of BZW Economics & Strategy, yesterday.

At the launch of the BZW Equity-Gilt Study, Mr Hughes said he expected equities to continue to outperform gilts and cash over the next few years. However, the gap between returns would narrow. BZW's long-term data shows gross real returns from equities of 7.3 per cent per annum, from gilts of 1.6 per cent per annum and from treasury bills of 1.04 per cent per annum. Over the next few years, BZW is looking towards real returns of about 6.5 per cent on equities and 3.5 per cent on gilts. This narrowing of the gap will be caused, says BZW, by lower

real dividend growth and by lower rates of inflation than occurred in the 1970s and 1980s.

The research shows that 6 per cent is a pivotal figure for inflation. When inflation is below that level equity prices outperform house prices; above that level the reverse is the case.

The BZW study is of little comfort for a government trying to fund a large budget deficit through gilt sales. The firm constructed a series of optimal portfolios for investors, from those who wished for minimum risk to those seeking the maximum return.

At the cautious end, almost all the portfolio should be in cash, with just 2.4 per cent in gilts.

At the high-risk return, 100 per cent should be in equities. Gilt did not figure in any of the medium-risk portfolios.

Reduced interest charge lifts Dale 9%

By Peggy Hollinger

LOWER interest charges helped Dale Electric International, the power and lighting group, lift interim pre-tax profits by 9 per cent to £544,000.

Mr Iain Dale, chairman, said the Yorkshire-based company had made progress on reducing debt during the first half.

Gearing had fallen from 110 per cent at the year-end to 100 per cent, and was expected to fall substantially following the sale of four overseas businesses due for completion in April.

The sale of five businesses in Nigeria and France were part of Dale's effort to refocus on power generation.

Interest charges benefited from the steady decline in UK base rates, falling from £362,000 to £218,000.

Operating profits for the six months to November 1 were static at £1.48m on sales 29 per cent ahead at £30.9m.

That was partly because of the inflated value of sterling before September. Dale's export prices had been on average about 20 per cent higher than the previous year, said Mr Dale.

That resulted in a sharp decline in the group's order book at the half-way stage from £31m to £22m.

"We are only now starting to rebuild the order book again," Mr Dale said. However, he added:

"With the hole created by the overvalued pound in the first half, we will be short of some business in the second half."

Next year would be more encouraging, Mr Dale said. After an "awful first half" the aerospace ground power division was beginning to show signs of life.

Mr Dale said the restructuring begun in October had resulted in the loss of 12 per cent of the 680-strong workforce.

The interim dividend is being maintained at 2p - last year's total was 5.1p - while earnings improved from 2.79p to 3.02p.

Workers from the New World uptight

Tate & Lyle faces a stormy AGM because of a dispute in the US, writes Nikki Tait

COULD Britain's Tate & Lyle, which acquired AE Staley, the Illinois-based corn syrup producer, for \$1.48bn five years ago, face a stormy annual meeting today in London? Some of its US workers are threatening just that.

They are representatives of Local (branch) 837 of the Allied Industrial Workers, which counts 800 Staley employees - mainly process-workers, technicians and mechanical operatives - at the Decatur plant among its members. Last September, the union's three-year employment agreement with the company expired, and management's proposed new contract is encountering stiff opposition.

The fight is not, in itself, about money. The company is offering about 10 per cent, spread over three years, for the average employee, which squares with labour demands.

What has distressed the union are Staley's demands for changes in working practices - including the subcontracting of some work, a restructuring of holiday rights, insurance concessions, "flexibility" on assigning shifts, erosion of union seniority rights, and changes to the grievance procedure. Management's response is that these concessions are needed to keep the plant competitive.

As with so many labour disputes, the contract battle seems to have exhausted other festering concerns. Union officials, for example, claim that Staley has fared increasingly badly in terms of safety standards and environmental

issues since Tate took over. They point to one employee - a 44-year-old maintenance worker called James Beals - who died after being overcome by toxic fumes while repairing a processing tank, and to a \$1.8m fine levied by the federal Occupational Safety & Health Administration against Staley in 1991. Staley replies that it has spent \$10m on safety matters alone since 1990.

Another bone of contention is a pipeline, built recently, between the Staley corn mills and those of Archer-Daniels-Midland, the big neighbouring agribusiness which holds a 6 per cent stake in Tate.

The pipeline has never been used, but employees believe that starch slurry could be shipped through this, making it easier for Staley to operate if it faced a strike or lock-out. (Staley/Tate says the pipeline is designed for the shipping of surplus slurry between the two companies and was not built with an eye to a labour dispute.)

The present state of play is stalemate. Management and union last met in the late autumn, and nothing further is planned. Staley has unilaterally imposed some aspects of its proposed contract, although these would be adjusted for any final contract. "Collective bargaining never began - it was always dictatorial," says Dave Watts, president of the local, who is leading a delegation to today's AGM in London.

But what makes the Staley dispute noteworthy is the strategy being adopted by the union side - typifying the way the

wind is blowing in the organised labour movement at present.

It is important to realise that Decatur, in terms of US geography, is a near-neighbour of Peoria. Here, a bruising five-and-a-half-month strike at Cater-

pillars. These may range from an attack on a corporation's financial links - thus dragging banks and insurance companies into a dispute - to spotlighting its environmental practices.

Mr Rogers counts labour

The tactics adopted by the union side make the Staley dispute noteworthy. After consulting with various labour academics, the workers have called in Ray Rogers, a New York-based labour activist, to advise them on the conduct of their fight.

pillar, the earth-moving equipment company, collapsed last year when management threatened to replace the strikers. With workers' resolve apparently waning in face of this pressure, the powerful United Auto Workers union called off the strike, and the company was able to impose its desired terms.

The Staley local, painfully aware of the Caterpillar strikers' humiliation, made a conscious decision to tread more delicately. Realising that it is neither large nor wealthy, it eschewed the strike weapon and, after consulting with various labour academics, has called in Ray Rogers, a New York-based labour activist, to advise.

Mr Rogers, who operates out of paper-strewn offices in Greenwich Village, has a reputation for applying hard-line, but less conventional, pres-

campaigns at JP Stevens, the textile company, American Airlines and international Paper among his trophies. He is also currently working for the Newspaper Guild in its battle with Mort Zuckerman, new owner of the New York Daily News.

His approach at Staley has been true to form. Local mail shots, for example, have urged a public boycott of First of America Bank Corporation, a sizeable Midwest bank, which has cross-directorships with both Staley and Caterpillar.

This prompted Mr Robert Powers, Staley's chairman and a Tate director, to resign from the bank's board earlier this month. Mr Rogers says he has only begun. "We will continue to go after First of America, but there will be another target, a major financial target - a bank or insurance company - of our own."

Other leaflets and publicity materials have made much of the safety issues, including Mr Beals' death, and a second line of attack is threatened, namely consumer pressure. Here, the likely target would appear to be Tate's Domino Sugar, which is a household name and is stocked on the shelves of any US supermarket.

This business has labour problems of its own. Its New York City plant, a prominent feature on the Brooklyn waterfront, has faced a 15-week-old strike by the Longshoremen's union. Again, the dispute is principally over work-rule concessions, and workers continue to strike after voting last week against revised proposals. Tate, meanwhile, has been shipping sugar into the north-east from Maryland and Louisiana instead.

And there are clearly attempts to step up the attack outside the US, both through British unions, and, perhaps, investors in Tate. Mr Rogers claims that a brawl is being done of pension fund shareholders with ethical investment guidelines who might be susceptible to pressure.

Meanwhile, the Tate annual meeting looms large on the calendar. Mr Rogers says that eight union members have shares and would be entitled to attend. "We'll take the fight wherever necessary," adds Dave Watts.

Whether any of this rattles Tate's cage, an ocean away from Decatur, is another matter. But with its members still getting paid, local 837 thinks it has a better chance than it would on the picket-lines, in the post-Caterpillar world.

Charterhouse to launch smaller companies trust

CHARTERHOUSE Tilney, the stockbroker, is attempting to launch a new investment trust which will specialise in smaller companies, writes Philip Coggan.

The trust will concentrate on the smallest quoted stocks, the 1,000 or so with market capitalisations of less than £30m. Smaller company shares are widely expected to enjoy a revival after four successive years of underperforming larger stocks. Issue details have not been

settled but the trust will have a fixed life and warrants in an attempt to limit the perennial problem of investment trust new issues - that the shares fall to a discount to net asset value.

The launch is expected to take the form of an offer for subscription in February.

The chairman of the trust will be Sir Peter Michael, who also chairs Cray Electronic Holdings. The fund manager is expected to be Rutherford Asset Management.

Ecclesiastical determines value for St Andrew

ECCLESIASTICAL Insurance Office has determined the value of its offer for St Andrew Trust, the investment trust specialising in smaller companies, writes Philip Coggan.

The offer was based on 93 per cent of St Andrew's formula asset value. As of January 22, this was 253.75p per share; accordingly the offer should be worth 235.99p.

However, EIO has paid 237.65p for shares in the market and has extended this offer (in cash) to all shareholders. The revised offer will be open until February 8.

EIO has obtained over 50 per cent of St Andrew and does not wish to obtain more than 75 per cent. Accordingly the insurance group is not seeking further acceptances.

Murray Smaller Trust raises net asset value

By Matthew Curtin

MURRAY Smaller Markets Trust, the Glasgow-based investment trust specialising in the world's less accessible stock markets, improved net asset value per share by 11.6 per cent to 302.7p, against 271.2p over the year to November 30.

Net revenue for the six month period fell to £1.29m (£1.34m) for earnings of £2.29p (£2.39p). The interim dividend is raised from 1.25p to 1.36p.

Mr David Briggs, a director of Murray Johnstone, the trust's management arm, said

many markets in which the trust was invested fell sharply in local terms in the period. The exception was Malaysia which increased by 17 per cent.

In contrast, the FT-A world index rose nearly 17 per cent because of the strong performance in sterling terms of the US and Japanese markets, to which the trust was minimally exposed.

The trust had taken profits in Malaysia, but was "comfortable" with its heavy Far East weighting. Since November there had been recoveries on the Hong Kong, Mexican, and Argentinian markets.

Powell Duffryn in Irish fuel merger and US disposal

John Kelly, Powell Duffryn's wholly-owned Belfast-based coal and oil distribution subsidiary, has been merged with Lanes Group, the Northern Ireland fuel distributor which is owned by Tedcastle McCormick.

Powell received £6m cash for the equalisation of the net asset values of the two businesses and repayment of inter-company debt.

It owns 50 per cent of the enlarged entity.

In the year to March 31 1992 Kelly made trading profits of £2m and had net assets with a book value of £4m net of inter-company debt.

The impact of the transaction is neutral to Powell Duffryn in balance sheet terms.

Powell has also disposed of its 50 per cent interest in Aquapore Moisture Systems, an irrigation hose manufacturer in Phoenix, Arizona, for a cash consideration of \$6m (£3.9m).

Lister loss rises after exceptional

LISTER & CO, which manufactures a wide range of textile products, incurred losses in the six months ended September 26. The deeper pre-tax deficit of £1.62m, against £1.38m, included an exceptional debit of £747,000. Turnover for the period was up from £13.51m to £16.45m.

The exceptional charge consisted of redundancy costs and stock write-downs incurred in a restructuring plan.

Mr Brian Smith, chairman, said despite continued recessionary trends in the UK and export markets, sales in the yarn and woollen fabric businesses had improved, although margins remained very competitive.

Losses per share deepened to 9.97p (8.52p).

Cantors declines to £175,000

A fall in pre-tax profits, from £206,000 to £175,000, was

announced by Cantors, the furniture, carpets and bedding retailer, for the half year to October 24.

Mr Harold Cantor, the chairman, said difficult trading conditions had shown through in the results. However, the company was now in its winter sale period and trading to date, he said, although still depressed, had been in line with expectations.

Turnover amounted to £28.7m (£30.2m). Earnings per share declined from 0.98p to 0.76p but the interim dividend is maintained at 1p.

John D Wood cuts deficit to £77,000

John D Wood, the USM-quoted estate agent, reported a reduced pre-tax deficit of £77,000 for the six months to end-October.

That compared with a loss of £194,000 and was incurred on turnover down by 7 per cent from £2.66m to £2.37m. Losses per share came out at 0.9p (1.5p).

Mr George Pope and Mr Ian Homersham, joint chairmen, said that at the time of their statement in August they had enjoyed three profit-making

months. However, there had been losses since then.

Losses reach £0.88m at Reject Shop

Losses at the Reject Shop, the USM-quoted houseware retailer, rose from £587,000 to £884,000 pre-tax for the 28 weeks to September 27. Turnover expanded from £9.9m to £9.13m.

The directors said the figure was better than they had budgeted for. However they were cutting the interim dividend from 1.55p to 0.5p. Losses per share widened to 8.01p (3.97p).

The second half traditionally compensated for a weaker first half. However, sales during September, October and November were "very disappointing" and although the crucial Christmas period was "considerably better", sales were "below expectations".

Heritage back in the black

Heritage, the USM-quoted housewares importer and distributor, returned profits of £53,000 pre-tax for the six months to October 31, the company's first

profitable period since 1989.

The profit, which compared with losses of £96,000, was scored from a turnover of £6.17m (£5.36m). Interest charges were cut to £202,000 (£246,000).

Earnings per share emerged at 0.98p (losses 1.78p).

Marks and Spencer moves into Austria

Marks and Spencer is to enter the Austrian market by opening two franchised stores in Vienna in the next two months. The stores will sell lingerie, toiletries and cosmetics.

The stores will be operated by Thomas Feldmann Handels-gesellschaft, a new venture formed by a member of the family which owns Albert Matzner, a leading Austrian women's wear retailer.

Berisford to get £6m for Hunter Saphir

Berisford International, the commodities and property group in the process of selling most of its businesses to repay debt, will receive £6.1m if Albert Fisher's £29m agreed bid for Hunter Saphir, the

fresh produce group, goes through.

When the cash from this sale, and others agreed but not yet completed, comes in, Berisford will have no net debt. At its peak, Berisford's debts totalled £1.2bn. The group is now looking for acquisitions.

The Hunter Saphir bid gives Berisford a £2.1m profit on the carrying value of its stake in Hunter Saphir. Berisford holds 4.9m Hunter Saphir shares, which had been written down to nil, and 4m £1 preference shares. Berisford took the stake in 1987 when it sold some food businesses to Hunter Saphir.

Pilkington contact lens plant approved

The US Food and Drug Administration has given approval to Pilkington's contact lens solution plant in Phoenix, Arizona and for one of the product lines. Approval for the other lines is expected to follow.

Pilkington, the glass group, had been awaiting approval for some time and will now be able to sell solutions. This will be a step in its plans to revitalise the ailing US contact lens business.

LEICESTERSHIRE

The FT proposes to publish this survey on

March 5 1993 from its print centres in Tokyo, Frankfurt, Paris, New York and London. It will be read by senior businessmen and government officials in 160 countries worldwide.

It will be of particular interest to the 130,000 directors and managers in the UK who read the weekday FT.* If you want to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with Leicestershire, call

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Data source: * BMRC Businessman Survey 1990

FT SURVEYS

BASE RATE

With effect from close of business on

26th January 1993

Base Rate is decreased from

7% to 6%

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Yorkshire Bank Base Rate will be varied accordingly.



Yorkshire Bank

Head Office: 20 Merrion Way, Leeds LS2 8NZ.

BASE RATE CHANGE

Union Bank of Switzerland, London

announces that

with effect from the close of business

on 26th January, 1993

its Base Rate was reduced from

7% PA to 6% PA.



Union Bank of Switzerland, PO Box 428,
100 Liverpool Street, London EC2M 2RH.
Incorporated in Switzerland with limited liability.

Appointments Advertising

appears every

Wednesday & Thursday

Friday

(International edition only)

Lloyds Bank Base Rate.

Lloyds Bank Plc has reduced its Base Rate from 7.0 per cent to 6.0 per cent p.a. with effect from Tuesday 26 January 1993.

The change in Base Rate will also be applied from the same date by Lloyds Private Banking Limited.



Lloyds Bank

THE THOROUGHbred BANK.

HOTELS & LEISURE - Cont**INVESTMENT TRUSTS - Cont**

BUILDING MATERIALS - Cont.

ELECTRICALS

ENGINEERING-GENERAL - Cont.

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مقام العمل

هكذا من الكُفُل

هكذا من الشغل

FT MANAGED FUNDS SERVICE • Current Unit Trust prices are available from FT Cityline. For further details call (071) 925 2128.

JERSEY (REGULATED)									
Fund Name	Price	Yield	Assets	Assets	Assets	Assets	Assets	Assets	Assets
Barclays Diversified Portfolio	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Global Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays International Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Japan Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays UK Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays US Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays World Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Asia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Europe Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Latin America Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Middle East Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Pacific Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays South America Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Africa Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Australia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Canada Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Hong Kong Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays India Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Korea Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Taiwan Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Thailand Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Vietnam Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Brazil Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Chile Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Colombia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Peru Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Venezuela Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Argentina Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Mexico Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Russia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Ukraine Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Poland Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Czech Republic Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Slovakia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Hungary Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Romania Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Bulgaria Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Greece Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Turkey Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Israel Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Egypt Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Saudi Arabia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Kuwait Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Oman Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Qatar Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Bahrain Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Jordan Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Lebanon Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Syria Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Yemen Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Iraq Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Iran Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Afghanistan Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Pakistan Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Bangladesh Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Nepal Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Sri Lanka Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Maldives Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Mauritius Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Seychelles Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Madagascar Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Mozambique Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Zimbabwe Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Botswana Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Namibia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Swaziland Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Lesotho Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Eswatini Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Malawi Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Zambia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays DRC Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Angola Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Namibia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Botswana Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Lesotho Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Eswatini Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Malawi Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Zambia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays DRC Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Angola Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Namibia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Botswana Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Lesotho Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Eswatini Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Malawi Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Zambia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays DRC Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Angola Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Namibia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Botswana Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Lesotho Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Eswatini Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Malawi Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Zambia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays DRC Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Angola Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Namibia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Botswana Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Lesotho Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Eswatini Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Malawi Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Zambia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays DRC Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Angola Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Namibia Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Botswana Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Lesotho Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Eswatini Fund	10.00	4.50	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Barclays Malawi Fund	10.00								

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Growing pessimism on pound

CURRENCY dealers yesterday took a pessimistic view about the immediate future for sterling after the UK unexpectedly cut base rates by 1 percentage point to 6 per cent, writes James Blitz.

The pound fell more than 3 pence against the D-Mark in the morning, falling through an important technical support level of DM2.4350 in the wake of the Bank of England's move. The currency bottomed out at DM2.4200, before closing at DM2.4250 against the D-Mark, down nearly 3 pence on the day. Its losses against the dollar were mitigated by the US currency's weakness. The pound closed in London at \$1.5380, down more than 2 cents down on the day.

Dealers said there had been heavy selling of the currency by both banks and institutions, with few operators coming into the market to buy the currency back. There were signs that investment funds were not completely short of sterling, and that selling potential remained.

The view that sterling may now test DM2.400 - and perhaps the historic low of DM2.3900 set on October 5 last year - seemed to be widely held in the London market.

Mr Mark Austin, an economist at Midland Global Markets, said that there was already a strong expectation of another cut in rates before, or at, the March budget. "Yesterday's move has changed people's perceptions about UK economic policy and we will see sterling lower from here," he said.

Mr Jeremy Hawkins, senior economic adviser at Bank of America, said that the rate cut had actually raised concerns about the UK economy. "There is still no real evidence that the UK economy is recovering," he said.

However, the bearishness about the pound was also due to changing perceptions about the Bundesbank's intentions on short-term rates. Until the beginning of this week, there had been speculation that the Bundesbank might ease policy at its council meeting on February 4th.

But difficulties over the pub-

lic sector wage talks in Germany has raised fears that the Bundesbank may not ease policy until February 18th.

The rise in the inflation rate in the German state of Baden-Württemberg by 1.2 per cent in December - slightly higher than the market had anticipated - added to the bearishness over German policy. Mr Helmut Schlesinger, the Bundesbank President, compounded the gloom by saying that a rise in inflation would prevent a Bundesbank rate cut.

Despite these concerns, the dollar managed to rise nearly 1/4 pence against the D-Mark to DM1.5770. The French franc also strengthened, closing at FF33.382 from a previous close of FF33.385.

However, the eight of 3-month French francs at 12 1/2 per cent yesterday led one dealer to claim that tensions in the European Exchange Rate Mechanism were bubbling below the surface.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change
Belgium	100	138.490	-0.1
France	100	138.490	-0.1
Germany	100	138.490	-0.1
Italy	100	138.490	-0.1
Netherlands	100	138.490	-0.1
Portugal	100	138.490	-0.1
Spain	100	138.490	-0.1
UK	100	138.490	-0.1
Yugoslavia	100	138.490	-0.1

Unit rates for the European Currency Unit (ECU) are shown in the table above. The ECU is a unit of account used by the European Central Bank (ECB) and is equal to 1/12 of the sum of the currencies of the 12 member states of the European Community.

POUND SPOT - FORWARD AGAINST THE POUND

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

EURO-CURRENCY INTEREST RATES

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

OTHER CURRENCIES

Currency	Rate	% Change
Swiss Franc	1.5380	-0.1
Japanese Yen	1.5380	-0.1
South African Rand	1.5380	-0.1
Thai Baht	1.5380	-0.1

MONEY MARKETS

More cuts expected

STERLING cash and futures markets were yesterday discounting another easing in UK monetary policy by the summer, after the Bank of England signalled a cut in base rates from 7 per cent to 6 per cent, writes James Blitz.

Sterling money market dealers were surprised by both the scale and timing of yesterday's move. Instead of signalling a base rate cut to dealers in the wake of its operations, the Bank had to take the unusual move of posting a Minimum Lending Rate at the start of the day.

UK clearing bank base lending rate 6 per cent from January 26, 1993

Few dealers had been planning to offer bills to the Bank at rates below 7 per cent base rate, and the lack of bills in the market, the product of substantial cash shortages in recent days, would have made the subtle signalling of policy technically difficult to accomplish.

Although UK base rates are now at their lowest level since 1977, dealers were betting on more cuts this year.

There was a sloping yield curve to the cash market last night, with 3-month money closing at 6 1/2 per cent and the 1-year rate at 6 per cent exactly.

FT LONDON INTERBANK FIXING

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

MONEY RATES

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LONDON MONEY RATES

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

TREASURY BILLS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

FINANCIAL FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LONDON (LIFFE)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

CHICAGO

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

JAPANESE YEN (IMO)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-DOLLAR (EOD)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-STERLING (EUS)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-SWISS (EUSW)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-FRANC (EUF)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-DM (EUDM)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-ITL (EUIT)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-ESP (EUES)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-GBP (EUGB)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-CHF (EUCHF)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

THREE-MONTH EURO-FRM (EUFM)

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

LIFE-BOND FUTURES AND OPTIONS

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

MONEY MARKET FUNDS

Money Market Trust Funds

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

Money Market Bank Accounts

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

Money Market Bank Accounts

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

Money Market Bank Accounts

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

Money Market Bank Accounts

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

Money Market Bank Accounts

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

Money Market Bank Accounts

Month	Rate	% Change
1 month	1.5380	-0.1
3 months	1.5380	-0.1
6 months	1.5380	-0.1
12 months	1.5380	-0.1

Money Market Bank Accounts

Month	Rate	% Change
1 month	1.5380	-0.1

WORLD STOCK MARKETS

[illegible]

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

GE
ELIV

NYSE COMPOSITE PRICE

[illegible]**NASDAQ NATIONAL MARKET**

P/I Site										P/I Site														
Stock	Dr.	E	100%	High	Low	Last	Clng	Stock	Dr.	E	100%	High	Low	Last	Clng	Stock	Dr.	E	100%	High	Low	Last	Clng	
Accord	0.12	60	1356	32	31%	21%	+	Accord	0.12	60	1356	32	31%	21%	+	Accord	0.12	60	1356	32	31%	21%	+	+
ACC Corp	0.12	60	1356	32	31%	21%	+	ACC Corp	0.12	60	1356	32	31%	21%	+	ACC Corp	0.12	60	1356	32	31%	21%	+	+
Adams E	34	7452	1221	21%	21%	+	+	Adams E	34	7452	1221	21%	21%	+	+	Adams E	34	7452	1221	21%	21%	+	+	
Adams E	22	22	174	18%	17%	17%	+	Adams E	22	22	174	18%	17%	17%	+	Adams E	22	22	174	18%	17%	17%	+	+
Adams E	10	10	10	10	10	10	+	Adams E	10	10	10	10	10	10	+	Adams E	10	10	10	10	10	10	+	+
Adaptex	32	32	374	31	30	30%	+	Adaptex	32	32	374	31	30	30%	+	Adaptex	32	32	374	31	30	30%	+	+
ADT Inc	31	1553	1046	47%	44%	44%	+	ADT Inc	31	1553	1046	47%	44%	44%	+	ADT Inc	31	1553	1046	47%	44%	44%	+	+
Address	146	146	146	146	146	146	+	Address	146	146	146	146	146	146	+	Address	146	146	146	146	146	146	+	+
Admco	0.32	23	2300	44	40%	44%	+	Admco	0.32	23	2300	44	40%	44%	+	Admco	0.32	23	2300	44	40%	44%	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	+
Admco	14	14	14	14	14	14	+	Admco	14	14	14	14	14	14	+	Admco	14	14	14					

AMEX COMPOSITE PRICE

Stock	Div.	P/E	100s	High	Low	Clos	Chng	Stock	Div.	P/E	100s	High	Low	Clos	Chng	Stock	Div.	P/E	100s	High	Low	Clos	Chng
Ac Corp	0.14	17	120	27%	31	27		Chifflet	0	340	14	1%	1%			Healthrest	1	22	24%	2	2	-1%	
Am Corp	0.14	17	120	27%	31	27		Chifflet	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	2	80	14	1%	1%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	35	86	14	3%	3%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.22	12	5	4%	4%	22%		Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.06	14	31	32	32%	29%		Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.10	106	40%	7%	7%	8		Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	3	863	14	1%	1%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	3	289	94	8%	8%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.38	1	111	4%	4%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	1	191	14	1%	1%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	1	26	3%	3%				Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	8	85	40%	8%	8%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.55	1	17	5%	5%	2		Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.04	80	29	5%	5%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.17	17	120	27%	31	27		Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.17	17	120	27%	31	27		Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.04	80	29	5%	5%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.17	17	120	27%	31	27		Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.04	80	29	5%	5%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.17	17	120	27%	31	27		Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
Am Inc	0.04	80	29	5%	5%			Cominco	0.81	210	14	3%	3%			Health Corp	0.15	18	8%	13%	13%		
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Home Hair	8	277	8 1/4	7 1/4	7 1/2	- 1/4	Optrotech	40	292	14 1/2	13 1/2	14 1/4		
Home Oils	0.72	14	80	15	14 1/2	- 1/4	Oracle Sy	562	4373	136 1/2	34 1/2	33 1/4	+ 1/2	
Household	8	250	2 1/2	2 1/2	2 1/2	- 1/2	Orb Science	72	140	12 1/2	12	12 1/4		
Non Inds	0.40	20	48	25 1/2	25	80 1/4	+ 1/4	Overstock	0.21	8	16 1/2	4 1/2	4 1/2	- 1/4

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